



CONTINENTAL SELLING PRICES: AUSTRIA Sch. 15; BELGIUM Fr. 35; DENMARK Kr. 6.50; FRANCE Fr. 5.00; GERMANY DM. 2.0; ITALY L. 1.100; NETHERLANDS Fl. 2.25; NORWAY Kr. 8.00; PORTUGAL Esc. 60; SPAIN Ptas. 160; SWEDEN Kr. 100; SWITZERLAND Fr. 2.0; GREECE Dr. 30; MALTA Lm. 30

## NEWS SUMMARY

### GENERAL

#### Meeting to heal pipeline rift urged

Canada has called for a meeting for Foreign Ministers to "heal some of the wounds" developing in the Western Alliance.

Canadian Foreign Minister Mark MacGuigan announced the plan, intended to involve the U.S., U.K., France, West Germany, Italy, Canada and Japan.

He made it clear that he saw differences over the Siberian gas pipeline as the main source of friction and that Washington was to blame. **Back Page**

#### Royal guard jailed

Stephen Chambers, jailed for 10 years for killing his wife while he was mentally ill, had a job three weeks earlier protecting the Queen when she opened London's Barbican.

#### Drug banned

Open anti-arthritis drug, made by U.S. group Eli Lilly, was banned while reports of adverse side-effects, which cite 61 deaths, are studied. **Back Page**

#### One-party plan

Zimbabwe Premier Robert Mugabe said he hoped to introduce one-party rule if he wins the next elections, to be held by 1985.

#### Kenya arrests

About 3,000 people are under arrest after Sunday's attempted coup in Kenya, including almost all the air force. **Page 3**

#### Diver held

Diver Keith Jessop, arrested in connection with the contract to salvage £40m in gold from the wreck of HMS Edinburgh, was set free last night.

#### Ransom goes awry

A cyclist who found a DM 2m (£465,000) ransom upset a police trap to catch the man who threatened to poison Hamburg's water supply.

#### Torture inquiry

Philippines inquiry began into the torture of suspected Communist Boracina Morales, alleged in a BBC documentary last month. **Page 3**

#### Hijack fails

A Sikh activist with a plastic ball he said was a bomb hijacked an Indian Airlines 737 but surrendered to Amritsar and freed all aboard.

#### Soccer strikers

Guatemalan second division football team Tipozafra Nacional began a hunger strike, saying they hadn't been paid for months.

#### Jam on it

Explosion Sir Ranulph Fiennes, picked up after 89 days on Arctic ice-floes, said he was looking forward to seeing London traffic jams again.

#### Pound of carats

Japanese shoppers can now buy gold with their groceries at a supermarket chain. Prices may be lower than at ordinary outlets. **Page 3**

#### Briefly...

Prince William of Wales was christened on the Queen Mother's 82nd birthday.

Forest fire near Zielona Gora, Poland, destroyed 1,000 acres of trees. Arson is suspected.

Snuffboxes and jewellery worth £20,000 were taken from Bowes Museum, Co Durham.

Kawall police seized drugs worth £500,000, the country's biggest haul.

Man died when struck by lightning on Hampstead Heath, London.

#### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES		FALLS	
Brady Inds.	93 + 50	Blue Circle	480 - 12
Cork Microwave	470 + 25	Brothwood (P.)	52 - 6
Cullis's A	183 + 6	Eurotrun	455 - 15
Foher Int	48 + 6	Grand Met.	249 - 5
Gerrard & Nat.	306 + 11	ICI	288 - 6
Hallite	201 + 17	Land Securities	282 - 6
Johnson Controls	254 + 6	MEPCO	191 - 4
Miles 33	238 + 12	Merrydown Wine	165 - 5
Paul & White	249 + 11	Nimsol	192 - 23
Rank Org	473 - 7	Standard Tele.	560 - 16
Scottish Heritage	479 + 51	TI	93 - 4
Turner & Newall	38 - 7	Thorn EMI	423 - 7
		Unilever	285 - 17
		BP	295 - 4
		I.A.S.M.O.	295 - 10
		Shell Transport	386 - 6
		Anglo Amer. Invs.	226 - 3

### BUSINESS

#### Hopes rise for cut in base rates

**BANK OF ENGLAND** lowered its money market dealing rates again. This was widely interpreted as setting the stage for a further half percentage point cut in banks' base rates to 11 per cent this week or early next. **Back Page**

**EQUITIES** turned dull and the prospect of further interest rate cuts failed to generate more buying enthusiasm. The FT 30-share index fell 5.9 to 360.3. **Page 23**

**GLITS** held steady to firm. The FT Government Securities Index edged up 0.09 to 73.13. **Page 23**

**DOLLAR** rose sharply on higher Eurodollar rates. It closed at DM2.436 (DM2.439). SwFr 2.1123 (SwFr 2.0723) and Y260.55 (Y257.8). Its best since September 1977. Its trade weighted index was 121.0 (118.9). **Page 26**

**STERLING** lost 2.15 cents to \$1.728. But it rose to DM 4.2975 (DM 4.27). **FFR** 11.935

#### TSB changes pave way for major share offer

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However, since the 1960s they have been developing into fully-fledged commercial banks.

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Also, their federal structure is not ideally suited to a commercial operation and does not allow them to take full advantage of tax allowances.

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## Reagan warning as Beirut is bombed again

BY DAVID LENNON IN TEL AVIV AND ANATOLE KALETSKY IN WASHINGTON

ISRAELI TANKS and infantry launched a multi-pronged attack on West Beirut yesterday, striking at Palestinian guerrilla forces from the south, east and west in what the army in Tel Aviv described as "the seizing of new positions."

The assault immediately provoked U.S. President Ronald Reagan into his strongest public warning to Israel. After calling emergency meetings of his special crisis management group and the National Security Council, President Reagan wrote to Mr Menachem Begin, Israel's Prime Minister, and issued a statement declaring the "absolute necessity of re-establishing and maintaining a strict ceasefire in place."

The President's statement stressed that the Israeli attack had come "only a day after I had made clear to the Israeli Government in my meeting with Foreign Minister Yitzhak Shamir that the U.S. placed great importance on the sustained maintenance of a ceasefire in place—to avoid further civilian casualties and to secure the prompt withdrawal of the PLO forces from Beirut." For the first time in his public pronouncements, the President did not blame the PLO for contributing to the breakdown of a ceasefire.

The administration further signalled its anger with Israel as unnamed officials gave carefully-placed leaks to news agencies saying that military, diplomatic and economic sanctions against Israel were under serious consideration.

Although the White House and the State Department refused to comment officially on these reports, no attempts were made to deny them and their issue through news agencies seemed calculated to ensure maximum publicity.

However, there was no clear indication from officials speaking privately that the Administration was yet prepared to impose sanctions rather than increase pressure on Israel.

In Tel Aviv, an Israeli military spokesman insisted that yesterday's attacks were not an all-out assault to conquer the city but merely a tightening of the siege on the terrorist position in West Beirut.

He denied that the aim was to cut West Beirut in two.

Western military experts described the operation as another move in the Israeli tactic of taking over West Beirut in stages, which is expected to continue in rapid

## No bed of roses as U.S. faces invaders

BY REGINALD DUFF, U.S. Editor, in Washington

WE HAVE had the Chicken War and the Wine War—now it's the Wars of the Roses. Rose growers in the U.S. are mounting an increasingly virulent campaign against imported blooms that "will drive American roses from their own markets" unless Congress acts, in the words of Mr James C. Krone, executive vice-president of Roses Inc, the American commercial rose growers association.

In a hand-out headed "Rose imports outpace autos and steel," Roses Inc said that imports of cut roses had "blossomed" in the first half of 1982 with a 28 per cent increase over the same period of last year. By comparison, car imports had fallen by 22.3 per cent, and steel imports had risen by only 6.3 per cent.

The figures "confirm our worst fears," said Mr Krone. Last year, 65m roses were imported, a 54 per cent increase over 1980. Mr Krone fears that if the trend continues, the figure could hit 100m this year, or one-fifth of total U.S. consumption in a market worth a fairly constant \$90m a year.

Roses Inc says that Colombia, with shipments of 37m in the first six months of the year, is by far the worst offender as a rose-dumper. (It also has a bad record on carnations and gompom chrysanthemums.)

Israel and the Netherlands are the two others singled out as trying to undercut the American rose industry. All three countries give generous direct or indirect subsidies to their commercial flower growers, the Americans maintain.

The way to close the rose window, according to the American growers, is to raise U.S. rose tariffs to EEC levels. The U.S. tariff is a steady, year-round 6 per cent, the EEC's is 24 per cent in the peak European five-month season starting on Dec 1 and between 17 and 20 per cent for the rest of the year. The EEC market would smell no less sweet than the American to the Colombian growers.

Continued on Back Page

## TSB changes pave way for major share offer

BY WILLIAM HALL, BANKING CORRESPONDENT

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However, since the 1960s they have been developing into fully-fledged commercial banks.

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Also, their federal structure is not ideally suited to a commercial operation and does not allow them to take full advantage of tax allowances.

The banks are proposing a

foundations which will invest in socially-desirable projects.

Sir John Read, chairman of the Trustee Savings Bank Central Board, said yesterday that the changes were "essential for our future survival and success." Parliamentary legislation will be necessary and Sir John said it was likely that this would be tabled in the 1983-84 programme.

The TSB's transition into the private sector was accelerated after the 1973 Committee to Review National Savings, which advocated that the TSBs become the "third force in banking."

Many of the suggestions of this committee have been implemented and the TSBs have started to make personal loans and arranging commercial lending.

However, they have been labouring under considerable Treasury restrictions since a substantial part of their money is tied up in low-yielding assets. The £1bn or so in this category will be repaid by 1986 and will be reinvested in higher-margin lending.

Lex, Back Page

## Heseltine attacks Government policies

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

MR MICHAEL HESELTINE, Secretary for the Environment, launched a wide-ranging attack on the Government, commerce and industry at a meeting of the National Economic Development Council yesterday.

Mr Heseltine appeared to embarrass some other Cabinet Ministers present but pleased Trade Union Congress leaders. He said the council's dialogue was "unreal" and there was "no collective will" and "no industrial ethos" on which future policies could be built.

The attack jarred the meeting which was discussing a Confederation of British Industries presentation on the problems of competitiveness. None of the expected clashes developed between the Government and the CBI over the recession or between the Government and the TUC on pay restraint.

During a two-hour debate when established policies were being spelt out, Mr Heseltine delivered what was later described as an "outburst" and an "intervention."

He said Britain's problem was that it was "more interested in consuming than earning" and that "we have not got a real grip on how public resources should be used."

He described as "abysmal" the management of the public sector and communications in industry as well as the level of import penetration. He attacked the "concentration of wealth" in big institutions which made the owners of industry remote from factories.

Later, he said he thought his contribution had been "balanced and practical."

Mr Patrick Jenkin, Industry Secretary, immediately said Mr Heseltine's view was "more apocalyptic" than was justified. "It was not the scene as I see it."

U.S. refutation may aid UK.

EUROPEAN NEWS

Norway's manufacturers hit by strong krone

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

NORWAY'S attempt to depreciate the krone by 5 per cent on Monday is a symptom of the continuing difficulties the Norwegians are experiencing in adapting their economy to the effects of North Sea oil and gas production.

Following the IMF example, the Canadian dollar and Austrian schilling have been included in the basket which now embraces 14 currencies. One difference is in the weighting of the Japanese yen which stays at an unchanged 8 per cent in the Norwegian basket or less than half the weighting it is allotted by the IMF.

The Norwegian authorities hoped that the adjustments would prompt a depreciation of around 3 per cent of the krone against the currencies comprising the basket and would provide Norwegian manufacturers with some small price benefits.

The oil revenues have been absorbed too quickly into the economy. The Government budget balance, excluding the oil income, moved from a surplus of 3.9 per cent of gross domestic product in 1973 to a deficit of 5.6 per cent last year.

The expansion in public spending has gone to improve public services and to subsidise farms, fisheries and allied industries. It has helped to maintain near full employment in contrast to the situation in most other European countries but it has also been instrumental in producing a tight labour market.

Yugoslavia urged to tighten belt

By David Marsh in Paris

YUGOSLAVIA, WHICH brought in an austerity programme two years ago in dampen inflation, has been urged by the Organisation for Economic Co-operation and Development to tighten further monetary policy to help down wage rises.

Jobless surge in W. Germany as orders stagnate

BY STEWART FRANKFURT

FEARS that the West German economy is slipping into recession are being reinforced by the latest figures from the Federal Statistical Office reported in Bonn. Unemployment is expected to rise to 6.3 per cent in July 1982, over the past year, unemployment has risen to 5.7 per cent.

West Germany fall is evident from the fact that the latest round of purchase agreements will be offered at a minimum rate of 8.50 per cent, slightly below the 8.90 per cent of the last round.

Home owners relieved at fall in Irish interest rates

BY BRENDAN KEENAN IN DUBLIN

THE FALL in Irish interest rates of between 1 and 1.5 percentage points which takes effect today has been greeted with relief by the country's home owners, who faced a rise in building society loans rates to almost 18 per cent.

Irish with some of the highest rates in Europe. The best loan rate for large commercial borrowers will now be 17.5 per cent, while personal loans—although to short supply—will be charged at 18.5 per cent.

The interchangeability of the Irish pound and sterling had been maintained, Ireland would have virtually the same interest rates as the UK, but the strain on the economy would have shown elsewhere.

cost-push which government borrowing has forced on industry, the strain would have shown in loss of competitiveness, with unemployment above even the current record of 150,000.

Irish bankers concede that conditions justify today's fall in rates, but their two days' discussions with the Central Bank are believed to have centred on the prospects for a permanent reduction.

Sharp rise expected in France's energy prices

BY DAVID MARSH IN PARIS

FRENCH DOMESTIC energy prices, which the Government is holding down during this summer's emergency price and wage freeze, are expected to be raised sharply later this year to help plug the worsening deficits of the big state utilities.

industries is one of the economic trials-taxing the Finance Ministry as it prepares for the expiry of the four-month freeze at the end of October.

Similarly, petrol companies are pressing to be allowed to pass on to customers the full effects of higher oil import costs caused by the devaluation of

the franc. On the other hand, the Government is intent on minimising the rise in the inflation rate during the four-month freeze to improve the chances of keeping down wage demands which it ends.

modified price rises later this month. But M Jacques Delors, the Finance Minister, confirmed this week that EDF and GDF, which have already raised tariffs once this year—by 10 per cent and 7 per cent respectively—will not be allowed to increase prices further until after October 30.

N-power station log jam broken

BY KEVIN DONE IN FRANKFURT

THE LOG-JAM in the West German nuclear power station will be broken with the granting of the first building licence in five years.

The other two plants planned under the current batch of standardised reactors are Biblis C to be operated by Rheinisch-Westfälische Elektrizitätswerke (RWK) at Bessau and Neckarwestheim II in Baden-Württemberg, which is being planned by Neckarwerk.

Hollow echoes to Mitterrand's promise on steel

BY DAVID HOUSEGO IN PARIS

IN NOVEMBER last year, President François Mitterrand visited the industrial north of France and told steelworkers that there would be no loss of jobs until new employment had been made available.

It was a rash promise at the time and has become more so since, with the prospect of further cuts in European production as a result of U.S. moves to reduce imports of European steel. But in Denain, a once-prosperous steel town in the flat border region between France and Belgium, M Mitterrand's words are remembered.

Denain's skyline and its economy have been dominated since World War I by the large integrated steel plant of Usinor—one of the two major French producers and now brought fully under state control through the Socialist Administration's nationalisation measures.

Flashback: North French steelworkers protesting against closures in 1975. The plant employed over 7,000 in 1978 before the shutdown of steel capacity announced by the former government of M Raymond Barre as part of his reorganisation of the industry.

Paradoxically, it has been the CFTD (normally the more moderate union) which has been the more militant in demonstrating while the Communists have been dragging their feet. The two are bitterly at odds. The CFTD has been gaining on the Communist-led CGT union in elections at the Usinor plant.

area into something approaching a garden suburb. But Denain bears the scars of heavy unemployment. It is a town of retired people or of children. Most of the young seem to have left. The local employment office says there are no jobs in industry for them and that, in any case, they are often badly qualified because of the tradition at Usinor that son followed father into the industry.

The West German nuclear power station building programme has been held up by delays in recent years as a result of the complexity of the licensing procedure, changes in regulations and growing opposition from the environmentalist lobby.

Nuclear energy is gradually increasing its share of West German primary energy supply however, and accounted for 13 per cent of primary energy consumption in the first half of 1982 compared with 4.8 per cent in the same period last year.



Flashback: North French steelworkers protesting against closures in 1975.

Advertisement for Gulf Air flights. Text: 'Gulf Air now fly non-stop to Cairo. Twice weekly.' Includes an image of a Gulf Air airplane and contact information for reservations.

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### Setback to Japanese plan for tax reform

By Richard C. Hanson in Tokyo  
AN ATTEMPT to reform Japan's income tax system has been dealt a severe setback by the ruling Liberal Democratic Party (LDP). The LDP this week decided to push for an unusual five-year delay in implementing an amendment to the tax law designed to close loopholes.

The LDP had supported the change in 1981, when the Bill was approved by the Diet (Parliament). Under the amendment, Japan is to adopt a comprehensive system of taxing ordinary as well as interest and dividend income, starting in 1984. The Green Card system will monitor tax-exempt deposits by individuals at banks and with the postal savings system.

The Finance Ministry, which shepherded the amendment through the Diet, argues that the current tax exempt deposit system is widely abused by individuals using fake names to hide deposits. The amounts involved are believed to be huge. Officials are also keen to end the practice of allowing interest and dividend income to be taxed separately at a modest ceiling rate of 25 per cent. Ordinary income is taxed up to a maximum of 55 per cent.

Opposition to the Green Card system has been building steadily within the LDP. Pressure to postpone the plan or scrap it entirely has come partly from individuals (including politicians) whose "hidden" wealth might be uncovered. Concern over the plan has also contributed to erratic flows of capital over the past two years.

Japanese investors have moved large amounts of funds into such tax havens as gold, and, until recently, deep discount zero coupon Eurobonds. The flow of funds into zero coupons (which are not subject to Japanese taxes) was cut off by the authorities earlier this year but only after hundreds of millions of dollars had fled the country.

### Gold with the groceries

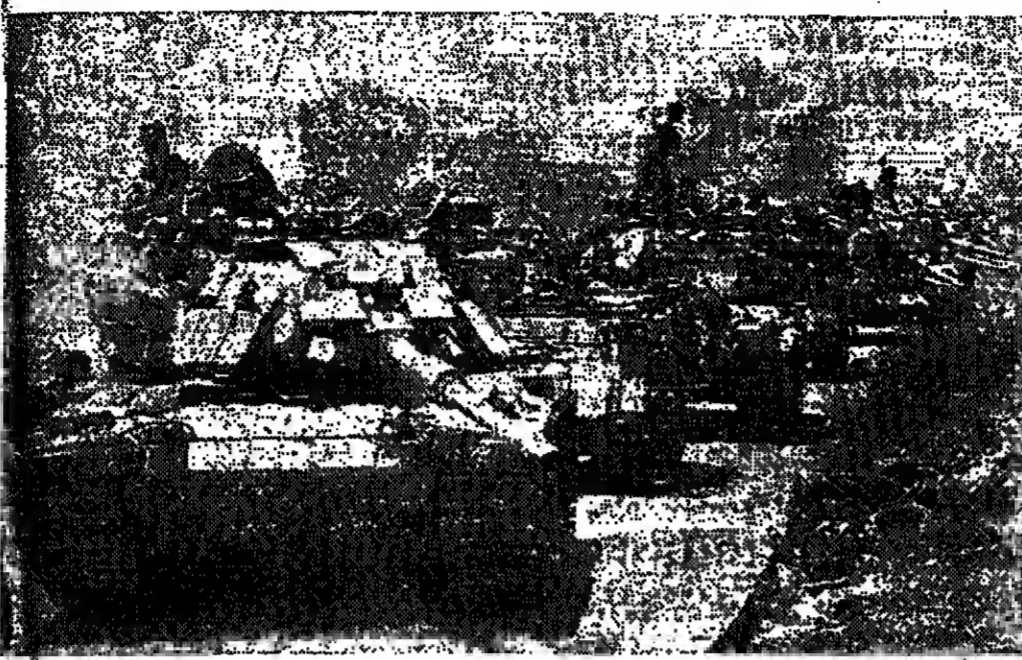
By our Far East Editor  
JAPANESE SUPERMARKET shoppers will be able to buy gold along with their groceries from today. The gold will be sold through 15 branches of Ito-Yokado, the nation's second largest supermarket chain. It will be supplied to Ito-Yokado by Sumitomo Corporation, a major trading company. Sumitomo said yesterday that sales were expected to amount to about 150 kg per month in the early stages. The gold will be sold at "gold corners" in each store, not at normal checkouts. The sale of gold through supermarkets marks the continuation of a trend which started some years ago when Japanese department stores started offering gold to their customers. Japanese gold purchases in 1981 totalled 117 tons and represented 40 per cent of world investment in gold.

## Anatole Kaletsky explains why Washington is still pinning its peace hopes on the Camp David accords Grimy glass in the Mid-East 'window of opportunity'

WHEN ISRAELI tanks first rolled into Lebanon on June 6, most of the world was indignant and horrified. The U.S., however, declared that Israel's invasion, regrettable though it was, had created a unique "window of opportunity" to bring a lasting peace to the Middle East. Two bloody months later, the Foreign Ministers of Israel, Egypt, Syria and Saudi Arabia have shuffled in and out of the White House, a U.S. Secretary of State has been forced to resign, partly because of disagreements with President Ronald Reagan over the Middle East, and the tireless Mr Philip Habib has seemed to draw almost within earshot of the Palestine Liberation Organisation (PLO) in his increasingly desperate efforts to break the siege of Beirut.

Yet when all the dust has settled after each diplomatic flurry and round of fighting, foreign observers, analysts and even bemused State Department officials have sought in vain for signs of a new Reagan Administration policy on the Middle East. A vague aura of uncertainty hangs permanently in the air in Washington like the grin of the Cheshire cat.

Day-to-day Middle East policy appears to be controlled not from the White House by President Reagan but from Beirut by Mr Habib. U.S. officials seem quite sincere in saying that only Mr Habib is in a position to guess at which way his efforts may turn in the days ahead and point out that he has become the "eyes" of President Reagan's foreign policy in a way that his former boss, Mr Alexander Haig, never achieved. Meanwhile, on the longer-term strategic front, if the Reagan Administration is moving at all, it is not towards a newly-developed policy. The most that can be said is that its original single-minded sentiment of Israel as a "strategic ally" is being reconsidered, and



Tanks at West Beirut's "green line" as the Israelis push into the town.

that it is edging towards a position that most Arab states find equally unacceptable in principle—a renewed drive to implement the Camp David agreements, once the immediate crisis in Lebanon is resolved.

European and Arab friends of the U.S. have urged it at least to drop the Camp David label from its long-term peace efforts, in order to make them more palatable to Arab states, which have invested so much prestige in denouncing Egypt's separate peace with Israel. Yet, as Mr George Shultz stated unequivocally to the Senate last month, the Reagan Administration fully supports Camp David and "favours no other approach" to peace in the Middle East.

There is one simple reason for this apparent stubbornness. As one State Department official bluntly puts it, "Camp David is

the only thing we have with Begin's signature on it." Camp David is also seen in the U.S. as the only peace initiative in the Middle East with a proven record of success.

But, while the Europeans and Arabs underestimate the importance of these reasons for what one diplomat calls "the Americans' refusal to pull themselves off the Camp David hook," there is another more fundamental issue.

Many Administration officials who are sympathetic to the Palestine cause see the Camp David agreements as the best vehicle for advancing their case within the U.S., as well as on the ground in the Middle East. Debate within the Administration is concerned not with alternatives to Camp David, but with alternative interpretations of the agreements reached there. If the upheavals in Lebanon eventually produce some conces-

sions from the Arabs towards Israel, then U.S. officials see a new and constructive interpretation of the Camp David agreements as a possible and highly positive response from the U.S.

A State Department official explains it like this: "Even before the invasion of Lebanon, there was a growing understanding on the Arab side that another big, symbolic gesture—another Sadat visit to Jerusalem—was needed to revive the hopes for peace. The Fahd plan (which would in effect have recognised Israel in exchange for commitment to Palestinian statehood) was a move in this direction. There was an inchoate progress towards such a gesture, especially after the Israeli withdrawal from Sinai, which many of the Arab rejectionists had never expected." The obvious gesture of this kind would be a recognition of Israel by the PLO and other

Arab states. The window of opportunity which the Lebanon crisis has created would, according to this official, enable the U.S. to respond to such a gesture by accepting the ideal of Palestinian self-determination by talking to the PLO (which the U.S. has plainly stated it would do, if the PLO recognised Israel), and, above all, by creating the public mood in the U.S. which would enable the Administration to put pressure on Israel. All this could be done by re-interpreting the Camp David accords.

That may seem a small reward to the Arabs for a watershed acceptance of Israel. But U.S. officials insist that it could provide all that the Arab states legitimately desire.

"I could construct a UN resolution out of the words of Camp David that even the Cubans would gladly vote for," one official said. "Camp David permits a legitimate interpretation that is radically different from anything on record. It does not preclude any particular outcome on Palestinian autonomy, including a full Palestinian state. It talks about the principle of self-government. After a transition period, it allows for a comprehensive settlement as soon as possible—it could be a matter of months, not years."

The consensus in the State Department is that it was only because former President Jimmy Carter gave in to Mr Begin on his interpretations of the Camp David agreements that Europeans and Arabs fell into the habit of accepting the Israeli interpretations as the true meaning of the accords. If the U.S. were now to take the responsibility for setting out its own interpretations, this gesture would mark a dramatic break with the past, even if this is not fully appreciated outside the U.S. For the past 10 years, U.S.

policy in the Middle East has been based on what Dr Henry Kissinger called "constructive ambiguity," allowing the slow barter between Israel and Egypt of territory for peace. Indeed, part of the genius of Camp David lay in its ambiguity on the toughest questions of Palestinian autonomy and the territorial claims to Jerusalem.

But, "ambiguity could only work as long as the positions of the protagonists on the ground remained more or less ambiguous themselves, as long as territory (held by Israel) remained negotiable," as Dr Fouad Ajani, a leading Middle Eastern scholar, says in the latest issue of Foreign Policy Magazine.

Now that "ambiguity has allowed one party to turn the world on the West Bank upside down and yet still maintain it in compliance with the agreements," the time has come for "candour and a courageous American decision on the future of the West Bank and Gaza to be made," Dr Ajani says. His views are strongly echoed in some parts of the Administration.

But what if the Israelis ignored a U.S. interpretation? "That, at least, would present an American President with a real choice in the Middle East," a State Department official says. President Carter changed the whole nature of the U.S. role in the region. If Israel now openly defied an American President on Camp David, public opinion in the U.S. might be prepared to see the U.S. role in the region change even further.

That, then, appears to be the window of opportunity that a diplomatic resolution of the Lebanon crisis would provide. Unfortunately, that is also a possibility that Mr Menahem Begin may be prepared to go to great and violent lengths to avoid.

### Moi detains most of Kenyan Air Force

NAIROBI—About 3,000 people are under arrest following Sunday's coup attempt in Kenya, including nearly the entire Kenyan Air Force, military officials said yesterday. The Air Force, which was at the centre of the revolt, has an approximate strength of 2,500 men and 2,000 of them are said to be in custody.

The remaining 1,000 people held by the authorities were described as looters. It was believed some may be students, the only segment of the population which came out openly in favour of the rebellion.

Air links with the outside world were resumed with the arrival yesterday of several flights from Europe, while the first outgoing flights left Nairobi's Kenyatta Airport. The city centre, site of much of the fighting, was nearly back to normal yesterday, though troops were positioned in lorries at major intersections and soldiers manned machine guns in front of key buildings.

### Delay over OAU summit

The annual summit of the Organisation of African Unity (OAU) due to open today may be postponed for three months in an attempt to head off a permanent split among its members, delegation members said yesterday. Reuter reports from Tripoli. They expect that only 18 heads of state and 10 senior representatives of African nations will be in Tripoli for the meeting, leaving it six short of the necessary quorum of 34 countries.

### BBC film provokes Manila inquiry into torture charge

BY OUR MANILA CORRESPONDENT

A PHILIPPINE Supreme Court-appointed Commission yesterday began an unprecedented inquiry into allegations of torture on a suspected Communist who was featured in a controversial BBC documentary last month.

Mr Horacio Morales, 33, who looked pale but otherwise well, told Mr Sergio Apostol, the Commission, he had been given electric shocks and doused with cold beer in front of an air conditioning unit when he was detained in a military camp.

The Commission was appointed by the Supreme Court following a writ of habeas corpus by Mr Morales's lawyers, who claimed that he had been denied his constitutional rights.

Under the declaration of martial law in the Philippines in 1972, which was lifted in 1980, charges of torture by political prisoners were not admitted as evidence either by military or civilian courts. Mr Morales was identified in the BBC film as the head of

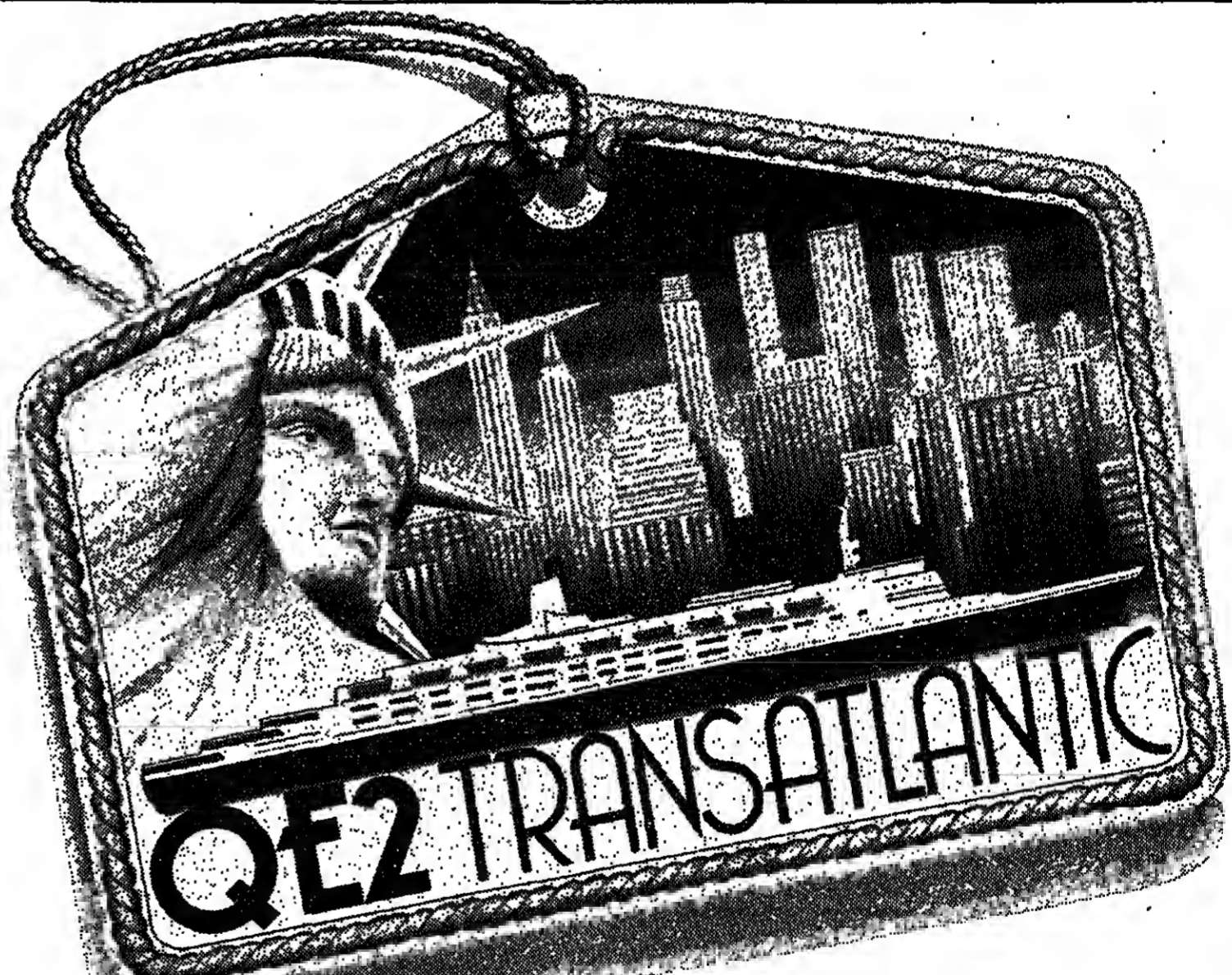
the National Democratic Front, a loose umbrella of several underground groups committed to the overthrow of the Government of President Ferdinand Marcos.

He alleged that his military captors had hit him on the face and body. He had been blindfolded most of the time and at one stage a pistol was poked into his mouth to threaten him.

The film, the first of a series on Third World countries triggered an angry protest from the Philippine Government alleging bias and distortion.

Mr Morales was head of the Development Academy of the Philippines, the Government think tank, when he defected to the Communists in December 1977 on the night he was given an award as one of the most outstanding young men of the Philippines.

Mr Morales's lawyers claim that the incidence of torture and violation of human rights in the Philippines has not gone down, in spite of the lifting of martial law.



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And to make the whole idea even more attractive, there's our special air/sea fare. You pay to sail one way and you get a free British Airways flight the other.

QE2's August 14th sailing is the first of eleven across the Atlantic between now and the end of the year.

Prices, inclusive of the outward or return flight, start at £565, and are guaranteed for the whole year.

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allows you to sail both ways from only £695.

So have a look at the timetable below and find the sailing date that suits you. Then see your travel agent or fill in the coupon. Because we don't want you to miss the boat.

Table with sailing dates from Southampton and New York.

### QUEEN ELIZABETH 2

Form for requesting a brochure, including fields for name, address, and telephone number.

Advertisement for LANDSVIRKJUN THE NATIONAL POWER COMPANY ICELAND, featuring a £5,000,000 fixed rate loan and listing various financial partners like THE MITSUI TRUST AND BANKING COMPANY, LIMITED.

AMERICAN NEWS

David Lascelles reports how Penn Square's collapse has prompted calls for tighter regulations

Shock to system heightens jitters for U.S. banks

MEMBERS OF the House Banking Committee will be going through the unusual paces of packing their bags for a trip to Oklahoma City in a couple of weeks to hold hearings into the collapse of Penn Square in a couple of weeks to hold hearings into the collapse of Penn Square bank there last month. But it is a slight inconvenience for what is turning out to be the worst bank failure in the U.S. since the 1930s.

Penn Square crash threatens energy loans. A small bank's fall sends \$2,000m wave across U.S. Penn Square's Failure Bodes Losses for Many. FDIC Can't Arrange Merger To Protect Creditors, Depositors.

lending on the assumption that energy prices would continue to soar as they did in the late 1970s because of the tightness of the world market and the Reagan Administration's promise to deregulate natural gas.

lished weakness of banks: they tend to treat each other less circumspectly than they do their customers. Here, banks were taking Penn Square's word for the quality of its credits. Penn Square was phenomenally successful with participations: it sold about \$2bn worth.

Congress cuts in tax increases would be disaster, says Regan

SENIOR REAGAN Administration officials warned yesterday of an "impending economic disaster" if Congress reneges on its budget commitment to increase taxes and cut spending. The warning came amid signs that the budget compromise reached in the spring between President Reagan and congressional leaders could be threatened by the approach of the November congressional election season.

Bignone outlines plan for civilian rule

ARGENTINA'S President, Gen Reynaldo Bignone, has announced the broad outlines of a political statute to regulate the organisation of existing parties. The move is designed to reassure the civilian opposition that the military regime intends to hand over power to a democratic government by March 1984 as promised.

Latin American oil supply programme extended

CARACAS — Venezuela and Mexico, Latin America's largest crude producers, have decided to extend their joint oil supply programme to nine Central American and Caribbean countries for another year.

White House rally says Reaganomics has failed

THE "first anniversary of Reaganomics" was marked in Washington yesterday by accusations from Democrats that Administration's economic policies had failed and a pre-dawn demonstration outside the White House by unemployed and retired trade unionists.

UK ECONOMIC INDICATORS

Table with multiple columns: ECONOMIC ACTIVITY, OUTPUT, EXTERNAL TRADE, FINANCIAL, INFLATION. Rows for 1981 and 1982 quarterly and monthly data.

ONTARIO HYDRO Toronto, Canada U.S. \$ 150,000,000 15% U.S. Dollar Bearer Bonds Due August 5, 1992. Includes list of participating banks like Deutsche Bank, Wood Gundy Limited, etc.

July 10 1982

WORLD TRADE NEWS

EEC warns textile makers on imports

BY GILES MERRITT IN BRUSSELS

THE EEC yesterday issued a stern warning that continued refusal by some of the world's leading textile exporting countries to sign the new 1982-86 Multi-fibre Arrangement (MFA) would lead to import curbs being imposed on them unilaterally.

Herr Horst Krenzler, the European Commission's chief textiles negotiator, made it plain that failure by the so-called "militants" to agree to the EEC's restrictive terms at negotiations to be held during September would carry a serious risk of unilateral measures. These, he said, would cut their exports even more sharply than the new MFA proposals.

The threat of curbs being applied under the safeguards code embodied in Article XIX of the General Agreement on Tariffs and Trade was aimed specifically at the 12 MFA countries that have to date resisted cutbacks demanded by the EEC. These 12 countries have insisted on unscheduled "second round" negotiations with Brussels next month.

The 12 MFA signatory-countries are responsible for some 50 per cent of the textile exports to the EEC covered by the MFA pact. Should they still refuse to accept the cutbacks after the renewed talks, there is a serious danger that the EEC will withdraw from the MFA and cause the 10-year-old textile trading framework to collapse.

The 12 militant MFA countries include the three "dominant suppliers," Hong Kong, South Korea and Macao. These, together with Taiwan, are responsible for about 40 per cent of the EEC's low-cost textile imports.

The others, many of which have taken their political lead on the MFA renewal question from the dominant exporters, are India, Singapore, Malaysia, the Philippines, Indonesia, Brazil, Colombia, Yugoslavia and Egypt.

A special meeting of MFA exporting countries has now been called to take place in Geneva during the first week of September.

Invitations have also been issued to the 14 countries that have now accepted the tough new MFA terms, but it is clear that the meeting is likely to be a "council of war" that will enable the militant countries to discuss their forthcoming moves.

The Brussels Commission is making it clear to these countries that they have only until September 21 to agree to demands that include cutbacks on sensitive clothing categories and special anti-surge devices.

Herr Krenzler yesterday ruled out any likelihood of the Commission seeking a fresh and more liberal negotiating mandate from EEC member-states in view of the \$4bn (£2.3bn) deficit that the Community now runs on its textiles trade.

The Commission therefore plans to propose General Agreement on Tariffs and Trade (GATT) safeguard measures to the EEC Council of Ministers when it meets at the end of September if no MFA agreement has been reached by then.

But a number of the MFA militants have already let it be known that they will strongly contest an interpretation of the GATT in which safeguard measures are selectively employed.

Embargo hits Turkish T-shirt sales

ISTANBUL — European Economic Community embargo on Turkish T-shirt exports until October 15 is causing concern in Turkey's fledgling industry already beset by a tight domestic market, an official of the Turkish Textile Products Association said.

"The decision will mean a closure of several small workshops catering to the needs of major exporters," he added.

(The EEC Commission cited rising import figures from Turkey for issuing the ban. According to EEC statistics, the 10-member countries bought a total of 9.3m shirts in the first four months of this year. The projected import figure for 1980 was 30.6m, an official in Brussels said.)

Miss Isin Kizilkaya, who is in charge of the association's export department, said manufacturers will hold an extraordinary meeting today to chart a course aimed at reversing the EEC resolution.

A separate meeting will be held tomorrow with government officials in which the exporters will seek official support for their cause.

Industry officials said the decision will affect planned exports for 1983, resulting in the loss of millions of dollars.

John Wicks in Zurich explores problems in providing enough cash for trade cover  
The risks behind Swiss export protection

SWITZERLAND'S Export Risk Guarantee system is rapidly running out of money. Figures published by the Ministry for Economic Affairs to Bern show that the fund booked its fourth consecutive annual loss in 1981, bringing available capital down to only SwFr 77.4m (£21.5m). An anticipated deficit this year seems certain to use up the rest of the fund's reserves.

To keep the programme running, the federal Government will, therefore, have to give the ERG its first injection of public money since it was set up in 1934.

The existence of ERG is of considerable importance to Swiss industry because the fate of most manufacturing sectors depends on foreign sales.

Exports of goods and services account for more than 35 per cent of the country's gross national product.

Last year, new guarantees granted by the fund amounted to SwFr 11.3bn (£3.1bn) the equivalent of more than one-fifth of total merchandise exports. Adequate risk coverage is essential, particularly for the vulnerable machine building and watch industries.

Until a few years ago, the ERG system was a money-spinner. By the end of 1977, the fund's reserves had risen to more than SwFr 400m. Since these reserves were, at the time, an integral part of the federal accounts and not subject to interest payments, the Government profited accordingly.

Nobody envisaged the possibility of having to pump public money into the fund in the near future.

The ERG's fortunes changed suddenly in 1978, especially as the result of a massive strengthening of the Swiss Franc. Large-scale claims on currency-risk coverage and to a lesser extent—the relatively high level of sovereign risk payments have meant that even substantial increases in premiums have proved insufficient to meet the growth in expenditure.

Ironically, the necessity for an injection of state financing comes only a year after ERG became an independent and self-supporting fund. Early in 1981, the fund was made autonomous, being set up with assets of SwFr 200.4m (£55m). This sum came from the already depleted reserves from earlier years, with the Exchequer contributing additional proceeds from the National Bank's erstwhile negative-interest levy on foreign Swiss franc holdings.

By the end of last year, a loss of SwFr 123m had reduced the fund's capital to the SwFr 77.4m. While fees brought in SwFr 137.9m and reimbursements a further SwFr 14.8m in 1981, claims totalled SwFr 301.6m.

With the Swiss Franc more stable, exchange-rate losses have today become less of a problem for Swiss exporters.

In today's difficult conditions on world markets, most Swiss exporters are working with slim profit margins. Any drastic deterioration in risk coverage could have dire effects.

Nevertheless, currency risk claims still accounted for a lion's share of SwFr 192.8m from last year's payout of SwFr 301.6m. Of the remainder, SwFr 91m was taken up by the results of official debt consolidation agreements with Turkey, Togo, Peru, Zaire and the Sudan.

This meant that only SwFr 17.7m went on more straightforward exporters' losses, such as those caused by political events, outstanding payments from deliveries to state bodies or delays in transfers.

In fact, developing countries' share of guarantee coverage is growing. Last year, these nations — including Opec countries and "threshold" areas—accounted for nearly two-thirds of the entire federal liability, as compared with less than 57 per cent in 1980. However, the EEC and European Free Trade Association blocs, the U.S. and Canada still made up 24.4 per cent of the total. Coverage in these countries was taken primarily against currency risks.

At the same time, the overall volume of exposure has decreased noticeably. With SwFr 14.9bn worth of guarantees running out or being cancelled in 1981—against the SwFr 11.3bn of new commitments—ERG's total liability has dropped by SwFr 3bn to SwFr 22.5bn.

For all that, another wide gap between income and expenditure is expected this year. Sovereign and transfer-risk claims are likely to be as high as in 1981, while about SwFr 50m is expected to be paid alone for currency losses on guarantees granted during recession.

But there is no danger of the whole system folding for lack of financing. The Government will keep things going with a loan of as much as is needed. However, the situation is different now that the fund is autonomous and will therefore have to pay interest on its federal loan. The law also demands that the fund's deficit be only temporary.

This means the fund will have to see that it earns more and spends less.

The Association of Machinery Manufacturers, whose members account for 74 per cent of the billings insured with ERG, points out that premiums are already among the highest in the world. At the same time, it says, adequate export-risk coverage is vital for Swiss producers at a time of tougher international competition.

Premiums are high because, since 1980, fees have been based on total billings rather than on actual guaranteed sums. A typical premium, including bad-debt insurance, would today be of 1.24 per cent of the billing for 80 per cent coverage over a 30-month period. This rises to almost 6 per cent when currency risks are also met.

High as premiums are, it looks as though some kind of move will have to be made to increase them. This would probably affect exchange-rate coverage rather than the more traditional sovereign risks.

Coverage rates may also have to be reduced to some extent to reduce the fund's risks. At present, coverage is generally between 70 and 90 per cent of a given billing (last year's average lay at 81 per cent), with an absolute maximum of 95 per cent in exceptional cases only.

Whatever the case, there is not much leeway. In today's difficult conditions on world markets, most Swiss exporters are working with slim profit margins. Any drastic deterioration in risk coverage could have dire effects.

Hong Kong requests Gatt hearing on French curbs

BY ROBERT COTTRELL IN HONG KONG

HONG KONG has requested the convening of a Gatt (General Agreement on Tariffs and Trade) panel to hear its complaints about unilateral French restrictions on imports from the colony.

The French restrictions cover nine product categories, including certain types of clothing, radios and quartz watches. Hong Kong's exports of these restricted products to France in 1981 totalled HK\$311m (£29.9m) or 21 per cent of its total domestic exports to France that year.

The major focus of Hong Kong's concern is quartz watches. France last year imposed a 15-month import ceiling of 5.5m quartz watches from

Hong Kong for the period between October 1981 and December 1982.

The quota matches the level of Hong Kong's quartz watch exports to France in 1981, when the 5.5m watches shipped were valued at HK\$189m. Prior to the quota imposition, Hong Kong had hoped to sell 8m quartz watches in the 15-month period.

Restrictions on the other eight categories of goods date back as far as 1957. Following the implementation of the watch quota last October, Hong Kong tried to put pressure on France through the EEC Commission, but failed to achieve satisfactory results.

Babcock-Moxey in £5.5m ship-unloader contract

BY PAUL CHEESERIGHT

BABCOCK-MOXEY, the Gloucester company in the Babcock International group, has won a £5.5m order for the supply of two continuous ship-unloaders from China Light and Power for use at the Castle Peak "A" and "B" power stations in Hong Kong.

The order represents a commercial breakthrough for new technology in the bulk-handling of materials. "The value of the order is relatively small; the importance is in the world-wide potential," the company said.

Instead of using an unloading system which, in effect, grabs at the coal being unloaded from vessels at the Castle Peak jetty, the continuous unloader

works on the basis of a moving bucket-wheel which feeds the coal on to conveyors.

Delivery of the machines is planned for the end of 1984 and mid-1984. They will be manufactured at the Babcock works in Renfrew and shipped to Hong Kong in sections.

The Babcock group is already involved as a boiler contractor at the Castle Peak power stations for which GEC is the main contractor. The Babcock-Moxey order is thus part of an overall package.

Babcock-Moxey is said to have a lead in this form of bulk materials handling. The only other similar machines are being made in Finland and France.

Ericsson wins £7.3m U.S. communications order

BY WILLIAM DULLFORCE IN STOCKHOLM

ERICSSON, the Swedish telecommunications group, reports a \$12.5m (£7.3m) "break-through" order for its ACE digital switching equipment from the U.S.

The initial contract for three telephone exchanges has been placed by MCI Communications Corporation with options to buy additional equipment over a five-year period.

The Swedish group's computerised ACE systems have been sold to some 40 countries to a total value of over SKr 10bn (£1bn), including a contract with Saudi Arabia shared with Philips of the Netherlands. The MCI Communications order, however, is the first obtained from the U.S.

Mr Knut Albertson, head of Ericsson's telephone exchange sales, said the order was small but important. Ericsson would obtain a U.S. reference and would show that its system could be adapted to the differing U.S. standards.

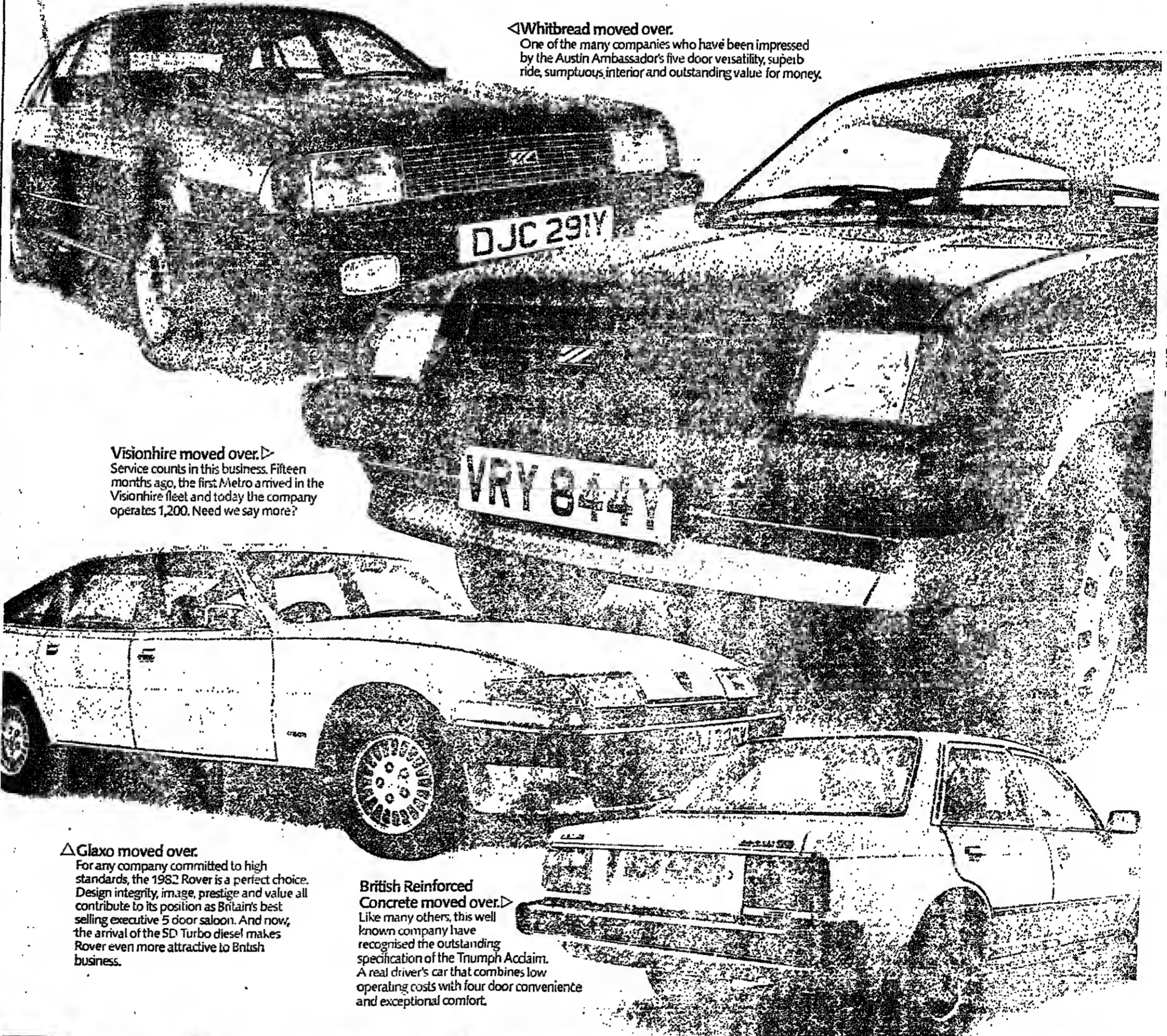
Ericsson has its eye on the U.S. market for mobile telephone services which is scheduled for fast growth. Operating companies have filed applications for 30 large territories.

Saudis renew UK air deal

BAHRAIN — Saudi Arabia has renewed a three-year Saudi Royal 2bn (£293m) contract with Britain for training and technical services and supplies to the kingdom's air force, the British Embassy in Jeddah said yesterday.

The contract calls for the provision of training and technical services to the Air Academy in Riyadh and the Technical Studies Institute in Dhahran in the eastern province, and maintenance and supplies services for British-supplied Lightning interceptors and Strikemaster jet trainers.

More than 1,500 instructors and technicians from British Aerospace are involved in the programme.



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Visionhire moved over. Service counts in this business. Fifteen months ago, the first Metro arrived in the Visionhire fleet and today the company operates 1,200. Need we say more?

Glaxo moved over. For any company committed to high standards, the 1982 Rover is a perfect choice. Design integrity, image, prestige and value all contribute to its position as Britain's best selling executive 5 door saloon. And now, the arrival of the SD Turbo diesel makes Rover even more attractive to British business.

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Austin Rover Group

UK NEWS

Consumer credit applications rise 11%

By David Churchill, Consumer Affairs Correspondent. A SHARP increase in consumer applications for credit facilities was reported yesterday by the United Association for the Protection of Trade, the largest credit reference agency in the UK.

The rise follows the abolition of hire purchase controls last week. Applications for credit are up by about 11 per cent this week compared with the week before controls were lifted.

The increase is more significant since consumer credit applications before the abolition of hire purchase controls were running about 5 per cent lower this year than in the same period of 1981.

Application in Northern Ireland and Scotland increased by 18 per cent each, while the increase was about 18 per cent in the south.

The association said yesterday there was "no sign yet of the surge in applications abating". Meanwhile, the Office of Fair Trading revealed yesterday that more companies were seeking a licence to offer credit facilities.

The OFT has received about 3,700 licence applications since the past three months—an increase of 21 per cent on the same period last year.

But he warned that new credit traders should be aware of the "high standards required and learn from the lesson of the many companies which have either lost or been refused credit licences."

More than 600 traders have been warned since July 1978, when the relevant sections of the Consumer Credit Act came into force, that the OFT was dissatisfied with their trading behaviour.

Some 204 of these were subsequently refused licences or had existing licences revoked.

Bank lending 'may have ended mortgage queues'

By MICHAEL CASSELL

THE increased presence of banks in the home loan market may have done away with mortgage queues, according to the Building Societies Association.

The Building Societies Association says it seems unlikely that government intervention—that societies will have to turn away business to the extent that was necessary in the past.

The banks had created a fundamental change in the home-loan market from a system of rationing and consequent demand to one in which loans were "available to anyone willing and able to afford the repayments."

The latest issue of the BSA Bulletin, published today, when societies are expected to announce a reduction of at least 1 per cent in the mortgage rate, says that while some small problems in meeting demand might

occasionally arise, the old pattern of lengthy and permanent mortgage queues was unlikely to return.

The societies believe that demand for mortgages will remain high for some time, given the disappearance of lending constraints, falling interest rates and relatively low house prices.

The association says that recent reports of the reappearance of mortgage queues were "almost certainly the result of some slight change in conditions in the new environment in which societies now operate, rather than a general return to the old position."

One indication of the generally easier conditions in the mortgage market has been the rapid increase in the average percentage advance.

In the third quarter of 1980, societies were lending on average only 45 per cent of the purchase price to existing owner-occupiers when they moved house. By the first quarter of this year, it had risen to nearly 56 per cent.

Over the same period, the average percentage advance to first-time purchasers rose from 73 per cent to 83 per cent.

The building societies advanced a record £3.74bn in the second quarter of this year, against £2.5bn in the first, made up of 220,000 loans and promised a further 236,000 mortgages—implying an annual rate in excess of 1bn loans a year.

The association confirms that house prices are in relation to average incomes, at their lowest point since 1960. However, it expects prices to rise in line with, or ahead of, inflation by the end of the year.

Index-linked scheme approved

By ERIC SHORT

THE ALLIANCE Building Society has given the go-ahead to a new index-linked mortgage scheme, the first of its kind in the UK.

Mr Michael Bridgeman, the Chief Registrar of Friendly Societies, to launch its Alliance Index-Linked Certificate, the first index-linked building society investment.

Mr Bridgeman has, however, ruled that it is a once-only offer, limited to £250.

The certificate operates in a similar manner to the Index-Linked National Savings Certificate. The amount invested is revealed in line with the Retail Price Index over its five-year life and a bonus—10 per cent of the original investment—is paid

at the end of the investment period.

Doubts had been expressed over the legality of the scheme because investment would be in index-linked gilt stocks and not in mortgages.

However, Alliance argued that since it has already bought the index-linked gilts, the money raised from the sale of the certificate will be available for mortgage lending.

Mr Bridgeman said a number of other building societies were showing an interest in different forms of index-linking. He was not prepared to give any information about the societies. Nor would he say whether

their interest concerned index-linked savings schemes, index-linked mortgages or simply investment in index-linked gilts.

He said he would be issuing guidelines to societies on index-linking within the next few weeks.

The Alliance certificate goes on sale on Monday, August 9.

More cuts forecast at ports

By Andrew Fisher, Shipping Correspondent

FURTHER cuts in employment and capacity at Britain's ports are on the way, according to a study released yesterday.

Already the ports have had a third more cargo than they did in the mid-1960s, with far fewer dockers.

The study by Cranfield Institute of Technology for the British Ports Association, said there was still spare port capacity in the UK.

Shifting patterns of trade, as EEC markets have become more dominant, have combined with the trend to containerisation to benefit ports on the East coast at the expense of those on the West in the past 20 years.

The study, by the Institute's Centre for Transport Studies, did not forecast how rapid the decline in employment or facilities might be. But Mr James Davidson, chairman of the BPA, believed the number of registered dock workers could fall further to around 14,000 in 1985, compared with 15,500 now, and more than 60,000 in 1965.

The numbers employed in the industry have fallen from almost 130,000 in 1963 to less than 60,000 today, including non-dockers.

The study noted that 96 per cent of Britain's foreign trade was with countries on distant continents. But 15 years later, this had fallen to 41 per cent.

Deep-sea routes in the mid-1970s, said the Institute, about 80 per cent of general cargoes and 12 per cent of semi-bulk, such as forest products and animal feedstuffs, were being handled in unitised form with containers or trailers.

Because of North Sea oil, the amount of petroleum taken by coastal traffic has risen from 63m to 104m tonnes and oil exports now outweigh imports.

The study did not expect total tonnage figures to increase significantly in the next few years, because of guarded expectations of trade growth. In the 15 years to 1980, traffic handled by British ports rose from 311m tonnes (including 137m tonnes of petroleum) more than 41m (237m) tonnes.

The Institute said that berths equipped to handle units of cargo were utilised better than those dealing with conventional traffic.

An average of 50 per cent of total capacity in 1979 for roll-on/roll-off cargoes where goods are carried on vehicles, wheeled trailers, or rail wagons; and 55-60 per cent for lift-on/lift-off cargoes for which cranes are used.

There were considerable regional variations, in line with the general shift in business, in the south-west, Wales and the north-west, utilisation was only 30 per cent. In East Anglia, which takes in the fast-growing container port of Felixstowe, it was up to 70 per cent.

BSC fails to win fuel costs relief

By Richard Johns

THE GOVERNMENT has decided against any further relief to ease the burden of energy costs on the British Steel Corporation. The corporation says it is still at a significant disadvantage compared with its European competitors.

Commenting on a proposal by the House of Commons Industry and Trade Committee, the Department of Industry said that measures in the 1982-83 budget should reduce the energy bill of large industrial consumers by an estimated £160m.

The committee's report on BSC, published at the end of March, recommended that the Government "should once again review prices for energy, especially for heavy industry." It also drew attention to the threat to European manufacturers from U.S. restrictions against imports from non-EEC companies and the danger of their dumping surplus output on the community.

In its observations on the committee's report, the department reaffirmed the Government's intent to make the UK Energy Department more competitive. In particular, it expressed the hope that by ending British Gas monopoly on contract supplies of North Sea gas, prices for the fuel would "be determined to a greater extent by competition between producers." However, the effect of this might be to raise the average price.

In the submission to the committee late last year BSC calculated its cost disadvantage compared to its "major competitors"—West Germany and France—to be in the order of £40m, or an average of £3 per tonne. The corporation was particularly concerned about higher electricity costs which it put at £35m.

BSC was unable yesterday to estimate how much its energy bill was reduced by the budget. The provisions affecting heavy industry were a freeze in the price charged by the British Gas Corporation for any single customer after the first 35,000 therms until the end of 1982, reductions of up to 16 per cent for large consumers of electricity, and support for the National Coal Board.

The new figure means that in the first half of 1982 alone ICI's losses on plastics and petrochemicals were almost 30 per cent higher than for the whole of last year.

ICI said yesterday the figure of "around £50m" indicated a week ago when total pre-tax profits for the half-year of £145m were announced, referred to heavy chemical losses in Western Europe alone. The precise figure was yesterday revealed to be £59m.

The company said its heavy chemical losses worldwide in the first half of 1982 had been around £70m. The figure includes trading losses on petrochemicals and plastics in Australia and the U.S. It also includes the business's share of the estimated profit-sharing bonus which is expected to be paid to employees.

The ICI heavy chemical worldwide loss for the first half of last year was £54m. The figure also included a profit-sharing bonus element.

Steps taken to quell opposition over current cost accounting

By CHRIS CAMERON-JONES

STEPS TO quell remaining opposition to the retention of current cost accounting standard SSAP 16 were taken yesterday by the Accounting Standards Committee.

Mr Ian Hay Davison, committee chairman, said the standard was never intended to be "provisional" nor to remain in force for only three years. It had equivalent standing to all other statements of standard accounting practice.

But the Keymer Haslam resolution which failed last week by a narrow margin to win majority support for withdrawal of the standard did have some impact.

"Significant concerns exist within a large minority of the Institute of Chartered Accountants of England and Wales about the future of this important accounting standard," Mr Davison said. "The process of evaluating the standard and

making proposals for amendment were already under way. Views expressed recently would be considered carefully.

"Whatever else, the result will be evolutionary, not revolutionary," he added.

A sub-committee has been set up to monitor application of the standard, and to evaluate the use and usefulness of CGA information and consider problems with the standard.

A working party, chaired by Mr Tom Neville, finance director of Vickers, will seek ways to encourage adoption of the standard and to improve its understanding.

A programme of evaluation has also been commissioned under the guidance of Professor Bryan Carsterg, director of research at the Institute. This is surveying opinion among "a wide spectrum of commentators" on the usefulness of current cost information to management, investment, credit analysis, and to the Government. It will also examine implementation problems.

But the survey will seek one key piece of information: "The facts about what it really costs to produce a CCA statement instead of 'rumours,'" Mr Davison said.

It was also announced yesterday that Sir Douglas Morphet, vice-chairman of the Accounting Standards Committee, intends to step down in the planned reconstitution of the ASC. Sir Douglas has played a leading role in developing SSAP 16 and he chairs the Inflation Accounting sub-committee. His successor is likely to be appointed from the new members.

Mr Martin Haslam and Mr David Keymer, the two rank and file chartered accountants who began the revolt over the standard, were yesterday unavailable for comment.

Standards proposals endorsed

By PAUL CHEESBROUGH, WORLD TRADE EDITOR

BOTH SIDES of industry yesterday endorsed the Government's initiative to raise the status of standards and quality assurance in British industry.

Lord Cockfield, the Trade Secretary, introduced proposals at the National Economic Development Council in London, following the publication last week of a White Paper.

The proposals call for greater co-operation between government and the British Standards Institution (BSI), the national standards body. They commit

the Government to greater use of standards in its regulatory powers and in public purchasing.

The Government also intends to encourage centrally co-ordinated certification schemes and perhaps to introduce a national mark.

Endorsement by the Confederation of British Industry and the Trade Union Congress at the NEDC opened the way to putting the proposals into practice.

The proposals involve NEDC working parties to: ● Specify product areas where there is a priority need for certification schemes for establishing a standard and having products made to that standard identified; ● Specify existing British standards which do not reflect the needs of the international market and to define new product areas needing standards. The Government wishes to bring British practice into line with internationally recognised standards where possible to increase the international competitiveness of industry.

ICI loses £70m on heavy chemicals

By SUE CAMERON

IMPERIAL CHEMICAL INDUSTRIES yesterday revealed that losses on its ailing heavy chemicals business were "roughly £70m" in the first six months of this year—not around £80m as had previously been supposed.

The new figure means that in the first half of 1982 alone ICI's losses on plastics and petrochemicals were almost 30 per cent higher than for the whole

of last year.

ICI said yesterday the figure of "around £50m" indicated a week ago when total pre-tax profits for the half-year of £145m were announced, referred to heavy chemical losses in Western Europe alone. The precise figure was yesterday revealed to be £59m.

The company said its heavy chemical losses worldwide in the first half of 1982 had been around £70m. The figure includes trading losses on petrochemicals and plastics in Australia and the U.S. It also includes the business's share of the estimated profit-sharing bonus which is expected to be paid to employees.

The ICI heavy chemical worldwide loss for the first half of last year was £54m. The figure also included a profit-sharing bonus element.

Pension funds 'need protection'

By ERIC SHORT

THE National Association of Pension Funds strongly disagrees with Professor Jim Gower over the role of pension funds in investment.

The association contends that pension funds are users, not providers, of investment services and have as much need as individual investors for investment protection.

Professor Gower, a lawyer and independent adviser to the Department of Trade, was asked last year to review pension funds for the investor following a series of investment company failures. His initial findings were published as a discussion document in January.

In the document Professor Gower argues that membership of a pension scheme was for most people the only substantial

investment they would make in their lives apart from buying their home. He therefore thought pension funds should be included in the proposed regulations of the securities industry.

The association says Professor Gower completely misunderstood the nature of pension funds.

It argues that members' entitlement to benefit is independent of the underlying investment performance of the pension fund assets.

It accepts that pension benefits are a valuable entitlement for employees but says they are not investment in the accepted sense.

The association accepts Professor Gower's concept of self-regulation of investment

organisations under a securities act. It says the views of the investing institutions should be sought at an early stage in the drafting of such legislation. It also considers that users of investment services should be represented in the supervisory system.

Professor Gower, in his discussion document, referred to pension funds as the least regulated of all investment services and supported the idea of a pensions act to formally regulate them.

The NAPF evidence makes no reference to this suggestion, treating it as an "ex post" reform, even though the association often expressed its total opposition to any such legislation.

£45m modernisation for Blue Circle

By MICHAEL CASSELL

BLUE CIRCLE INDUSTRIES, Britain's biggest cement producer, is to spend £45m over the next two years on works and depot modernisation in the UK.

The programme forms part of the group's previously announced £300m, five-year investment strategy, designed to strengthen its domestic cement

making and distribution operations.

The largest part of the £45m earmarked for works and depot improvements will be spent on Blue Circle's Caudron works, near Stoke on Trent, Staffordshire. Modernisation of the 20-year-old manufacturing plant, which has an annual output of 750,000 tonnes of cement, will cost £28m.

At Hope works in Derbyshire, £4.4m is to be spent on new bulk and bag road dispatch equipment, continuing the programme of improvements which is already under way.

Other Blue Circle works and depots in Britain are currently having bag packing and loading equipment installed, at a cost of £11m.

BASE LENDING RATES

Table listing various banks and their base lending rates, including A.B.N. Bank, Allied Irish Bank, Amro Bank, Bank of Ireland, etc.

Advertisement for Hamersley Iron Finance N.V. featuring a coupon redemption notice and a large table of coupon debentures with columns for coupon number, amount, and maturity date.

For HAMERSLEY IRON FINANCE N.V. By CITIBANK, N.A. Trustee. July 29, 1982. Includes a handwritten signature 'July 29, 1982'.

Advertisement for ENTERPRISE ZONE UNIQUE PACKAGE, including 100% capital allowances, relaxed planning regime, and 22% regional development grant.

Advertisement for CITATION II EXECUTIVE JET, a 7-day aircraft charter service with various options and rates.

Advertisement for PLAYING CARDS, featuring a cartoon illustration of a man playing cards.

Advertisement for NILFISK, a world's largest manufacturer of industrial suction cleaners.

Advertisement for AIR CONDITIONING, offering services for offices, shops, restaurants, and factories.

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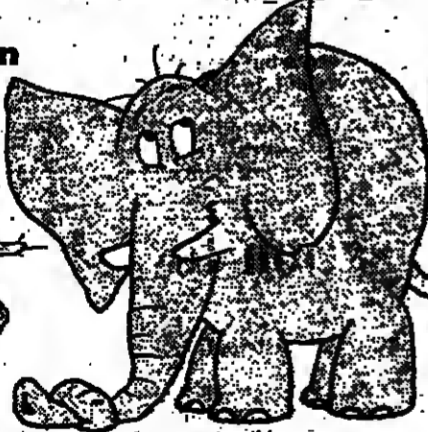
The joy is you don't have to fill your office space with this huge filing cabinet.

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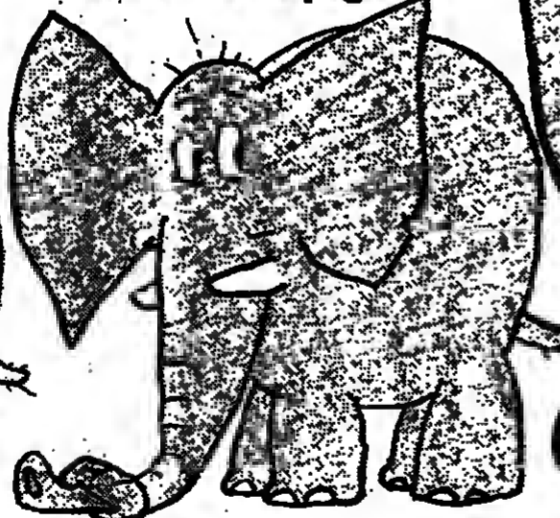
From it you can run up

**Our 231 typewriter can remember 7 pages.**

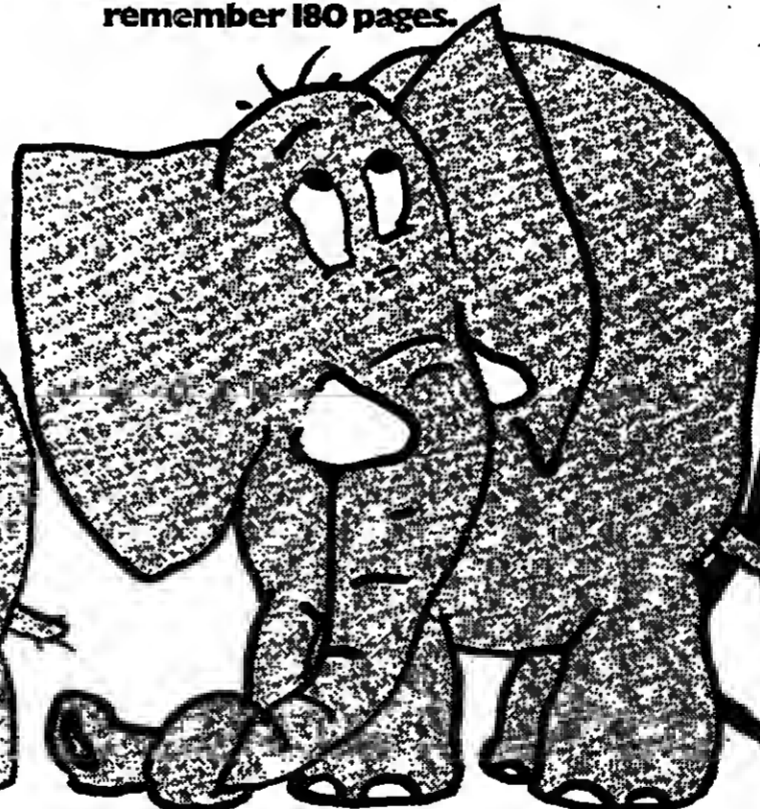
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Because the machine is programmed to phone him if it's feeling dicky.

It even has batteries to preserve its memories in a power cut.

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Although you can buy our typewriters and word processors for cash, most companies nowadays lease them.

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UK NEWS

Flexing muscles in the mining business

Anderson Strathclyde's fight against takeover. Mark Meredith reports

A SHOW of strength is planned today at the annual meeting of Anderson Strathclyde, the mining equipment manufacturer based in Scotland.

Anderson wants to show shareholders a powerful set of annual results, impressive production streamlining and well-developed export plans.

Sir Monty Finlayson, Anderson's chairman, will portray his company as one not to be taken over lightly.

An unwelcome takeover bid from Charter Consolidated, an industrial and mining finance company, now rests with the Monopolies and Mergers Commission. Charter already has a 28.4 per cent equity hold in Anderson.

Both sides have given their submissions to the commission. This amounted in Anderson's case to three thick red volumes drawn up with the aid of PEIDA Edinburgh Economic Consultants, led by Professor Donald Mackay.

But the sniping goes on from the sidelines. Anderson Strathclyde's good health, its directors feel, is its main reason for shareholders to reject the advances of Charter Consolidated.

However, much political weight has been given to the company's presence in Scotland where it is the fifth largest employer. It has 3,000 workers and is the third largest engineering works after Wiers and Howden.

A decision by the Monopolies Commission last winter — when it turned down rival outside bids for the Royal Bank of Scotland — has been seen as a powerful precedent to defend the autonomy of core industries in Scotland, of preserving the region's economy and encouraging industrial investment.

Charter Consolidated's letter to shareholders in May said the company needed more funding if it was to make further inroads in the world market for mining equipment. It also faulted Anderson's management

for being slow to adapt to changes in demand. Shareholders have been hit with postal salvos from both sides.

Sir Monty's defence is bolstered by a 76 per cent improvement in pre-tax profits for 1982 to £11.2m and an increase in turnover from £84.2m to £100m. The company has also improved its total dividend per share by 2p.

Anderson Strathclyde specialises in coal mining equipment. It produces the rugged machines used in long wall mining — giant-toothed wheels driven by powerful electric motors which chop their way through the coalface.

The company also manufactures equipment for tunnelling and to carry rock from mines, electrical switchgear for the industry, and special cutting tools at its five plants in Scotland and three in England.

Divisional offices or subsidiaries in South Africa, the U.S. and Australia act as sales points or carry out local manufacturing or fabrication.

The coalface division headquarters is in the suitably grim setting of Motherwell in the industry belt between Glasgow and Edinburgh.

Mr Willie Pyle, director of the division, oversees the small revolution underway in the production of shearing equipment. This is to give the company the flexibility and efficiency to meet the highly variable demands of the market.

The factory is installing a \$6m Flexible Manufacturing System to bring the production of the machine tooling or steel castings for the shearers under computerised control.

The requirements of each mine vary because of the differing sizes of coal seams and quality of coal. Shearers are assembled in modules which

can be altered to buyers' specifications.

But machine tooling of the heavy castings has produced a bottleneck. Tooling the steel, often for one-off units, led to months' delay in production and heavy pressure on both workers and equipment.

The new system was installed with assistance from the Department of Industry. It makes the entire machine tooling floor nearly fully automatic. Pallets with steel to be toolled will travel between six machining centres on bogies on an electrical track. It is to be the largest and most complex in Europe for the machining of prismatic parts.

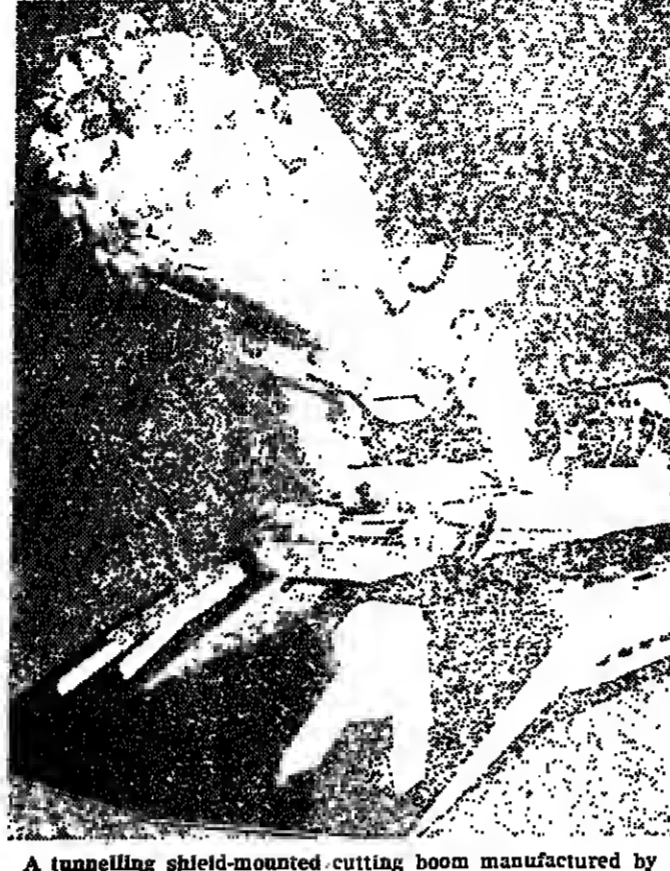
Trade unions at the company have backed Anderson's rejection of the Charter Consolidated bid. They have been briefed on the reductions in staffing which will accompany flexible machining. The company plans to allow natural wastage of jobs.

Anderson sees the future for mining in terms of long wall shearing — arguably the most efficient and economic method of coalmining after open-cast mining.

The technique involves driving two parallel roadways about 200 yards apart into a coal seam and then working between the two roadways back and forth cutting the coal.

The technique is widely established in the UK and in Europe. It replaces the conventional room and pillar system where a coal seam is boxed off and criss-crossed with corridors which become rooms, eventually leaving pillars of coal and rock as roof supports.

Longwall mining, the technique now used extensively by Anderson Strathclyde's main customer, the National Coal Board, cleans all available coal



A tunnelling shield-mounted cutting boom manufactured by Anderson Strathclyde.

as it cuts its way shearing through the coalface between the two roadways.

The equipment has compact electric motors of up to 1,000kW and crawls along a cogged track. This eliminates the use of chains traditionally a safety hazard.

Alekhoff of West Germany has been Anderson's main competitor to date, particularly for exports. Anderson has delivered, since

1973, shearing equipment worth nearly £25m to Poland, India and China. The Chinese market has been wooed extensively by a senior manager visiting China at least once a year.

But Anderson's eyes are fixed on maintaining its 30 per cent share of the growing American market, where 700m tonnes of coal are mined annually. Only 10 per cent, according to one estimate, is done by the long wall method.

LABOUR

Sealink's job cuts plan angers seamen's leader

BY BRIAN GROOM, LABOUR STAFF

A PUBLIC INQUIRY may be the only way to deal with "stupid, irresponsible" management at Sealink UK, a seamen's leader claimed last night.

Mr Jim Slater, general secretary of the National Union of Seamen, was angry over a disclosure that Sealink planned to cut 2,000 jobs — a fifth of its workforce — over the next five years.

The cuts were revealed by Mr Bill Henderson, the company's deputy managing director, only hours after the end of a national strike by Sealink's ferry crews.

The two sides are already at odds over the peace formula which resolved the strike, called over cuts in the pay bill for 500 seamen at Harwich.

Sealink withdrew pay cuts and changes in working practices after a NUS committee agreed to examine staff savings on the Harwich operation without specific targets.

The union was annoyed when Mr Henderson subsequently announced that the company had not budged from its original intention to make savings of nearly £1m on sailing to the Hook of Holland.

Some Sealink executives were pushed last night by Mr Slater's reaction to the disclosure. They

pointed out that Sealink had already told the union, in a confidential business plan, that the company was looking for 1,751 job losses by 1986.

But the new row underlines the dramatic worsening of industrial relations this year, which has sparked off disputes at Newhaven and Harwich, and two national strikes, as Sealink implemented cuts in an attempt to reverse its losses of the past two years.

Mr Henderson said industrial disruptions this year, including the effect on Sealink of the already knocked-out strike had already knocked the company off its inter-annual forecast of a £4m pre-tax profit, although he hoped it would still return to the black.

Mr Slater said the further threat to jobs would have the worst possible impact on the NUS committee's "honest" attempt to come up with cost savings at Harwich.

It will also increase uncertainty in other ports. The 650 officers and ratings at Weymouth fear they may be the next in line to have their agreement on pay and conditions "torn up".

The three-way operation — one to Cherbourg, two to the

Channel Islands — is under threat. Sealink has said it may have to reduce it to two ships or cut its costs in running three.

Mr Henderson said there was currently a recession in the Channel Islands economy and the company would wait to see how that situation developed before making a move.

Mr Slater cited this week's national stoppage as an example of management ineptitude. "For management to provoke a strike at their period of peak revenue is just deplorable."

Mr Slater added that he would want an inquiry — virtually certain to be refused by the Government — to look at the history of the past few years. He was deeply unhappy with the performance of management at all levels.

He complained of the cumbersome structure whereby the union negotiated with a subsidiary of a public enterprise — British Rail — whose purse strings were controlled by the Government.

The NUS wants Sealink to be divorced from British Rail but to remain a public enterprise. The Government, however, plans to introduce private capital into the company.

Merseyside dockers reject strike

By Our Labour Staff

DOCKERS on Merseyside yesterday decided against striking in support of a demand for more pay although they refused to rule out such action later. It is feared that a stoppage would threaten the future of the loss-making Port of Liverpool.

Two thousand of the 2,500 registered dockers voted by a big majority at a meeting in the boxing stadium to continue three-month-old negotiations on pay and productivity. Talks between employers and the Transport and General Workers' Union will take place next week at a secret venue away from the port.

Mr Fitzpatrick, chairman of the Liverpool Port Employers' Association, said: "The talks will go on non-stop throughout the week. I am determined that by the end of next week the port will have an agreement to ensure stability, because of a dispute. Every realistic decision to strike would have been disastrous."

Mr Fitzpatrick is managing director and chief executive of the Mersey Docks and Harbour Company, the dominant employer, which suffered a trading loss of £7.5m last year. The company has been ordered by the Government to end its losses by the end of the year or financial aid will be cut off.

Shop-stewards have so far rejected the employers' offer of a £9 a week increase coupled with substantial changes in working practices. The sticking point has been a demand for greater flexibility of gang manning on the waterfront. Employers want to be able to switch dockers quickly from one area to another.

They want to attract Canadian and Russian timber trade which has been lost to other ports and need to have gangs on hand immediately to start unloading. The port is in the process of making redundant nearly 1,000 dockers, or one-third of the register.

Mr Denis Kelly, chairman of the Mersey docks shop-stewards, said yesterday: "We accept that the Port of Liverpool is in dire trouble and we have to explore every avenue to reach a just settlement. But the employers must realise we have given a lot of ground already."

An employers' warning earlier this week that a strike would place job security in jeopardy.

The situation will only begin to improve when the Government takes steps to stimulate the economy, though the present blindness to adverse indicators that the required stimulus is a long way off."

West Yorkshire took the brunt of the closures, as it has done throughout the year. There were 773 redundancies notified to the union during June, bringing the total to 2,594 during the first half of the year.

The next worst-affected county was Derbyshire, with 670 job losses during the year, though none of them were in June. Scotland followed with 662, of which 270 were in June.

Civil servants agree to discussions on Megaw

BY OUR LABOUR CORRESPONDENT

CIVIL SERVICE union leaders have agreed to hold exploratory talks with the Government on the report of the Megaw Inquiry into a new system of pay determination for Britain's 330,000 white-collar civil servants.

The inquiry, presided over by Sir John Megaw, is broadly in favour of Government efforts to make Civil Service pay more subject to market forces and managerial requirements. It is understood the Government has now authorised Ministers to take part in discussions on the report.

Ministers are believed to approve Mr Megaw's general drive but to be less happy about some detailed recommendations. Some believe it to be too reminiscent of the work of the scrapped Clegg Commission on pay comparability.

General secretaries of all nine Civil Service unions agreed at a meeting earlier this week that the unions should take part in what were described as "ground clearing" talks.

Although the middle-grade Society of Civil and Public Servants was anxious that there should be no formal discussion on Megaw until after the next full meeting of the Council of Civil Service Unions in October, it was accepted that "without prejudice" talks could begin with the Treasury.

The unions' response to the report is unlikely to become clear until after the circulation to constituent unions of a draft CCS paper on Megaw, which will be considered by the union leaders on August 17.

The unions have made an initial examination of Civil Service pay claims for 1983. Although both the clerical-grade Civil and Public Servants Association and the tax union, the Inland Revenue Staff Federation, are committed to seeking a rate increase, they agreed that the CCSU should again pursue a common claim.

Police aid sought as ambulancemen strike

BY OUR LABOUR STAFF

POLICE were called in to take emergency cases to hospital throughout most of the county of Cleveland in the north-east yesterday, because of a dispute involving more than 100 ambulancemen.

The stoppage was in the South Tees District Health Authority, which includes Hartlepool, Stockton, Middlesbrough and Langbath.

The ambulancemen began, from midnight, the latest in a series of one-day stoppages in support of the health workers' 12 per cent pay claim. Previous action had coincided with similar national days of action, but yesterday's strike was in isolation. The ambulancemen intended to maintain emergency cover.

"When the day shift reported for duty, management threatened to take them off the payroll if they did not work normally. A series of walkouts followed in five of the area's seven ambulance depots.

Shop-stewards agreed to go back to work at midnight last night and to hold a meeting early today according to Mr Maurice Frankland, joint union committee secretary. Some officials wanted the strike to be extended.

Mr Alan Taylor, spokesman for the National Union of Public Employees, said: "Management knew full well that this action was going to take place today. Our members were sticking to the TTC guidelines as they have done in the past."

He added: "The men are naturally very angry. It was only when they reported for work they were given this ultimatum."

A management spokesman said: "We were given just 15 minutes' notice and we asked them to work normally. They were warned that if they did not, they would be considered to be sitting in."

Film union ends COI ban

BY OUR LABOUR STAFF

THE FILM technicians' union has lifted a ban on union members working on material for the Central Office of Information and other Government departments.

The Association of Cinematograph Technicians and Allied Technicians said this followed the winning of enhanced compensation for directors and production assistants among 26 ACTT technicians made redundant in the COI Film Unit on March 31. Guarantees of work with other subcontractors had been given to technicians who had not obtained alternative employment.

The COI Film Unit is being privatised in line with Government policy.

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CHANGED ROLE FOR GUARDS

BR offer on Bedford line manning

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL is suggesting a new formula for operating trains on the recently electrified Bedford-St Pancras line. One-man operation on the line, which has been held up by the National Union of Railwaymen, is a key part of BR's drive to improve productivity.

Introduction of the service, which involves capital investment of about £150m on rolling stock and signalling equipment, has been delayed because of the failure of the NUR to agree to the removal of guards.

Some Ministers are reluctant to approve further investment for electrification while the trains on the Bedford-St Pancras route stand idle.

BR has now withdrawn an

earlier compromise offer for half the line to be worked experimentally on a one-man basis and half on the NUR's proposal that guards should take on additional responsibilities for revenue protection.

BR is still insisting that it wants one-man operation, but is willing that guards should try out revenue protection work provided they relinquish the normal operational duties of a guard.

Mr James Urquhart, BR board member for productivity, told the Railway Staffs' National Tribunal on this year's BR pay increase yesterday that the revenue losses in question were about £75,000. The cost of the

NUR's proposal for working the line was about £300,000-£400,000.

BR's new suggestion is an acknowledgment that some senior members of the NUR are resolutely opposed even to the idea of train running experimentally without a guard on board.

BR told the tribunal in forcible terms yesterday that it wanted agreements on outstanding productivity issues before it would meet any pay award the tribunal might make this year.

There is clearly, for BR, little question of any award being handed in the railways' normal settlement date of April.

Oil production tops consumption by 43%

BY RAY DAFTER

THE UK's trade balance in oil has improved to the extent that production is outstripping domestic consumption by 43 per cent.

The gap, reported yesterday by the Government, compares with a surplus of 19.7 per cent last year and a slight deficit in 1980.

According to the Energy Department's provisional statistics, oil production in the April-June quarter totalled 23.9m tonnes, 4.2m tonnes more than in the corresponding period a year ago.

The figures show that UK production — mostly from the North Sea — is consistently running at an annual rate in excess of 100m tonnes, or over 2m barrels a day.

This means the UK is neck and neck with China and Iran for fifth place in the world's league of producers behind the Soviet Union, Saudi Arabia, the U.S. and Mexico.

Domestic use of oil products between April and June totalled 15.1m tonnes, 3.4 per cent up on the corresponding period last year.

Oil used for energy purposes — such as for transport fuels — totalled 13.8m tonnes, up 2.9 per cent on the April-June quarter in 1981, while oil used

for non-energy purposes (including bitumen, lubricating oil and chemical feedstock) rose by 6 per cent.

Oil was the only major fuel to register an increase in demand in the quarter. Consumption of coal totalled 27.1m tonnes, 2.5 per cent less than last year, while demand for natural gas fell by 10.6 per cent to the equivalent of 13.8m tonnes of coal.

Overall energy demand was the equivalent of 70.4m tonnes of coal, 2.6 per cent less than in the corresponding period last year.

Production of UK primary fuels — oil, gas, coal, nuclear power and hydro-electricity — rose 6 per cent to the equivalent of 85.9m tonnes in the quarter. This increase was, however, almost totally attributed to the oil industry.

Output of coal totalled 31.2m tonnes, 2.4 per cent less than in the corresponding quarter of 1981. Natural gas production fell by 11.5 per cent to the equivalent of 10.1m tonnes of coal.

Production of the nuclear and hydro electricity industries rose slightly, from the equivalent of 3.5m tonnes of coal to 3.6m tonnes this year.

Passenger traffic rises at East Midlands airport

BY LYNTON McLAIN

EAST MIDLANDS Airport dealt with almost a third more passengers in the first six months of this year than in the same period last year, the airport authority said yesterday.

Passengers since January 1 totalled 400,265. Air freight for the period was also up on last year, with a rise of 71 per cent to 8.7m lbs between January and June.

These latest figures follow the airport's results for April and May when it achieved what was thought to be the highest rate of growth for any regional

airport. Passenger volume rose 31 per cent compared with the corresponding months last year.

Extra holidaymakers and progress with scheduled services to Heathrow Airport, Aberdeen and Brussels contributed to the rise in traffic.

The Boeing 737, the latest Boeing airliner, is to visit East Midlands Airport on September 13 after appearing at the Farnborough Air Show.

Rolls-Royce workers who helped make the engines for the new aircraft will be invited to see the results of their work.

Public consortium plans for Snowdon summit

BY ROBIN REEVES, WELSH CORRESPONDENT

THE SUMMIT of Snowdon, the highest mountain in Wales and England, and an attraction for about 400,000 tourists a year, is to be taken into public ownership and given a £250,000 facelift.

A consortium of public bodies led by the Welsh Development Agency is to buy the land and buildings at the summit and redevelop the facilities for visitors. The summit is over 3,500 ft above sea level.

The freehold land and buildings are owned by the Snowdon Mountain Railway Company, which operates Snowdon's Swiss-style rack and pinion railway, the only one in Britain. It opened in 1898 and carries about 100,000 of the summit's visitors each year.

The railway company has agreed to a sale-and-999 year leaseback arrangement under which the freehold will be held by the Snowdonia National Park Authority. As part of the deal, the authority will receive a percentage of the summit cafe receipts.

The railway company also intends to mount a marketing and development programme, in conjunction with the Wales Tourist Board. The summit building in particular requires urgent repairs because of its exposed position and the damaging effects of heavy condensation.

The summit redevelopment complements a programme of footpath improvements undertaken by the National Park Authority with the help of the Countryside Commission.

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Shotton breaks all records after job losses

By Robin Reeves, Welsh Correspondent

THE British Steel Corporation's Shotton works, Deeside, North Wales, is breaking all production records just two years after suffering the biggest staff cuts in recent British industrial history.

Some 3,000 jobs were axed at Shotton in 1980 after the closure of its open hearth iron and steelmaking facilities, leaving only 2,500 employees to run its finishing end. This consists of a cold reduction mill and a strip steel castings complex which remains the centre of BSC's coatings operations, excluding tinplate.

Hot rolled steel coil is now supplied to Shotton mainly from BSC's Ravenscraig Mill in Scotland, but also from the Llanwern and Port Talbot steel plants in South Wales.

Last month, Shotton's five-stand cold reduction mill, which reduces the thickness of steel strip by up to 90 per cent in a single pass, handled a record 16,000 tonnes in 16 shifts — well above its design capacity. Commissioned in 1974, the mill remains the biggest and most modern in Europe.

Another record has been set on one of the four hot dipped galvanising lines in the coatings complex, which was completed at a cost of \$46m shortly before the redundancies axe fell. It has recently been processing more than 7,000 tonnes a week, compared with a design capacity of 4,750 tonnes. Other units have also been turning in record performances.

According to Mr Eric Cottrell, the works director, productivity at Shotton increased by 30 per cent in the past financial year and it plans to make the same gain this year.

Immediately after the massive redundancies it took 12 work-hours to process a tonne of finished steel, but as a result of more flexible staffing and productivity advances, the figure was down to eight work-hours by March and below seven hours by June. The target for the current year is five work-hours per tonne.

About one-third of Shotton's production is being exported. Although none is supplied to the U.S., Shotton remains worried that it could face disruption in its domestic and European markets if EEC exports to the U.S. are curbed as a result of the trade dispute.

So far, Shotton has been fortunate in that demand for coated strip steels has continued to grow, despite the recession.

According to figures compiled by the European Coil Coating Association, deliveries of coated roll steels in 1981 totalled some 220m sq metres, an increase of 27 per cent over the previous year.

European demand for organic coated steel strip has grown on average by 15 per cent a year over the past 10 years. About 60 per cent is being used in buildings.

U.S. reflation will aid upturn, says broker

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE ECONOMY will soon move out of its prolonged recession with help from recovery in the U.S., according to the broking firm Simon and Coates in a bulletin issued yesterday.

The broker's cautiously optimistic outlook comes in the wake of a gloomy assessment by the Confederation of British Industry which reported declining optimism among manufacturers with depressed prospects for demand and investment.

Simon and Coates says that in the U.S. fiscal and monetary policies are set towards reflation with the prospect of an annual growth rate of output of at least 3 per cent by the end of 1983.

"All signals in the UK are also pointing to an expansionary budget," it says. This was in spite of recent statements by Sir Geoffrey Howe, Chancellor of the Exchequer, that the case for a further fiscal stimulus had not been made.

The broker believes that a reflationary budget in the autumn was unlikely. Instead

there would continue to be "a steady flow of specific measures to encourage the upturn, none of them substantial in themselves, but starting to add up to a worthwhile reflation."

The biggest help was coming from monetary policies and the reduction of interest rates.

"After a few more items of modest help, announced piecemeal before the next Budget, substantial cuts in income tax in March will complete the move towards reflation," it says.

Simon and Coates says: "Under normal circumstances, there should be little doubt that the economic cycle will soon be moving upwards, despite the present concern in industry. Expansion may be appearing a little later than hoped and it may promise to be more sedate than previous cyclical upswings, but the signals are all pointing in the right direction."

"The one nagging fear in all minds is whether the crisis of confidence in the world's banking system is such that the normal laws of economic cycles will cease to operate," it says.

Toll for textiles plant closures reaches 28

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

EVIDENCE that the recession in the textiles industry continues to bite deeply is provided by the latest figure of redundancies published by the dyers, bleachers and textile workers trade group of the Transport and General Workers' Union.

The group says 10 plants closed in June, throwing 1,202 people out of work. This brought total closures during the year to 28 and the number of jobs lost to 4,608.

June therefore accounted for about a third of plant closures and a quarter of job losses.

Mr Bill Maddocks, national secretary of the textiles section of the TGWU, said: "These figures continue to make a nonsense of Government forecasts of a pick-up in the economy. Their continued fiscal stringency is having a depress-

ing effect all through the economy and consequent increases in unemployment are further depressing consumer spending.

"The situation will only begin to improve when the Government takes steps to stimulate the economy, though the present blindness to adverse indicators that the required stimulus is a long way off."

West Yorkshire took the brunt of the closures, as it has done throughout the year. There were 773 redundancies notified to the union during June, bringing the total to 2,594 during the first half of the year.

The next worst-affected county was Derbyshire, with 670 job losses during the year, though none of them were in June. Scotland followed with 662, of which 270 were in June.

Crown Life expansion to include medical insurance



BBC1

6.40-7.55 am Open University (Ultra High Frequency). 8.10 Hong Kong Phooey. 9.20 Jackanory. 9.35 Paddington. 9.40 Take Hart on Holiday. 10.05-10.20 Why Don't You...? 1.00 pm News After Noon. 1.30-1.45 Mr Benn. 2.00-2.30 Bistoffed Cemeletheol. 2.30-3.00 The National. 3.00-3.15 Bistoffed in Swans. 3.15-3.30 Regional News for England (except London). 3.30-3.45 The All New Popeye Show. 5.05 Newsround. 5.15 Think Again. 5.40 News. 6.00 Regional News Magazines. 6.25 Bellamy's Backyard Safari. The first of four programmes: David Bellamy - abruken in size - takes a journey through an ordinary British garden. 6.55 Holiday Report. 7.05 Medical Express. 7.35 Top of the Pops introduced by David 'Kid' Jensen. 8.10 Fame. 9.00 News. 9.25 Task Force South: The Battle for the Falklands (6) The Long March. 9.55 Des O'Connor Tonight with John Davidson, Lena Zavaroni and Gary Shandling. 10.48 News Headlines. 10.50 Horizon.

TELEVISION

No highlights on television tonight but quite solid fare, especially from BBC1, which caters for youth with Top of the Pops and Fame and follows with more adult stuff. The 'Fifteen' for The Falklands and Horizon, which is a repeat of Finding a Voice, about a spastic who was given the gift of speech through an invention involving foot-tapping. Earlier the ten minutes of Holiday Report at 6.55, an update of the latest travel and accommodation situations, is the kind of thing that the media should have covered years ago. On ITV, the camera invades the GP's consulting room at 9.30 and shows how doctors cope with problems which are as much social as medical. BBC1 goes out and about, following Bird Spot with Our Undersea World. There is a challenge for Rowan Atkinson on Radio 4 at 8.10 tonight when he attempts an ordinary physiognomy. In The Atkinson People he takes a 'satirical and wry' look at some imaginary great men. More arange garde, humour at 11.30 when Fran Landesman is joined by Arnold Brown, John Cooper Clarke and Frances de la Tour in The Last Cabaret Before The Fall. I must say late night radio improves greatly when there are no dull Parliamentary debates to fill the time before midnight. But the absence of soothing late night chamber music on Radio 3 is a great blot on that channel.

LONDON

9.30 am On Stany Beaches. 9.45 Animated Classics. 10.30 History of the Grand Prix. 11.05 Adventures of Niki. 11.30 Paint Along with Nancy. 12.00 Clidon. 12.10 pm Get Up and Go! 12.30 The Sullivan. 1.00 News plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Emmerdale Farm. 2.00 Here Today. 2.45 Women of Courage. 3.45 In Loving Memory. 4.15 Dr Snuggles. 4.20 Voyage to the Bottom of the Sea. 5.15 Survival. 5.45 News. 6.00 Thames News with Rita Carter and Colin Baker. 6.30 Dangemouse. 6.45 Robin's Nest. 7.15 The Paul Squire Show. 7.45 "The Plutonium Incident" starring Janet Margolin, Powers Booth and Bo Hopkins. 9.30 The Best of Health. 10.00 News. 10.30 Thriller: "If It's a Man Hang Up!" starring Carol Lynley, Gerald Harper, David Gwillim and Tom Conti. 11.55 What the Papers Say. 12.15 am Close: Sit Up and Listen with Lord Willis. † Indicates programme in black and white.

BUSINESS LAW

Brussels' blind benefactors

BY A. H. HERMANN, Legal Correspondent

THE ATTEMPT to transform company law and industrial relations in the member states of the EEC, according to the German model, has been with us some 10 years. More recently the EEC Commission has embraced proposals which would go beyond that model, particularly by obliging multinational companies to disclose their world-wide strategies and activities and, in certain cases, to subject them to scrutiny by consultative bodies or national authorities in member states. The two drafts by which these great ambitions should be achieved are the fifth company directive and the Vredeling proposals. The first is now getting ready for the EEC Council; the second is on the agenda of the European Parliament and will be debated probably next month by its plenum. The proposals are strongly supported by the European trade unions and opposed by UNICE, the European organisation of employers. But when these proposals reach the Council, the UK will be the only country likely to stop them. As things are at present, the British Government is certainly not viewing these proposals favourably. But so many unpalatable proposals have been accepted in the past as part of a political or economic deal that a British veto cannot be taken for granted. This view is apparently taken by the Institute of Directors which last week launched a policy document spelling out its uncompromising opposition to the EEC Commission's initiatives. The present draft of the fifth directive differs from the original proposals by allowing a number of national variations. In addition to the German system based on elected supervisory boards, there is now also the possibility of the Dutch type

By using a German system, the EEC cannot improve Britain's industrial relations, but it could succeed in making the U.S. even more angry

All IBA Regions as London except at the following times:-

ANGLIA 9.30 am Sesame Street. 10.30 Sprack Four Wings. 10.55 Singray. 11.25 The Flying Kawi. 11.30 Captain Nemo. 1.20 pm Anglia News. 4.20 The Adventures of Black Beauty. 4.45 Father Murphy. 4.55 Sport. 5.00 News. 6.50 Crossroads. 10.20 Do It Yourself. 10.30 The Living. 10.45 The Living. 12.30 am People and Their Poetry. BORDER 9.30 am European Folk Tales. 9.40 A Place to Live. 9.55 Friends of My Friends. 10.20 Young Ramsay. 11.00 3-2-1 Contact. 11.30 The Extraordinary. 1.20 Sport. 4.45 Home's Corner. 5.15 University Challenge. 6.50 News. 10.20 Minder. 11.30 Border News Summary. CENTRAL 9.30 am Make Mine Music. 55. 9.55 News. 10.20 Zoom the Dolphin. 10.45 Rail Hare. 11.30 The Young. 12.30 pm The Young.

BBC2

6.40-7.55 am Open University. 10.30-10.55 Play-School. 10.55-11.05 Journal and Hardy Double Bill. 6.20 Peter Ustinov at the National Film Theatre. 6.55 Six Fifty-Five Special. 7.55 News Summary. 7.55 The Promised Land? 8.20 Bird Spot with Tony Soper. 8.30 Our Undersea World. 9.00 Jane. 9.10 Rock Hudson in "All That Heaven Allows". 9.25 The Associates. 10.00-11.50 Newsnight. BBC2 Wales only: 2.30-3.30 pm The National Eisteddfod in Swansea (English commentary).

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RADIO 1

5.30 am A1 Radio 2. 7.00 Mike Road. 9.00 S. Mon. 9.30 News. 10.20 News. 10.30 News. 10.45 News. 10.55 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 7.30 News. 7.45 News. 8.00 News. 8.15 News. 8.30 News. 8.45 News. 9.00 News. 9.15 News. 9.30 News. 9.45 News. 10.00 News. 10.15 News. 10.30 News. 10.45 News. 10.55 News. 11.00 News. 11.15 News. 11.30 News. 11.45 News. 12.00 News. 12.15 News. 12.30 News. 12.45 News. 1.00 News. 1.15 News. 1.30 News. 1.45 News. 2.00 News. 2.15 News. 2.30 News. 2.45 News. 3.00 News. 3.15 News. 3.30 News. 3.45 News. 4.00 News. 4.15 News. 4.30 News. 4.45 News. 5.00 News. 5.15 News. 5.30 News. 5.45 News. 6.00 News. 6.15 News. 6.30 News. 6.45 News. 7.00 News. 7.15 News. 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# Accountancy Appointments

**Border Television**

**Financial Controller-Company Secretary**

Border Television require a Financial Controller-Company Secretary in Carlisle.

Ideally candidates should be aged 35-45, educated to degree level and possess the appropriate professional qualifications such as ACA, ACCA or ACMA.

Previous experience in independent television would be helpful but is not essential.

Starting salary depending on experience £17,000 plus.

Applications with curriculum vitae, as soon as possible, to: James Bredin, Managing Director, Border Television, Carlisle, Cumbria CA1 3NT.

**FINANCIAL ACCOUNTANT**

**London £12,000 plus car**

The General Manager of a well known London hotel is looking for a Financial Accountant to help him with the running of the operation.

With the help of a 30-strong accounts department, you will be required to ensure proper and efficient systems for cash handling, salary and wages payments, stock control, payments to suppliers, and control revenues from sales outlets; to report to management on revenue, provide detailed management accounts with comments; produce monthly balance sheets and cash flow information; prepare financial accounts for audit, and be responsible for PAYE and VAT payments. Helping to prepare annual budgets and noting how they relate to actual performance will be another important feature of your work.

To be considered you should be aged 30-40, a Chartered or Certified Accountant. Previous hotel experience would be an added advantage.

Starting salary: £12,000 plus car and other benefits.

To apply, please contact Connie Mulshaw at PARC, Personnel & Recruitment Consultants, 2 Stanhope Mews West, London SW7, tel: 01-370 4342/3.

**ROYAL COLLEGE OF MUSIC**

**FINANCE OFFICER**

Applications are invited from qualified accountants for the non-residential post of Finance Officer, vacant early November 1982. This is the top financial post. The occupant is responsible to the Council for the system of accounting and financial control and its operation and in the day-to-day administration is responsible through the Bursar to the Director for all financial matters. Applicants should have had good business and managerial experience. The post is that of Principal Officer Grade 2 (posts 1 to 5) of the National Joint Council scales. Salary will be subject to negotiation, but not less than £12,000 p.a. (including Lodon Weighting Allowance).

Applications should be addressed to:

The Bursar  
Royal College of Music  
Prince Consort Road  
London SW7 2BS

to arrive by 27 August and should give particulars of age, qualifications and experience, together with the addresses of two referees.

**Tax Specialist**

**Head Office role London: c. £13,000**

Glaxo Holdings p.l.c. is the parent company of an international pharmaceutical Group which conducts research and develops, manufactures and markets a wide range of products world-wide.

We have an opportunity for a suitably qualified specialist in the Group Taxation Department in the London Head Office. The Department is involved in all aspects of tax legislation affecting the Group's commercial and financial activities both in the UK and overseas, and deals with a variety of situations and problems.

Candidates, probably in their late twenties, must possess an accounting or tax qualification, and should have several years' experience.

Initial remuneration will be for discussion around £13,000. Conditions of employment include membership of a non-contributory Pension Scheme and assistance with re-location expenses where appropriate. Please write briefly in the first instance to: P. J. Murray, Group Employee Relations Adviser, Glaxo Holdings p.l.c., Clarges House, 6-12 Clarges Street, London W1Y 8DH.

**Glaxo Holdings p.l.c.**

**CHARTERED ACCOUNTANT**

**REQUIRED TO MANAGE SMALL ACCOUNTS DEPT. FOR A COMPANY BASED IN SOUTH-WEST LONDON BUT MOVING TO KINGSTON IN THE AUTUMN**

Responsibilities will include staff management, preparing monthly and annual accounts to strict timetables, cash flow, budget and project appraisals. Some knowledge of computer systems essential.

Excellent salary, WPA insurance, pension scheme, etc.

Applications in writing to: Box A.7934, Financial Times, 10 Cannon Street, London EC4P 4BY

**Financial Control**

**North West - £13,000 + Car**

Our client is a medium-sized manufacturing subsidiary of a UK Public Company whose record of sustained growth and profitability is exceptional.

The position of Company Accountant entails complete control of the finance and data processing functions through a department of 20 staff and demands total involvement in the commercial success of the business.

The successful applicant (aged 28-40) will be a qualified accountant with several years managerial experience gained within a manufacturing environment. He/She will possess the personal qualities required to become a respected member of the senior management team and the technical skills necessary to develop and implement sophisticated financial control systems as an immediate priority.

Relocation facilities are available where appropriate and applicants should telephone RICHARD ROBINSON on 061-228-0396 or write quoting REFERENCE 5301 to MICHAEL PAGE PARTNERSHIP, FAULKNER HOUSE, FAULKNER STREET, MANCHESTER, M1 4DY.

**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

**Young Accountant**

**Exceptional Career Opportunity**

**North West - c. £13,000**

Our client is one of the UK's major manufacturing companies whose name and products are widely respected throughout the world.

They are currently seeking a Graduate ACA-ACMA of exceptional ability. In addition to an excellent academic track-record the successful applicant (Age 24-28) will possess the qualities of leadership and ambition required to ensure early progression to executive level positions.

The initial role will be within a multi-discipline team in a management accounting context, but this is essentially a career appointment with world wide opportunities in the medium longer term. Comprehensive relocation facilities are available where appropriate.

Applicants should telephone RICHARD ROBINSON who is advising the company, on 061-228-0396 or write quoting REFERENCE 5302 to MICHAEL PAGE PARTNERSHIP, FAULKNER HOUSE, FAULKNER STREET, MANCHESTER, M1 4DY.

**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

**MANAGEMENT ACCOUNTANT**

**c £12,500 + car + benefits**

Our client is a highly successful fast growing manufacturer of specialist Harvesting Equipment and about to enter a further phase of rapid expansion.

A capable and qualified accountant is required to assist this private Company through an exciting phase of its development. As a key member of the management team, he or she will be expected to participate in all facets of the business.

Experience in the following areas is a must:

1. Financial and management accounting, relating to monthly and statutory accounts.
2. Budgetary control and cash resource management.
3. Installation and control of computerised accounting systems.

The successful candidate will also assume responsibility for all the Company's secretarial and administrative duties.

The location is West Suffolk and pleasant working conditions are enjoyed.

In addition to a generous benefits package, relocation expenses will also be paid in appropriate circumstances.

This is a once in a lifetime opportunity for a person with the necessary drive and ambition to contribute to and gain from the further development of this growing Company.

Applications in writing together with full C.V. should be sent by Friday 20th August 1982 to Mrs. D.M. Jones MBM, APM

**TRAINING SERVICES (MID-ANGLIA) LIMITED**  
Northgate Ave, Bury St Edmunds  
Suffolk IP32 6BB Tel (0284) 64002/3

**CHARTERED ACCOUNTANT**

**WEMBLEY £15,000 + car**

Our client, part of a major U.K. quoted group, is a leading manufacturer of high-technology products (T/O £44m), which are recognised internationally for their excellence.

A person of first-class experience is required in Head Office to act as Deputy to the Financial Director and as Chief Accountant for the group. Assisted by section managers and an established accounts staff he/she will be responsible for the administration and overall control of the U.K. centralised accounting function. Specific duties will include the review and timely presentation of monthly results and preparation of year-end accounts in accordance with the highest professional standards. There will also be close involvement in the continued development of computerised systems.

Applicants aged 28-35 must have the personal qualities to communicate at Board level and demonstrate the necessary potential for further career progression.

Applications under Ref. No. RC 192 to Miss Marion Williams, Ectel Recruitment, 4 Bourverie Street, London EC4Y 8AB. Tel: 01-353 5272.

**Ectel Recruitment Executive Selection Consultants**

**Financial Controller**

**(Director Designate)**

**London c£19,000 + Car**

Our client, a profitable Group of UK companies primarily engaged in the stockholding and distribution of stainless steel and nickel alloys, has recently become an autonomous part of a major Swedish industrial organisation.

The Group now requires a commercially-minded qualified accountant, reporting to the Managing Director, to become an essential and respected member of a small, committed management team and take an active role in the effective financial and commercial management of the Group. Prime responsibility however will be to develop, control and manage all financial and company secretarial matters, including the rapid development of computer-based systems.

The successful candidate, probably aged 30-45, will enjoy challenges, have a proven track record and have extensive practical experience in accounting, management and the introduction of computerisation in a similar or related industry, such as distribution, merchandising or manufacturing. The ability to justify a board appointment within a period of six months is essential.

In the first instance, please write in complete confidence, submitting a curriculum vitae and quoting reference number 4635/45 to:-

Peter Childs,  
Pannell Kerr Forster Associates,  
Lee House,  
London Wall,  
LONDON EC2Y 5AL

Pannell Kerr  
Forster  
Associates  
MANAGEMENT CONSULTANTS

**CHIEF ACCOUNTANT**

**MANCHESTER TO £13,000**

E. GERALD LIMITED is a profitable expanding subsidiary of a publicly-quoted engineering group operating as a steel processor and stockholder, with a current turnover of £11 million.

The Chief Accountant will also be Company Secretary and will form part of a small management team reporting directly to the Managing Director with specific responsibility for all accounting matters including budgeting, monthly management accounts, financial accounts and resource management, in addition to all legal and secretarial duties. Great emphasis is placed on the control of stocks and debtors. A fully interactive computer system is being installed, based on an IBM System 34.

Applicants should be commercially minded qualified accountants with industrial/commercial experience gained preferably in a fast-moving service industry. Computer operating experience would be an advantage.

The remuneration package will include a salary of up to £13,000, company car and contributory pension scheme. Relocation expenses will be met if appropriate.

Please write, giving full details of your career to date, to: A. W. Lloyd, Managing Director, E. GERALD LIMITED, Long Wood Road, Trafford Park Manchester, M17 1PZ.

**Group Accountant**

**c£12,000 + Bonuses + Car Norfolk**

Growth, profit and market leadership are hallmarks of our client's well-known, five-year-old manufacturing company. Promotion from and increase in size in the accounting function, have highlighted the need for a manager to relieve the Financial Controller of the operational control, the systems development and the staffing responsibilities, leaving him free to concentrate on day-to-day financial management. The department of 40 needs reorganisation, the systems and procedures, in the process of being transferred to new hardware, need updating, and you will be responsible to the Managing Director for the smooth running of the total operation. This involves the input and presentation of 180 sets of accounts, including those from a comprehensive branch network, to meet strict monthly deadlines. This company believes in sophisticated and professional accounting - this can only be maintained by a manager possessing the same qualities. The ideal candidate will be a Chartered or Certified Accountant having had a minimum of 5 years' experience of accounting in a manufacturing environment. The necessary and he/she will have held a managerial position in a large, complex and demanding organisation. The position will suit a confident, forthright, self-starter with a proven ability to organise, motivate and lead a team. In addition to the salary there are pension and private health schemes in operation and assistance with relocation expenses for those who are appropriately ambitious, forward-looking candidates. Write enclosing a C.V. to Mrs. E. Harrow...

**ERAS**

**FINANCIAL, COST AND MANAGEMENT ACCOUNTANT**

**URGENTLY REQUIRED**

BY MANUFACTURING COMPANY IN THE PAPER INDUSTRY BASED AT DARTFORD, KENT.

Applicants must have a number of years experience at management level, and be capable of working independently. A working knowledge of installation and operation of computer systems is essential. Age preferably 30-40. Board prospects for person with drive and initiative.

Please write ref: HM-JL, 29 York Street, London, W.1.

**ACCOUNTANCY APPOINTMENTS**

appear every Thursday

Rate: £29 p.s.c.c.

For further information please telephone: CARMINA LEON 01-236 9763

**FINANCIAL DIRECTOR**

**£16,000 plus car - MIDLANDS**

A £7 million manufacturing company requires a Financial Director to control all aspects of the accounting function.

Applicants must be qualified accountants who have held responsible positions in marketing orientated manufacturing companies.

Applications in confidence to:

Box A.7931, Financial Times  
10 Cannon Street, London EC4P 4BY

**Internal Auditor**

**S.E. ENGLAND Circa £10,000 + Car**

Our client, the holding company of a multi depot operation, is seeking a newly qualified chartered accountant ex "full-term training contract".

The Internal Auditor will be responsible to the Group Financial Manager for conducting continuing audits at all locations and assistance with the preparation of on-line computerisation of stock control/cash reporting.

REWARDS: A starting salary in the region of £10,000 is envisaged with car provided, contributory pension and life assurance scheme together with BUPA membership.

Applicants of either sex apply in confidence. Ref 876.

Hales & Hindmarsh Associates Ltd.  
Century House, Jewry Street,  
Winchester, Hampshire  
☎ (0962) 62253  
Recruitment and Selection Consultants

*July 2015*

## Assistant Group Accountant

Honeywell Control Systems are one of the world's leaders in the design, manufacture and marketing of advanced control equipment for commerce and industry. As a result of internal promotion at our UK Headquarters in Bracknell, we now need an Assistant Group Accountant to work as part of the Central Control Systems Accounting, Reporting and Planning Group.

Reporting to the Group Accountant, you will be a member of a small highly professional team which

handles the accounts for our entire UK operation. Apart from involvement in the consolidation of reporting and planning, other responsibilities will include group taxation and treasury tasks, development of policies, procedures and computerised packages. You will be a qualified ACA in your mid 20's, with at least 2 years in-depth experience of industrial accounting. A knowledge of computerised systems would be desirable, but is not essential.

In addition to a competitive

salary, the right man or woman will receive an attractive fringe benefits package which includes 5 weeks holiday, free life assurance, a contributory pension scheme and every opportunity to further your career with a market leader. For an application form, phone Stephanie Wasnidge on Bracknell (0344) 24555 or write to her enclosing a concise CV to date, to: Personnel Department, Honeywell Control Systems Ltd, Honeywell House, Charles Square, Bracknell, Berks, RG12 1EB.

**Honeywell**

## Advances Department

The Trustee Savings Bank of Wales and Border Counties is part of a leading United Kingdom banking group and has one hundred branches, employing approximately one thousand staff. The bank is currently engaged in rapidly extending its credit services by making advances available to the commercial, industrial and business sectors, in addition to the provision of mortgages and personal lending. With the further development of this business, the bank has vacancies for the following positions to be based in the Advances Department at the Head Office of the bank near Shrewsbury:

### Executive Officer(s)

**-Commercial Lending Salary £11,952-£14,685**

The successful applicants will be directly responsible to the Manager - Commercial Lending and must be capable of implementing new policy and procedural directions and be able to achieve predetermined objectives.

Applicants must be qualified Associates of the Institute of Bankers and should possess a thorough knowledge of banking activities. You should be capable of displaying the qualities of sound judgement and initiative. It is a prerequisite that applicants have a sound knowledge of business finance and practical experience of commercial lending.

Major benefits include: mortgage subsidy scheme, non-contributory pension scheme, relocation expenses, sickness benefit scheme, preferential rate banking services, BUPA, and 6 weeks paid holiday. The appointments are dependent upon the applicants completing a satisfactory medical examination.

Application forms can be obtained by telephoning Bonere Heath (0939) 290083 Ext. 270, or write to Departmental Head - Personnel, Trustee Savings Bank of Wales and Border Counties, P.O. Box 44, Albrighton Hall, Albrighton, Nr. Shrewsbury SY4 3AQ.

**TSB TRUSTEE SAVINGS BANK**  
of Wales and Border Counties

## UNIT TRUST MARKETING

A prominent unit trust group, part of a well established City bank is seeking to fill two key marketing positions to help undertake a major new expansion plan.

If you have had marketing and sales experience in any area of the financial services industry and you are keen to exploit your potential in a new and challenging role, you are invited to apply.

Knowledge and experience of unit trusts will be an advantage but are not considered essential qualifications.

Please write in confidence and send your career details which should include a salary history to:-

Box A791L

Financial Times, 10 Cannon Street, London EC4A 4BY.

## Accountancy Appointments

## Finance Director

Foodstuffs Distribution  
Salary negotiable £20,000+  
Location near London  
Age 32 to 45 years

Our client is the distribution subsidiary of a major UK international foodstuffs group. This subsidiary operates as an independent profit centre with a return on capital objective. It provides services to other UK group companies and also to third parties.

Reporting to the Managing Director, the Finance Director will be responsible for all financial, management and cost accounting activities and be expected to make full contribution to company business strategy. Participation in contractual negotiations with other group companies and with outside customers will also be involved. Optimum use of resources will be a key objective.

Candidates must be Professionally qualified, preferably Graduates, with at least three years commercial and financial experience at senior level. They should be able to demonstrate involvement in formulation of corporate strategy. A background of service in industry involving distribution will be an advantage, but experience with a distribution company is not essential.

Preferred age range 32 to 45 years. The successful candidate will have a buoyant, dynamic personality - a leader with a challenging approach to business and with the ability to influence colleagues and motivate staff.

Base is just West of London. Some UK travel will be necessary, including use of company aircraft. Salary is negotiable in excess of £20,000 p.a. plus car and good benefits. After one year, the successful candidate will be eligible for substantial increase to next salary grade. Opportunities for career development within this prestigious group are good.

Applications will be treated in strict confidence. Please write giving full personal and career details to: D.F. Burman.

**Handy Associates International**

148 Buckingham Palace Road, London SW1W 9TR.

## Executive Selection

Michael Page Partnership specialises in Executive Selection and Recruitment in the Accounting and Finance Sector. Since our incorporation in 1976 we have become one of the country's fastest growing consultancies, with a fee income of £1.5 million and employing 45 people.

As part of our expansion programme we seek two Senior Consultants with extensive experience in one or more of the following sectors:-

- Banking and Finance
- Insurance and Pensions
- Stockbroking and Investments
- Company Secretarial and Legal

The people we seek are likely to be currently holding a senior appointment in consultancy. Alternatively we would consider proposals from individuals, or from principals of small consultancies, who may be interested in a merger. Equity participation, remuneration and benefits are all open for discussion. Please write with comprehensive curriculum vitae to: Michael L. Page, Managing Director, Michael Page Partnership, 31 Southampton Row, London WC1, who will treat your interest in the strictest confidence.



**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

## BANKING

**BRANCH MANAGER** to £14,000

Vigorously expanding international bank seeks an equally energetic banker to manage its small but active West End branch: this demands the ability to attract and administer business, with some account on import/export finance.

**LOANS OFFICER** c. £11,000

Major European bank offers excellent opportunity to a young banker with sound education (preferably degree), solid credit training and at least a good introduction to corporate marketing.

**CREDIT ANALYSIS** £9,000 - £12,000

We continue to have a pressing requirement for a number of good City names for people with genuine skills and experience (at various levels) in credit analysis and documentation.

**EURO. LOANS ADMIN.** c. £8,000

An opportunity for a career-motivated young banker with good experience of loans administration (including the agency function) to join an expanding City bank's busy loans team.

Please telephone Ann Costello or John Chiverton A.L.E.

**JOHN CHIVERTON ASSOCIATES LTD.** 4/5, CASTLE COURT, LONDON EC2A 4EJ. 01-6233861

## TEXAS COMMERCE BANK NA

London Branch

Due to continued growth and expansion, an opportunity has arisen for a Senior Foreign Exchange Dealer to augment our existing team. The ideal applicant should have a minimum of 5 years' active experience in all aspects of money market and foreign exchange trading.

An attractive salary plus normal fringe benefits will be offered.

Applications should be made in writing or by telephone to:

Alan J. Morgan, Foreign Exchange Manager, Texas Commerce Bank N.A., 44 Moorgate, London EC2R 6AY. Tel: 01-638 8021.

## McCAUGHAN DYSON AND CO

Members of The Stock Exchange of Melbourne Limited

AUSTRALIAN

SHARE DEALER/TRADER

We require an experienced international dealer/trader to join our well-established London office to liaise with our Australian operations and assist in servicing our United Kingdom, European and American clientele.

Our London team is backed up by a strong research and dealing capacity in Australia, providing excellent scope for the successful applicant.

Please apply in writing, giving your curriculum vitae to:

The Manager  
**McCAUGHAN DYSON & CO.**  
3 Bow Lane, London EC4M 9EE  
Applications should be marked "Confidential" and will be treated in the strictest confidence.

## INSURANCE ADVISER

The Government of the Isle of Man is to appoint, initially on contract for a period of five years, a suitably-qualified person with a deep knowledge of and wide experience in dealing with all aspects of insurance including particularly motor insurance. The person will serve on the staff of the Treasury and among other things will be responsible for:

- (a) Advising the Finance Board and the Government Treasurer on insurance practices and operations.
- (b) Examining and reporting upon applications from insurance companies including those seeking exempt status.
- (c) Dealing with matters arising out of the Insurance and Companies Act and Regulations.
- (d) Developing the insurance sector of the Island's economy.

The salary is negotiable within the range £22,500-£25,000 per annum.

Further particulars of the appointment are obtainable from:

**THE GOVERNMENT TREASURER**  
CENTRAL GOVERNMENT OFFICES  
BUCKS ROAD, DOUGLAS, ISLE OF MAN  
to whom applications for the post should be submitted by 31 August 1982.

## U.S. EQUITIES

Management Opportunity

A leading U.S. investment bank is seeking a highly motivated, professional person to establish and manage an equity brokerage team. Research back-up provided. Compensation negotiable. All discussions will be treated in strictest confidence.

Please reply to Box A7922, Financial Times, 10 Cannon Street, London EC4A 4BY.

## MANAGEMENT ACCOUNTANT

West End c.£13,500 + car

A key member of a small finance team in a highly commercial retail environment, the Accountant will report to and work closely with the Financial Director. Managing a small department, he or she will analyse information, review branch profitability and further develop computerised systems. The work will require both initiative and flair.

Our client, an increasingly profitable subsidiary of a major public group, has 80 outlets, a turnover in excess of £20 million and excellent growth forecast. Applicants, aged 25 - 30, should be qualified accountants with management information and planning experience. Please telephone or write to David Hogg FCA quoting reference I/2137.

EMA Management Personnel Ltd.  
Hulton House, 20/23 Holborn, London EC1N 2JD  
01-242 7773 (24 hour).

## Finance Manager

Sales and Marketing Company

An accountant is required for this highly successful sales and marketing company with a turnover in excess of £400 million. Part of a major public group, the company is a UK market leader with internationally renowned products and an active new brand development programme.

The finance manager will be primarily responsible for developing the management accounting and forecasting functions. Reporting to the Chief Accountant, this will involve building a close relationship with senior operating management and working on a variety of projects to enhance the computerised financial systems and management control.

The requirement is for a graduate qualified accountant with strong accountancy skills, coupled with commercial flair, tenacity and a lively and objective mind. Age: 28-35.

Remuneration: around £16,000 plus car and other benefits. Location: Essex/Hertfordshire border. The appointment is open to men and women.

Please write in confidence to CT Garcia [ref 1282E].

Thomson McLintock Associates 70 Finsbury Pavement London EC2A 1SX TML

## Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

## Financial Director - Designate

Berkshire, c.£16,500 + car - about 30-40 years

An opportunity for a qualified accountant to join a dynamic new UK company with strong financial backing. Our client is poised to embark on consolidation and development of its already strong production and marketing of hardware/software for computer aided manufacture. It has a substantial market already in the UK and plans to expand overseas as quickly as possible. Production experience, familiarity with overseas reporting and the ability and desire to become involved in all business activities with an enthusiastic management team are essential as is attention to detail. BUPA, pension and life assurance. Very good prospects.

J.L.A. Cave, Ref: 16200FT. Male or female candidate should send CV immediately indicating present level of remuneration and a daytime telephone number or telephone in confidence for a Personal History Form 01-734 6852, Sutherland House, 5/6 Argyll Street, LONDON, W1B 6EZ.

## APPOINTMENTS WANTED

### IMM FINANCIAL FUTURES TRADER

seeks position on LIFFE  
P. D. Eiken 4519 N. Pauline  
Chicago, Illinois 60640,  
(312) 989-1807

### BITE TO BYTE. PRODUCES UNIQUE COMBINATION

Mature 26-year-old successful Dental Surgeon with sound business judgment; six years' commercial experience of Dental/Medical microprocessors systems; proven communicator through lecturing and published articles; artificial intelligence, vision and speech recognition experience; seeks a challenging senior position utilising wide background, initiative and integrity.  
DOUGLAS BENN 01-550 3295

## LIFE ASSURANCE

Bedfordshire-based brokers require additional salespeople. Must have good track record and be highly independent.  
Please telephone Managing Director on 0682 66664

## UNIVERSITY OF LONDON

SIR JOHN LUBBOCK CHAIR OF BANKING LAW TENABLE AT QUEEN MARY COLLEGE  
The Senate invites applications for the above Chair. Preference will be given to those with specialist knowledge of the law and practice relating to international banking operations.  
Further particulars are available from the Academic Registrar (FT), University of London, Malet Street, London WC1E 7HU. The closing date for receipt of applications is 30 September 1982.

## MERCHANT BANKING

### Young Chartered Accountant

Hill Samuel & Co. Limited, a part of the Hill Samuel Group, is one of the City's principal Accounting Houses with subsidiaries in Australia, the Channel Islands, Hong Kong, Ireland, South Africa, Switzerland and the U.S.A.

We require another recently qualified accountant to further strengthen the Group Internal Audit Department, which covers all the merchant bank worldwide and a part of the Group's investment management and insurance business. The selected candidate should be capable of making an early contribution to the quality and effectiveness of our financial control systems and should also possess the potential for further career development in merchant banking activities or elsewhere in the Group. He/she will preferably have worked for a reasonable period with one of the larger international firms of Chartered Accountants.

This is an excellent opportunity to gain an immediate insight into a forward-looking organisation which is extending its range of services and developing a new generation of sophisticated business systems. It also provides reasonable periods of stimulating overseas travel.

The salary we expect to pay will reflect the importance and scope of this appointment and outstanding company benefits include subsidised mortgage and loan facilities, non-contributory pension scheme, free life assurance and BUPA membership.

Candidates should apply in writing with details of their personal history, qualifications and experience to:

Miss Deborah Hartman, Senior Personnel Officer,  
Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AL  
**HILL SAMUEL & CO. LIMITED**



Drayton Montagu Portfolio Management Limited, the Investment Division of Samuel Montagu, invites applications from suitably experienced individuals for the following positions:

**Investment Marketing**

Candidates are sought to assist in the development of DMPM's expanding domestic and overseas investment activities. The positions could be of special interest to individuals in their early 30s or 40s who are experienced in all aspects of investment, both domestic and internationally, and/or are conversant with the operations of all types of unit trusts.

**Fixed Interest & Currency Management**

Candidates, probably with an economics degree, should have experience in managing multicurrency and fixed interest portfolios. This position could be of interest to candidates in their mid/late 20s.

These positions provide considerable scope for individual flair and initiative and career prospects are excellent in an expanding environment.

Competitive salaries will be offered together with substantial staff benefits which include low interest housing loan, non-contributory Pension Scheme with free life assurance, family medical cover and profit sharing.

Applications, which will be treated in strict confidence, should be sent to B. K. Barber, Personnel Director:

Samuel Montagu & Co. Limited  
114 Old Broad Street, LONDON EC2P 2HY

**Chief Executive Management Consultancy**

A long established and highly regarded consultancy, London-based, seeks a Chief Executive to lead the present management team in promoting expansion and development plans.

The successful candidate is likely to be aged 35-45 and a Chartered Accountant with extensive experience at a senior level in commerce and consultancy, with a proven record of success.

Outstanding leadership qualities and personal abilities are vital. The remuneration package would reflect the importance of the post.

Candidates are invited to write with career details to B.R.C. Potterton (Ref. 216), Vine Potterton Ltd, Wakefield House, 152/153 Fleet Street, London EC4A 2DHL. Please state separately any companies to which your application should not be forwarded.

**Vine Potterton**  
RECRUITMENT SERVICES



**TREASURER**

Deminox, the U.K. subsidiary of an international oil company operating worldwide has a stimulating and challenging vacancy resulting from recent internal promotion.

As the head of a team of 5 and reporting direct to the Finance Manager, your main responsibilities will be:

- arranging project finance schemes for oil field development
- planning and management of a multibillion cash flow
- structuring and negotiating loan agreements
- foreign exchange dealing and exposure management

We seek a professionally qualified graduate aged between 30-40 with a minimum of 5 years' experience in a senior position preferably within a treasury department in industry, or an energy department of an international bank. A good background of accounting, budgeting and economics is essential, with a working knowledge of German desirable. Remuneration is high, coupled with all the benefits of working for a small but growing company within the oil industry. A company car will be provided.

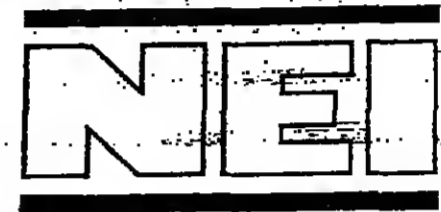
Please telephone for an application form, or send c.v. to:  
**PERSONNEL & SERVICES MANAGER**  
DEMINOX UK OIL AND GAS LIMITED  
BOWATER HOUSE  
48 KNIGHTSBRIDGE  
LONDON SW1T 1LD  
Telephone: 01-589 7033

**Commercial Lawyers for Industry**

Northern Engineering Industries plc is an international power engineering group operating in the U.K. and overseas with a turnover exceeding £700 million and a workforce of some 34,000 people. The Group is seeking two young Commercial Lawyers to operate mainly in support of its expanding international business.

Applications are invited from experienced Solicitors or Barristers capable of handling, without supervision, a broad range of legal and commercial matters, including multi-million pound contracts in the U.K. and overseas.

The successful applicants will be based in Newcastle upon Tyne and will be expected to travel worldwide as circumstances dictate in order to take a direct part in contract negotiations. They should have good post-qualification experience whether in industry or private practice, preferably associated with the engineering industry and be prepared to work under pressure. Salary and fringe benefits will be commensurate with the responsibilities undertaken, and there are prospects for further advancement within the organisation.



For further information and particulars please apply to The Group Secretary, NEI House, Regent Centre, Newcastle upon Tyne NE3 3SB. Telephone: (0632) 843191

**Assistant Company Secretary**

c. £15,000 - London

Our client is a leading investment company, discount house and dealer in stocks and shares.

This is a new appointment, and the successful applicant, preferably aged between 30 and 40, must be a chartered secretary with a broad financial institution background. Previous experience in an investment holding company would be an advantage.

Fringe benefits include car, non-contributory pension scheme, BUPA, free lunches, season ticket loan and relocation expenses.

Please write to Ken Orrell, ref. B.19224, MSL Chartered Secretary, Management Selection Limited, 52 Grosvenor Gardens, London SW1W 0AW.

This appointment is open to men and women.



**Top Executives**

Our clients find better opportunities. Are you interested?

If your talents are being wasted, or your ambitions thwarted, we can help. Our highly skilled career management counsellors have all been engaged in a Top Management role. They understand your problems. After evaluating your true potential through discussion and analysis, they work with you through all stages of the job search until you find that better opportunity that is just right for you. Most of these better opportunities are never advertised.

We have an acknowledged standing in the employment market and an outstanding track record of success. That's why we're confident that after a preliminary discussion you will appreciate why we are able to offer the special sort of help that you need. So why not ring us today.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HB. Tel: 01-493 1909/1085

**Trust Fund Manager**

c. £15,000 + benefits

Our clients, a family-controlled group of investment trusts, are looking for an intelligent and mature individual, at first to assist and then to manage the administration of substantial family trusts. Candidates should be aged 40-60 and must have knowledge of the preparation of accounts, including cash-flow projections, tax, investment records and statistics, and associated matters.

This is an exacting and responsible job, suitable for an individual who is looking for secure employment in a pleasant and stable working atmosphere.

Please contact Edward Dawney

Philippa Rose & Partners Limited

Recruitment Consultants

18 Eldon Street Telephone: 01-588 5192  
London EC2M 7LA



**TRADE FINANCE**

United City Merchants is an old-established Trading and Financial Group with world-wide interests. The Trade Finance Division of the Group has been profitably expanded in recent years. Further development is planned in South-East Asia and the U.S.A., as well as in the United Kingdom. We are, therefore, looking for experienced business development personnel and support staff at all levels. Candidates must have a proven record in a profit orientated situation and have the desire to become part of a team involved in this challenging corporate expansion programme.

Apply giving full career details to:

David Rippon, Director  
UNITED CITY MERCHANTS PLC  
UCM House, 3/5 Swallow Place  
Princes Street, London W1A 1BB

**POSITION:** Retired Banker (a challenging position).  
**QUALIFICATIONS:** (i) A.I.B. (ii) Must have held a responsible position with a reputable commercial bank and have had extensive knowledge of Bills, Credits, and Foreign Business generally. (iii) Two references, one of whom must be the last employer.  
**AGE:** 45 to 60 years.  
**SALARY:** Negotiable.  
**FRINGE BENEFITS:** Attractive.  
**REPLIES:** Replies should be addressed to our Chief Executive and marked Private & Confidential.  
Write Box A7820, Financial Times, 10 Cannon Street, London EC4P 4BY

**Commercial Director**

c. £18,000

Located near Heathrow Airport, our Client is a well established and rapidly expanding subsidiary of an American owned Company engaged in the manufacture of equipment sold worldwide. The specialised high technology product range continues to be much in demand and international sales are becoming a major part of the operation.

Reporting to the Managing Director, the person appointed will be responsible for the Company's commercial and financial operations and participate in sales negotiations with key Customers including Government Departments. The position heads-up a conventional accounting structure. The management style is such that the new appointee will be very much involved with the total business strategy of the Company. Candidates must be qualified Accountants ideally in their upper thirties, who have had extensive experience in a manufacturing engineering environment. They must be versatile, capable of negotiating major contracts and operating at all levels.

There is an executive level car and other attractive benefits.

Please apply in writing, giving your telephone number and quoting Ref: B200, to Peter Barnett, F.I.R.M., M.I.M.C., Barnett Keel Personnel Consultancy Services Limited, Providence House, River Street, Windsor, Berks. SL4 1QT. Tel: Windsor 56723.

**Barnett Keel**  
MANAGEMENT SEARCH

**CONTRACT PLANNING**

A major group of industrial caterers needs a financially orientated Contract Administrator to join a team of functional specialists brought together to prepare feasibility analyses and budgets in connection with long term industrial catering contracts and related business.

Candidates will be either:

- Qualified Accountants
- Financially Orientated Caterers
- Holders of a Postgraduate Business Administration Degree and should have good co-ordination skills; be highly motivated and possess business judgement demonstrated through experience in financial analyses and/or contract budgeting.

The position is London based and some overseas travel will be necessary.

Preferred age 25-40.

Salary will be negotiable between £11,000.00 and £12,000.00 p.a. according to the type and quality of your experience, plus additional company benefits.

Please write enclosing your C.V. to:

Personnel Department,  
Abela & Co. Management & Services S.A.  
Melrose House, 4/6 Savile Row, London W1X 1AF  
NO AGENCIES

**SOUTH YORKSHIRE COUNTY COUNCIL**  
COUNTY TREASURER'S DEPARTMENT

**Chief Investments and Loans Officer**

Post No: T9  
Fourth-Tier 60% - Salary £15,747 - £16,665 per annum  
The post carries responsibility for the management of the South Yorkshire County Superannuation Fund with a value now approaching £220 million; and of the long-term borrowing of the County Council, currently £60 million. Investments are held in all the more usual outlets - and some of the less orthodox. The philosophy of the Fund's trustees and advisers is to rely, as far as possible, on internal management by a small team of officers headed by the Chief Investments and Loans Officer.

Applicants must have considerable experience in investment management and be able to demonstrate knowledge of most areas of potential investment.

Closing date for applications will be 23rd August 1982.

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July 2015

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MANAGEMENT: Marketing

# How the Post Office flexed its muscles

An aggressive marketing policy is paying off, Jason Crisp reports

"THE parcel business is, after all, a rough and tough trade. Trying to win the larger contracts is a bit like the gun-fight at the OK Corral," reflects Nigel Walsley, the remarkably youthful director of marketing at the British Post Office.

While much of the Post Office business remains a monopoly, he points out, it has been far from protected from competition. Indeed, it is because of this that the PO, despite its past rather sleepy reputation, has recently developed a remarkably aggressive marketing stance which has resulted in many new services and a determined promotion of existing business.

As Ron Dearing, the chairman, acknowledges, key factors in the successful running of the Post Office have been the management of labour, and marketing. The Post Office is a highly labour intensive business — employing nearly 180,000 people. Last year, pay, pensions and social security cost £1.8bn, which is some 75 per cent of its £2.4bn turnover.

Marketing is of great significance. With the very high fixed costs involved in maintaining the nationwide mail network, it is crucial for the PO to sustain its volume of business if it is to be profitable. It has to avoid a downward spiral where cutting business has to be compensated for by price rises, which in turn result in lower volumes.

In the past two years over 20 new services have been launched — from motorbike couriers to electronic mail. And with the PO's vigorous encouragement, direct mail advertising grew from over 80 per cent in the five years to 1980.

Heavy promotion, incentives for extra volume and free introductory offers have become the norm for business customers. Meanwhile, for the individual consumer, extensive advertising, special offer coupons for books of stamps and special deals for sending holiday postcards, have combined to make the Post Office's approach reminiscent of a company selling soapflakes or frozen peas.



Nigel Walsley (left) among the premium services he is selling is Expresspost—same day, door-to-door collection and delivery

As 12 years ago the PO did not even have a marketing department. Then still a government department it was clear to civil servants that if anyone needed a service they would ask for it. And if the service did not exist there were, no doubt, a dozen reasons why it could not be offered.

Today the circumstances are very different. Since it became a nationalised industry over 10 years ago it has been required to try to meet a variety of financial and performance targets not previously experienced by civil servants. And last year it was divorced from the more glamorous and highly profitable telecommunications business. In addition, the government has chipped away at some of its monopoly powers.

Most postal administrations around the world are heavily subsidised including those of France, the U.S. and West Germany. (The latter has a significantly superior delivery rate.) Yet in the last five years the Post Office has contributed £93.3m to government coffers. In the year ending March 1982 it made a profit of £36.2m (current cost), substantially above the target set by the Government.

The marketing department was first formed in 1970—following a study by a firm of management consultants—and by the end of that year employed about 120 people, most of whom still had other jobs within the organisation. It now has 155 full time staff and

there is a sales force of 230. Much of the Post Office's marketing strengths are attributed to Nigel Walsley, who has become the first head of marketing to win a seat on the main board. Walsley, now 35, was at the time of his appointment the youngest director of any nationalised industry. His rise is all the more remarkable in an organisation which has had a reputation for promoting by seniority rather than talent.

Selling the P.O. services to business, says Walsley, is not very different from selling office equipment or computers. "In order to sell it you have to become involved with a company and its cost pressures and its problems. You are often talking about cash flow management, which means you don't just go and talk to the mail manager."

## Direct mail

Although some areas of the business have been in decline — such as private letters, thanks to the widespread advent of the telephone—there has been a considerable growth in others. The greatest recent growth has been in direct mail advertising, which accounted for 64 per cent of mail in 1975 and rose to 11 per cent in 1980. (The P.O. says that apart from the more recently established commercial radio, direct mail is the fastest growing advertising medium in the UK.)

About three years ago, in an effort to encourage companies to use direct mail advertising, the P.O. began offering them free trial shots of between 1,000 and 3,000 letters. Over 5,000 organisations have taken up the offer and, according to Walsley, between 60 and 70 per cent have made subsequent mail shots or built direct mail into their marketing plans.

The Post Office is particularly keen to see continued growth of direct mail advertising because of the substantial revenue it can generate. Not only does it benefit from the initial letter but also from any returned order. It may also carry the parcel when it is sent to the customer and then there is the invoice and the payment—possibly in the shape of a postal order—which have to be mailed back.

The Post Office is also looking increasingly at the narrower constituent segments of letter traffic such as credit card billings, utility billings, greetings cards, periodicals, book clubs, and mail order. As part of its more professional marketing effort, the PO is trying to tailor price and service to meet the specific requirements of each.

Premium services have also become a significant growth area and here the Post Office faces direct competition from other organisations such as air and motorbike couriers. Data-post, originally set up to transport computer tapes overnight, has been heavily promoted and extended. The Post Office now carries seven small aircraft to deliver packages around the country. One large international firm of air couriers which operates in the UK says it welcomes the Post Office's aggressive approach because it is increasing the size of the overall market.

Other premium services include Expresspost, which is essentially a courier service and Intelpost, which provides electronic mail through facsimile transmission between centres in the UK and also a number overseas.

In the parcel business the Post Office is becoming more sensitive to customer needs. There are now over 25 different ways for companies to despatch parcels, from very rapid delivery at any price to massive bulk distribution, such as for mail order companies.

The strong emphasis on marketing in the Post Office has begun to pay off. Remarkably enough, during the recession mail volumes have remained high. In the year ending March 1982 first class mail fell 1.2 per cent by volume and second class rose 0.2 per cent, both significantly better than expected by management. (Although volume is above the 1977 low point it is still only 92 per cent of that achievement in 1975.)

Confidence in the results of vigorous marketing allowed Ron Dearing to say last week that he hoped to increase the volume of business 2 per cent in the current year even though the official target was only 1 per cent. And although the Post Office is aware of potential long term threats like electronic banking, shopping and mail, there is now an optimism in the future of the business that would have been visible three years ago.



# Newcomers hit the big time

BY HOWARD SHARMAN

A NEW breed of advertising agency has been establishing itself in the London advertising market during the past two years or so, and with the meteoric take-off of Bartle Bogle and Hegarty it can truly be said to have come of age.

At the end of March the three anonymous gentlemen walked out of TBWA, an agency whose London office they had started from scratch in the early 1970s, and set up in John Hegarty's front room with a secretary (now a shareholder in the new agency) and no business. Four months later they have billings of over £3m and a client list which reads in order of arrival, Audi, Whitbread, Levi. None of these was a client of TBWA.

The winning of the Levi account last week from McCann-Erickson marks a watershed in the advertising world. The appointment of one of the new agencies to handle a large piece of business for an American multinational with a strong belief in international advertising represents a significant shift in a pattern which hitherto had seen major international companies placing their business with the larger agencies.

As if to stress that the movement is not just a one-off, in the same week Wight Collins Rutherford Scott substantially increased the number of products it handles for Nabisco Brands. Somewhere between 60 and 80 new agencies have been set up in London in the last two or three years. There is, however, a core group of half a dozen who are out of the ordinary, and who already show signs of shaking up advertising's hierarchy. This small group is different because its member firms were set up by senior executives of large or well-established agencies. They are also different because, for many of them, this is the second time around for starting anew.

Mike Gold, for example, helped start French Gold Abbott in the early 1970s. He is now chairman of Gold Greenlee, which aims to bill £12m by the end of this year after two and a half years in business. Ron Leagas was in at the birth of Saatchi and Saatchi and rose to be managing director before starting up the Leagas Delaney Partnership (with the former managing and creative director of BBDO) two years ago.



John Hegarty, Nigel Bogle and John Bartle. "The new wave is a phenomenon which is here to stay"

ago. Leagas Delaney is already billing £14m.

Bartle Bogle and Hegarty (along with Martin Denny who stayed behind) started TBWA from nothing and built it to billings of £21m last year. Their new agency will probably bill over £10m by the end of this year after a mere nine months in business.

Figures produced by Robin Wight of WCRS show that over a quarter of all the billings that changed agency in 1981 went to new agencies. "Granted these figures include the blockbuster Lowe and Howarth breakaway from Colclough, Dickenson Pearce and the huge Tesco account won by Nigel Grandfield, but the rate at which the new agencies have grown has been astonishing."

Looking back on their experiences, those who started agencies in the 1970s detect a huge shift in attitude on the client side. "Probably the most important difference is that in the early 1970s, when we started, we worked hard to get business from small clients," recalls Mike Gold. "Now the major clients are more open-minded about small agencies." They are also prepared to appoint small agencies to very large amounts of business where in the past they

would have tested them for several years on one or two brands, he says.

Of course, the principals of these new agencies, with whom these big clients want to work, are much better known and far more experienced than they were ten years ago, but there have been fundamental changes on the client side too.

For one thing, the TV contractors have been working hard to bring new advertisers on to television and the importance of the old packaged goods advertisers has declined. "The fast moving packaged goods companies are not the blue chip advertisers of the 1960s," says Nigel Bogle. "Life is so difficult for them that their advertising is defensive; it is not building the brand."

By the same token, many of the brightest marketing people are no longer working for these traditional marketing companies. They have gone to companies where they feel they can actually achieve something, or not count achievement by decimal points on Nielsen. Many of these new TV advertisers have become clients of the new agencies.

What almost all of these new agencies pride themselves on is the high quality of their staff and the selectivity they are applying to the clients they take on.

The old guidelines of ten employees per million pounds of billing have long gone by the board, but where most of the top ten agencies employ around five people per million pounds of billing, the ratio in the new agencies is nearer three per million. They can get away with this by keeping a shorter client list on which each client bills on average over £1m, and by employing a higher calibre of staff.

The corollary of this approach is that they are breeding the next group of agency entrepreneurs. "The new wave of agencies is a phenomenon which is here to stay," says John Bartle, "but the next breed of new agencies will come from within the current new agencies."

"I would hope that the people we employ could have the skills and ability to start their own agency," says Robin Wight, "but I hope we have the skills and ability to keep their interest focused within these four walls."

## TECHNOLOGY

A potential engineering solution to intractable historic difficulties

# Man-made island could solve the Falklands problem

BY DAVID FISHLOCK, SCIENCE EDITOR

COULD a man-made island be the long-term answer to the problem of safeguarding the security of the Falkland Islands? Professor John Allen, chief future projects engineer of British Aerospace, sees it as a way of avoiding an intrusive military presence in the islands, and of providing a more sheltered and congenial accommodation in a naturally hostile environment.



Professor John Allen, Chief Future Projects Engineer of British Aerospace, discussing energy and the environment last month. Prof Allen disclosed that a group of

Professor Allen, an authority on offshore opportunities and an enthusiast for man-made islands, sees them as potential "engineering solutions to intractable historic problems," such as disputes over territory and waterways. He also sees them as solutions to more contemporary problems.

Perhaps Britain, having learned how to mine the North Sea for gas and oil using small man-made islands, could extrapolate its experience to the mining of coal offshore, instead of intruding into agricultural pastures on-shore, he says.

At a Sperry-Univac seminar

discussing energy and the environment last month, Prof Allen disclosed that a group of

British companies — construction, engineering and electronics concerns, together with some big banks — were partners in a newly-created venture called the Offshore Future Club. Their aim is to "maintain the momentum of a growth area."

One member, Hitachi, has already put forward a scheme for an offshore coalmine in north-east England.

Prof Allen points to a plan published recently by the Kozai Club in Japan — pioneering nation of the concept of the artificial islands — in which 90 major companies have collaborated in an assessment of Japan's own potential needs for such islands.

The Kozai plan is a 20-year programme for construction of man-made islands. It has identified locations for 15 new offshore islands to extend Japan's scarce flatlands for uses ranging from recreation ("floatels" and leisure centres) to large energy centres for coal liquefaction, LNG imports, and nuclear power.

Japan built its first artificial

island off Nagasaki in 1640, as a trading centre for Dutch traders. Since the Second World War it has built a series of such islands, mostly by dredging or using rockfill from mountains.

Mitsui built a coalmine 120 metres across, two kilometres offshore, in 1951. Japan today has three major coalmines at distances up to 10 km offshore.

## Pollution

The island for the Onagishima steelworks in Tokyo Bay took three years to construct. The steelworks itself took another five years but has given Japan perhaps the world's only example of a modern steelworks laid out optimally on a truly "greenfield" site.

Prof Allen adds that 20 per cent of its cost went into pollution control. The most ambitious Japanese scheme is Kobe Port Island City. The island was created from a nearby mountain. It embodies no new technology but is a splendid example of good organisation and management. Where the Japanese once

sought expansion militarily, now they seek it by management skills, he says.

But his idea is that smaller islands would be built like big ships, towed into position, then "anchored" in place, even as an extension of the existing shore. Very sophisticated power generation or process technology could be assembled on such a platform before it left the shelter of its construction yard.

A smattering of projects already exists round the world. In Sweden, a windmill to generate over 9 MW, standing 180 metres high, is planned for a platform offshore. The Dutch are planning an offshore energy port for receiving LNG and LPG.

The U.S. has several artificial islands off the California coast, on which stand a total of 200 generating fans. Several are also exploring an energy concept called OTEC (ocean thermal energy conversion), the idea of which is to build large power stations at sea to exploit the steep temperature gradient between surface and deep water.

Prof Allen is eager to persuade the Offshore Future Club in Britain to produce a co-ordinated plan for developing a new industrial activity in Britain. He believes it should also have government backing — just as the Kozai plan has support from Japan's Ministry of Transport and MITI.

Environmentally, such islands will raise some big questions. They will need to avoid fish spawning areas but other effects on the adjoining sea bed can with modern technique be accurately predicted. But the general disturbance to the marine environment could prevail for as long as two or three years.

Costs depend importantly on the precise circumstance and whether there is the option of constructing the project on land. One Dutch estimate puts the cost of artificial islands at twice the price per square metre of industrial land. Some estimates for offshore nuclear

EDITED BY ALAN CANE

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## Publications

### Loss leader computers

THE OLD joke that microcomputers are becoming so cheap that publishers of home computing magazines would be able to give them away free as a loss leader seems to be coming true.

Sinclair User, the first of the UK magazines to concentrate entirely on the best-selling Sinclair ZX 80/81, has struck a deal with Sinclair which enables buyers of the August issue of the magazine to obtain a ZX81 in kit form for only £29.95 rather than the full selling price of £49.95.

There are already some 500,000 Sinclair micros in use in the UK so Sinclair User's claimed circulation of 60,000 a month is well within bounds.

## Disposal

### Shredding unit

NEW from Portable Factory Equipment is the Shredmaster Cross Cut document shredder which can handle up to 60 sheets of paper per pass and reduce them to shreds 40mm x 3.5 mm. The unit is claimed to be ideal for the destruction of computer print-out paper, light metal printing plates, index cards and scrap plastic credit cards. More on 021 594 7241.

## Welding

### Electrodes

STUBS Welding of Warrington has introduced a range of electrodes for welding all commonly used 300 series of austenitic stainless steels. The company has spent two years on development and tests and says that apart from conforming with American Society specifications, the electrodes can produce high quality, porosity free deposits in all welding positions. Technical details from 0255 53899.

## Micro-hydro experts aid for rural areas

# China set to welcome British micro-power

BRITISH micro-hydro experts have been invited to visit China to demonstrate hydroelectric turbine control units which have already proved effective in rural areas where there are grid supply problems.

Developed by Intermediate Technology Industrial Services (ITIS) of Rugby, Evans Engineering and GP Electronics over seven years, the units have proved successful (and cost-

effective) in Nepal, Sri Lanka, Columbia, India and Kenya. Potentially attractive areas of use would be the Caribbean islands, the Philippines, Indonesia and Thailand, or anywhere with mountain ranges or islands with moist marine climates.

A breakthrough into a major market like China would have considerable implications for the use of the package in other developing countries where up to 75 per cent of the population lives in rural areas, many with no access to grid electricity.

The schemes are most suitable for generation of up to 100 kW. Small turbines were used in Britain in the last century but declined in popularity in the 20s and 30s. ITIS has improved the design of turbines to keep the capital cost down through simplification. But according to ITIS micro-hydro adviser, Ray Holland, the real cost benefit comes from using modern technology electronics to control the speed

that allows us to use simpler turbines.

Turbines (avoiding the cost of expensive dam building) can be run off small streams and diverted water courses from rivers. The problem is making sure that the generator produces a consistent flow of electricity from an erratic water supply so electric motors do not burn out. In the past a part solution has been to use a mechanical load controller. However, the gearing can be complicated, and difficult to repair — making them expensive and not necessarily totally reliable.

The solution has come from an electronic load controller, based on cheap integrated circuits. Local people can be trained to identify faults which are rectified by simply replacing the relevant low cost circuit board.

The cost for a micro-hydro package varies between £500 and £750 per kW, and "that

includes the cost of river diversion, that is weir structure, canal, the penstock pipe which leads to the turbine, the generator speed control system and the short amount of transmission," says Mr Holland.

Not only is the electricity in use during the daytime for industrial or agricultural machinery purposes but it can provide domestic electricity in the off-peak period. In comparison, a country like Kenya has to spend at least £4,000 per kilowatt to extend the grid.

There can also be a foreign exchange saving because hydro-power normally works out cheaper than diesel electricity generation. It is also possible to save on hardware because turbines can be made in any country with the simplest mechanical manufacturing capability.

In Sri Lanka, the increased price of electricity has made it worthwhile for the national Tea Corporation — to resuscitate

hydro-plants on tea estates. Mr Holland says the capital cost is largely offset because they are simply bringing old equipment back into use for a marginal amount.

Electricity bills can drop dramatically and they can use the micro-hydro power permanently or as a standby so they don't lose production when the grid is out of action. The electricity powers tea rollers, roll breakers and withering fans. Several plants have already been converted and the Tea Corporation estimates there are 150 to 200 plants which could be rehabilitated in a similar way.

The Andes according to Mr Holland, "provides wonderful hydro country." In the ITIS project in Columbia in El Doron, high technology and the old turbine know-how came together to provide power for a saw mill. The latter, run as a co-operative provides income to pay for the plant investment and community developments later.

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Record Review

Antony Thornecroft

Noises off



Kid Creole and the Coconuts

With the record industry reeling from the left hook thrown by the recession followed by the rabbit punch of home taping there is a frantic search for something new to stimulate sales. Some short-term relief is coming from cockney chat records. Inspired by the TV series Minder, but what is really needed is another musical breakthrough, like the electronic buzz which swept away punk and has proved imaginative enough to invade the U.S., headed by bands like The Human League and Soft Cell.

and Music as Shepton Mallet at which bands like The Beat performed alongside the Drums of Makebuke of Burundi. An album, not of the Festival but featuring the musicians who performed there, Music and Rhythm, has been released by WEA and very successfully fulfils its purpose of stressing the links between white and black, north and south, especially the link provided by rhythm.

and the best of the synthesiser, backed by any drums, choirs, saxes, etc. needed, ensures that the whole album is the easiest of listening, and of dancing. Donna Summer's bedroom voice helps, too. Perhaps it is ominous that one of the best songs, "Love is just a breath away," is basically the synthesiser given its head—a far remove from the sweat of African drums, but just as compelling.

Rinaldo/Ottawa Festival

Andrew Porter



Marilyn Horne and Benita Valente in Rinaldo

Ottawa's summer festival is a month of operas, concerts, plays, etc. in the National Arts Centre—a good building, a little more formal inside than Adelalde's splendid Festival Theatre, but with several of its merits—set beside the Rideau Canal, which runs through the capital and helps to make it so attractive a place. I went there in 1979 for Massenet's Cendrillon (Von Stade, Della Wallis, Ruth Weisinger) and The Queen of Sheba. This year there were Szymanowski's concertos, Lucia, Entführung, and Handel's Rinaldo.

repeated study of the 1711 score—undertaken after the fairly numerous revivals of Rinaldo since the Handel Opera Society's in 1961—has convinced me that already in this his first London opera Handel triumphed over limitations of the convention and created a coherent and interesting musical drama.

evidently renounced any aspirations to act. Her Rinaldo, like her Tancredi and her James (in Donna del lago), was a bulky, beplumed, and a little machine that trundled on to the stage and uttered. The noises were sometimes spectacular in their feckness and power, but not always free from a touch of Billingsgate timbre.

Cathy Berberian/Bloomsbury Theatre

Antony Thornecroft

The dog days of August give an opportunity in London to the old and the experimental in the arts—there is no commercial alternative so why not see what youth, or ethnics, or women can do? Last year a festival of international fringe theatre produced the Brazilian company Macunaima, now back with us, and this year the Bloomsbury Theatre (once the old Regent Cinema) has given over the Sound of Women festival, a mixture of theatre and music, unified by the fact that the performers are women.

sure when she gives us Offenbach—"that should be light-hearted. But here she is on to Delibes, with castanets and coquetry. When she stops for a sherry and exchanges banter with her pianist you realise that there are two conflicting entertainments on offer—a voice and jokes. It is the humour that comes off best, particularly in the English selection, which typically includes "Tit Willow," "My father's a drunkard, my mother is dead," and, sadly, the only music from a woman, "There are fairies at the bottom of our garden."

Caucasian Chalk Circle/Cottesloe

Rosalind Carne

Bertolt Brecht has suffered more than most playwrights from the reverence of the theatrical establishment. How can any modern director shake up this particular genius as he himself would have desired? Michael Bogdanov attempts just this in the current National Theatre workshop presentation, and it is fascinating to see one aspect of the Brechtian method at work in the hands of such expert technicians. After 37 performances in London and Edinburgh, the play has been in schools and colleges, the production arrives, almost in defiance, at the Cottesloe.

Salonika/Theatre Upstairs

Rosalind Carne

As the flower of British youth were being shelled, thousands more were dying of malaria on the beaches of Northern Greece. Their memory haunts Salonika today and one in particular lingers on for the elderly, but brightly widow Charlotte and her stern spinster daughter, Enid. A package tour brings him closer than they could have imagined, and playwright Louise Page makes an excellent job of weaving past and present into a fine mesh of feeling and memory. Only the audience is astonished by the ease with which Bea re-enters the women's lives, after his startling resurrection.

Gwen Nelson's Charlotte is a mischievous octogenarian who has found her second wind, to the perpetual embarrassment and concern of her daughter. Their relationship is instantly recognisable, every harped generality conjuring a lifetime of mingled affection and resentment. The crunch comes when Mother's 74-year-old suitor, Leonard, arrives from England complete with rucksack and sleeping bag. Daony Boyle's direction draws out forceful, if occasionally exaggerated performances, and the best of these comes from Sheila Burrell as the unhappy, jealous, daughter. She focuses her unfulfilled sexual and maternal desires on an attractive and indolent young traveller who makes a career of lounging around in the sunshine, selling hood or semen when the need arises. Gerry Cooper gives him just the right degree of passive curiosity, up to the point where he becomes an active participant in the family crisis. His first appearance, sunbathing, naked and prone, immediately suggests a corpse, and the image flickers subliminally throughout the play. One of many ways in which this talented writer arouses and, very nearly, sustains interest.

Arts News in Brief

The first National Theatre production of Oscar Wilde's The Importance of Being Earnest is to open in the Lyttelton on September 16, directed by Peter Hall. The cast is led by Dench as Lady Bracknell, Elizabeth Berridge as Cecily, John Gill as Merriman, Nigel Havers as Algernon, Martin Jarvis as John Worthing, Brian Kent as Lane, Anna Massey as Miss Prism, Paul Rogers as Canon Chabouc, and Zoë Wanamaker as Gwendoline.

Bill Paterson plays Schwyck. It opens at the Olivier on September 23. A first prize of £1,000 is being offered for a major new short story competition by Stand Magazine, the literary quarterly based in Newcastle. Entries, which must not exceed 8,000 words and will be previously unpublished, must be accepted from September 1 1982 and the closing date for the competition is March 31 1983. Entry forms are obtainable from Stand, 19 Haldane Terrace, Newcastle upon Tyne NE2 3AN.

Palace, CC 01-437 5534. CC, Holiday 437 5527. Andrew Lloyd-Webber's SONG OF THE SEA, directed by Michael Bogdanov, is being presented at the Palace. The play is a musical about the Irish myth of the selkies. It is being presented at the Palace from September 1 to 10. Tickets are £10, £15, £20, £25, £30, £35, £40, £45, £50, £55, £60, £65, £70, £75, £80, £85, £90, £95, £100.

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F.T. CROSSWORD PUZZLE No. 4941 ACROSS 1 Hound airline with altered legs (6) 2 Are returning to the river to take a picture (6) 3 Impression obtained from GCE hint (7) 4 Group needs a long time for dressing (7) 5 "I - a fury in your words, but not the words" (Othello) (10) 6 Spot the underground worker (4) 7 Roman works produced on stage (5) 8 So after a letter from Greece Ian becomes a member of the orchestra (8) 9 Muddle a pack of cards in the crew's quarters (4, 4) 10 In the time the engineer is to assist (5) 11 Old Siamese (4) 12 Proceed at an easy gallop to enter the Archbishop (10) 13 Prevalent fish for poor mice (7) 14 Sounds like manna from the baker's (5-4) 15 Activity suggested under cloudless skies (9) 16 Hospitality without regard for security (4, 5) 17 "We must not make a — of the law" (AE for M) (9) 18 The meat we hear (7) 19 Difficulty one gets to know in the river (7) 20 Those proved guiltless are in it — it is frivolous (5)

FINANCIAL TIMES

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Thursday August 5 1982

# A U.S.-Japan trade rift

RECENT trade-related arguments between the U.S. and Europe have overshadowed the trading tensions between the U.S. and Japan. They have moved the spotlight on from the questions of U.S. "reciprocity" (the U.S. will buy from Japan what Japan buys from the U.S.) and of Japanese non-tariff barriers, which were the focus of attention at the start of the year.

In the meantime the trading atmosphere between the U.S. and Japan has taken a turn for the worse. A flurry of legal cases has alerted Americans to the idea that Japanese businessmen may be using unscrupulous business methods in competing with U.S. industry and selling into the U.S. market. Mitsui and Co, the Japanese trading company, pleaded guilty to charges that it had falsified customs documents in an attempt to sell steel products around the U.S. anti-dumping restrictions. Mitsubishi Electric and Hitachi have both been accused of conspiring to steal IBM computer secrets for use in Japan.

Meanwhile increasing attention has been paid in both countries to the procurement policies of the telecommunications giants - American Telephone and Telegraph in the U.S. and Nippon Telegraph and Telephone in Japan. AT&T chose to buy a new fibre optics communication network from its own subsidiary, Western Electric, rather than accept cheaper offers from Fujitsu. It cited economic and security considerations as the reason. NTT is proving reluctant to buy American electronic equipment despite assertions from both the company and the Japanese Government that the liberal procurement policy was to be applied henceforth.

**Pressure**  
The U.S. machine tool industry is now putting public pressure on the Reagan administration to deny American companies investment tax credits if they choose to buy types of machine tool with a high electronic content from Japan. This follows an eye-opening increase in the Japanese share of U.S. sales of numerically controlled machine tools.

**Danger**  
The second danger lies in the case of which the U.S. machine tool industry is basing its demand for overt discrimination against Japanese suppliers. The industry says it needs this discrimination to compete with the Japanese on an "equal footing". It argues—as did ATT and other U.S. defence interests—that the U.S. machine tool industry is being squeezed. It wants the administration to send a clear signal to Japan that it will not allow an industry to be picked off. In short, the argument has moved on from "we want to compete against fair competition" to "we can't compete, so we need protection."

Although the U.S. is still considered a champion of the free market process, Washington's ability to resist such appeals has undoubtedly dwindled. Import competition is still a relatively new sensation for American industry. In 1970 the share of imports in U.S. GNP was still only 4.3 per cent. Today it is close to 12 per cent. In the same decade the power of Congress, relative to the White House, has been in the ascendancy and it is Congress which represents the sectoral interests now feeling the competition from Japan.

This gradual shift in the character of the U.S.-Japan trade argument is just one more facet of the more general threat to the principle of free trade. It is one more reason why the GATT ministerial meeting scheduled for the autumn gains steadily in potential significance.

**Co-operation in electronics**  
THE TIDE of nationalism continues to run strongly within the EEC, not least in policy towards industry. The French Government has just unveiled an ambitious programme of state-supported investment in electronics; the aim is that France should over the next five years close the gap with Japan and the U.S. and become a "great power" in electronics technology.

The authorities do admit that France cannot do everything for herself and hence will be looking for collaboration on a European scale. But past experience of European co-operation in electronics is not encouraging. The danger is that France, the UK, Italy and other EEC countries will devote most of their energies to outwitting their domestic industries, neglecting the opportunities which the European Community should in theory provide.

Partly because of the fragmentation of national markets—especially where government-owned bodies are the dominant purchasers—the incentives for European collaboration in electronics communications and related fields have not been great. Companies preoccupied with serving their domestic customers and have no access to a Europe-wide market. If co-operation and rationalisation are thought to be needed for the health of the European electronics industry, governments must create the conditions in which it becomes more attractive.

To some extent the rising cost of research and development may push companies in this direction even without much prodding from governments. A useful example, in which the European Commission has been directly involved, is the recently announced Esprit project—the European Strategic Programme of Research in Information Technology.

**Resources**  
The first step, which brings together most of the leading electronics companies in the Community, is the development of advanced technology for the manufacture of semi-conductor chips. Few, if any, of the companies concerned have the resources to develop this equipment on their own; collaboration makes obvious sense.

Whether the Esprit programme will lead to more wide-ranging research co-operation in electronics on the Japanese

ing centres from under 4 per cent in 1976 to over 50 per cent today.

Two dangerous developments are implicit in these examples. The Japanese and Mitsui cases are a sign to the mills of all those who argue that the U.S. and Japan are really engaged in a no-holds-barred struggle for economic survival and ought to have no illusions to the contrary. Reciprocity tends to be justified with the assertion that the Japanese will ignore words and only respect actions. The problem with reciprocity is that while it is a weapon wielded in the name of free trade its results may well be quite the opposite—the break-up of world trade into a large number of bilateral trade-offs between countries.

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SEVEN THOUSAND miles from his head office in Milan, bank manager Sig Giorgio Nassau waits impatiently in his own wood-paneled offices in Lima for some instructions from Europe on how to conduct the current operations of his bank.

Three hours flying time from the Peruvian capital is Panama City, where Dr Carlos Arosemena, a former president of the Inter-American Bar Association, sits below rows of framed diplomas on his office wall, pondering the activities of a group of companies which as a lawyer he helped to set up in the late 1970s.

And in a brand new bank building overlooking Nassau's biggest marina for private yachts, a terse security guard protects his management from the unwelcome attentions of any visiting journalists.

They are three of many assorted individuals in three distant locations touched by Italy's Ambrosiano banking scandal. For it was through operations in Peru, Panama and the Bahamas that the Ambrosiano group embezzled itself in a series of transactions which have taken the Italian authorities several weeks to untangle.

When the Ambrosiano affair broke in June, it looked at first a puzzlingly mishap drama—the authorities arriving on the scene as it were, before the revelation of any crime.

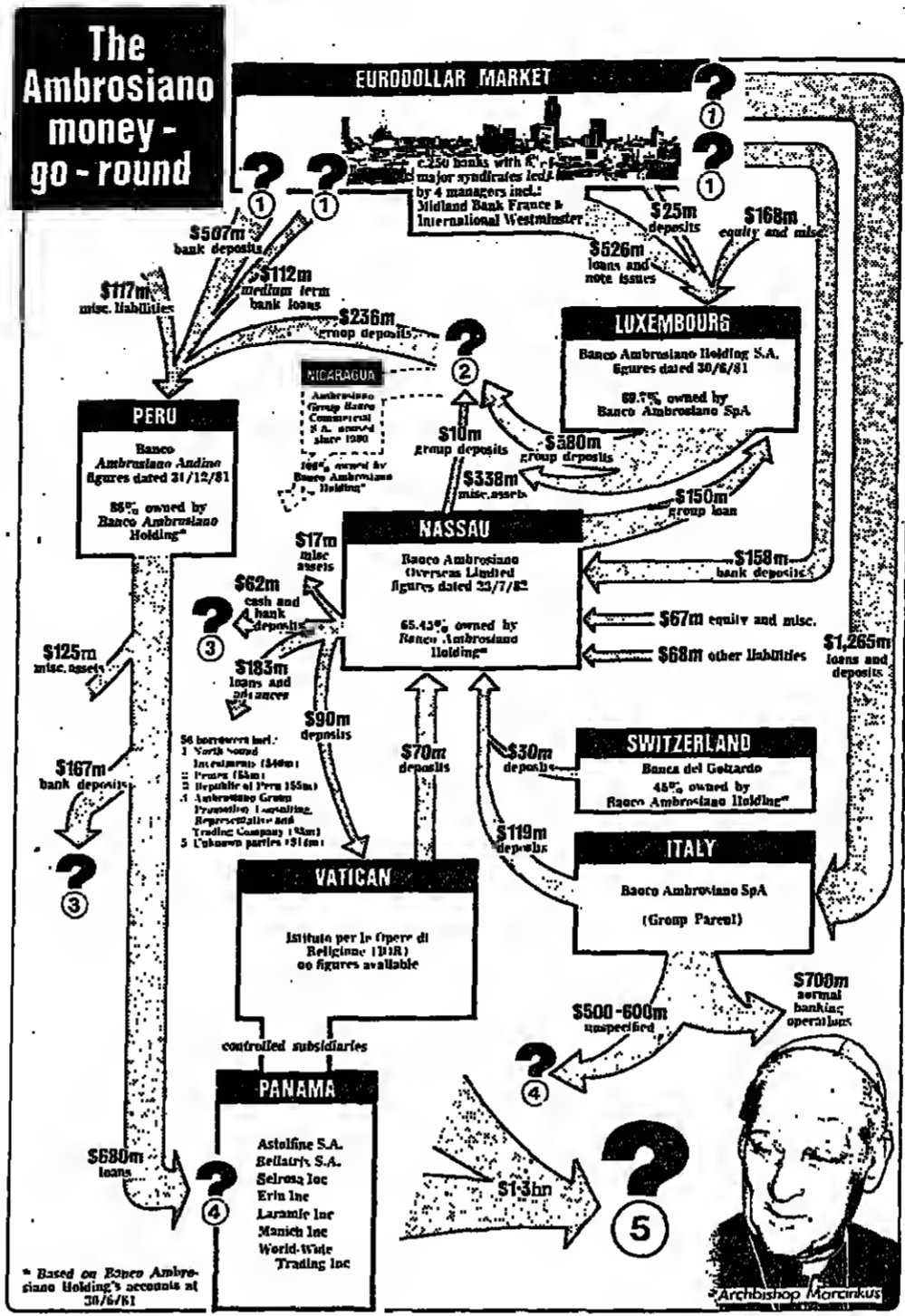
Today, a series of disclosures in Italy, London and South America has provided at least some clue as to why a sequence of extraordinary events should have overwhelmed the group after the Italian authorities stepped suddenly into the picture on May 31.

The diagram (right) presents a summary of these disclosures. The latest available balance sheets of the Ambrosiano subsidiaries in Luxembourg, Nassau and Peru are all accounted for, together with the principal transactions binding them together in recent years.

The authorities on May 31 demanded information about Ambrosiano loans in South America. There followed mysteriously in mid-June the suicides of Sig Roberto Calvi, the group's all powerful chairman, and of his secretary, Only Sig Calvi and a handful of colleagues knew that the group had raised a huge amount of money and forwarded it to Panamanian companies set up by the group itself—often with Ambrosiano executives as directors—on behalf of Istituto per le Opere di Religione (IOR), the State bank of the Vatican.

These activities were arranged in the late 1970s in Europe and Nassau but the group was hooked to subsidiaries in Latin America, first through Nicaragua and later, because of the Sandanista revolution in that country, through an off-shore bank in Peru.

Just before Calvi's death, the board of the group's Milan parent—Banco Ambrosiano S.p.A.—surrendered its responsibilities in his absence (for he had fled to London) and appealed



to the Bank of Italy for the appointment of an independent executive. It was little appreciated at that time what a miasma of intergroup transactions was emerging from a thorough review of the group's accounts—or at least those still at hand. Vital bank documents are now reported to have disappeared from Italy along with the group's chairman.

Three weeks later, the Luxembourg subsidiary of the group—Banco Ambrosiano Holding S.A.—withheld interest on Euro-market obligations and triggered a series of default notices. Much of the mystery about the subsidiary's apparent insolvency is dispelled in the light of the parent's disarray. Luxembourg had placed deposits of \$330m elsewhere in the group. This suddenly looked an alarmingly uncertain asset base to

support, without guaranteed help from the parent. Euro-market borrowings of over \$500m. The Luxembourg company also owed \$150m to the Nassau subsidiary Banco Ambrosiano Overseas Ltd. (Repayment has since been refused, exacerbating the problems of the Nassau bank, which the local courts have now temporarily suspended.) Above all, gathering investigations into the finances of the Italian group have uncovered a real enough scandal. It appears unable to secure the repayment of loans worth \$1.2-1.4bn.

In a private meeting with Euro-market bankers in London on July 29, Sig Giovanni Arduino, the most accessible of the three commissioners now running the Milan parent bank, had some harsh words for the single biggest Ambrosiano client. The bankers' attitude is understandable. The Italian authorities are still refusing to view the Ambrosiano group as it was undoubtedly viewed by the Euro-market—that is to say, as an integrated and effectively indivisible whole. This clearly implies a threat to the future status of loans to other comparable international group structures.

The financial solvency of the Milan parent has been assured, courtesy of a rescue move by other Italian banks. If non-Italian subsidiaries of the group fared any less well, the image of Italian credit could be significantly affected. The bankers' arguments over propriety in the Euro-market have been threatened occasionally to distract attention from the original issue of what caused the Ambrosiano group's predicament in the first place. This apparently remains, however, the primary concern of the Italian authorities. Indeed, it is precisely a desire to push the Vatican into a full disclosure of its involvement that is widely seen as the real explanation of the Italian authorities' stand against the bankers.

The bankers' complaints may be disconcerting for the Bank of Italy. But if the authorities succumbed and extended the Italian lifeboat arrangements to the whole group, runs the argument, what chance would there be of a substantial response from the Vatican? In further pursuit of this and a clarification of the whole imbroglio, at least five main questions still arise. They have been located with corresponding numbers on the diagram—and may be listed in ascending order of importance:

1—Who are the creditors to the group? Banks with loans outstanding to the Luxembourg company have been readily identified but other creditors are not publicly known. Creditors to the Milan parent have apparently been reassured by the refunding activities of the Italian lifeboat consortium. But it is remarkable that the Peruvian subsidiary six months ago had non-group deposits almost as large as the liabilities of the Luxembourg company, even leaving aside a further \$112m in medium-term loans. (Banco Ambrosiano Andino is an off-shore bank subject to no obvious regulatory authority.) The Nassau subsidiary has taken deposits of \$153m.

2—How, if at all, are substantial intergroup deposit transactions related? The Nassau subsidiary's accounts last month showed \$130m and \$19m of deposits received from the Milan parent and Banca del Gottardo in Switzerland. But which group companies have received deposits of \$380m and \$10m from Luxembourg and Nassau respectively? Do these or other deposits from Milan account for deposit liabilities of \$236m in Peru?

3—Who are the lesser beneficiaries of loans made and deposits placed by the group? The Peruvian off-shore bank has put out deposits of \$180m—how much of this is held by Peru's state-owned Banco de la Nación, known to have over \$100m of Ambrosiano deposits in total. Perhaps more significantly, what is the quality of the Nassau bank's assets? It has \$90m deposited with IOR itself though its net exposure is very much smaller due to an IOR deposit in Nassau. And what happened to mysterious loans of \$14m made by the Nassau bank earlier this year?

4—Through what channels has the group advanced a total of \$1.2-1.4bn to IOR? Virtually all of the Peru bank's \$680m loans are apparently booked to IOR subsidiaries in Panama. Each subsidiary occupies barely a few inches of microfilm in the company records of Panama's Public Registry. Arosemena, Noriega and Castro, the Panama law firm acting as resident agent for at least five cases, says the companies' accounts are held outside Panama—perhaps in Nassau. How has the \$680m been allocated among them?

5—Above all in connection with IOR, however, where lies the rest of the exposure? Nassau loans include \$336m to Panama (including \$193m to Trans American Financial Services). Even including this and the Nassau bank's \$90m deposit with IOR, it is only possible to identify from the accounts an aggregate exposure of \$772.6m. The commissioners have concluded that about half the Milan parent's \$1.265bn borrowings is involved with IOR financing and Sig Arduino last week reassured the \$1.2-1.4bn figure for Ambrosiano's total exposure—where is the rest of it?

## THE AMBROSIANO AFFAIR

# Clues to a banking scandal

By Duncan Campbell-Smith

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## Men & Matters

### Dell may decide

It has not exactly been a quiet summer for Guinness Peat, the banking to commodities group, and my moles in St. Mary's Hill tell me to expect more news before the end of this month. The group, which is now selling control of the Lewis and Peat commodity business to a consortium headed by Lord Kinnaird, is planning to release its accounts a month early to coincide with the finalisation of the £11m commodity sale. This occasion, in late August rather than late September, could be even more noteworthy if discussions now under way lead Edmund Dell, the Guinness Peat chairman and former Labour trade secretary, to conclude that this is the time for him to depart. Alastair Morton took over from Dell as chief executive of Guinness Peat last January and Dell remained as non-executive chairman. Once the commodity sale is achieved Dell may decide he has completed all that he set out to do. Will he or won't he? I am not much good at hookeying myself but I am told (those moles once more) it is more a question of when than of it.

### Staying power

As Britain's Trustee Savings Banks gear themselves up to go public and streamline their organisation, it might be thought that the 200 or so trustees on the local management boards also might be rationalised. But I hear that there are still going to be plenty of jobs for the boys after the reorganisation. Sir John Read, chairman of the TSBs, would not be drawn on this sensitive matter yesterday but he did insist that there would be regional boards under

### Crown cover

Allan J. Duggin is well on his way to achieve what he always intended to do—run a successful public company. And while money comes into it somewhere, he says his real satisfaction lies in working with a well chosen and motivated team. Yesterday he announced a £12m capital injection into Crown Life Assurance Group, of which he is chief executive and managing director, from the former owner Crown Life Insurance Company of Canada and from Finance for Industry, Philip Hill, Investment Trust, and others. Duggin joined Crown in 1975 as operations director and actuary—"I became an actuary as a means to an end"—and was made MD and chief executive in 1979. He has no hobbies in the accepted sense of the word, "My family at weekends" being his other great satisfaction. From a scholarship to the Royal Grammar School High Wycombe through training to be an actuary with Equitable

### Grass roots

Political fund raising was given a new dimension in South Africa this week at the first congress of the far-right Conservative party. The delegates, many of them farmers, were told the party needs £20,000 if it is to remain a thorn in the side of Prime Minister P. W. Botha. Some supporters dipped into their pockets, others into their herds and orchards. Contributions included 50 bulls and oxen, 37 sheep, 30 goats, 3,000 cases of tomatoes, 5,000 tonnes of meat and 10,000 bricks.

### Oxbridge flutter

The splendidly titled Secretary of the Chest of Oxford University is William Hyde who is responsible for some £80m of trust funds which has been accumulating over the last five centuries or so. His opposite number at Cambridge is Trevor Gardner, more prosaically called The Treasurer, but guardian of an even bigger pile worth around £100m. The two men met over coffee in the Savoy Hotel yesterday to celebrate their persuading both universities to indulge in a mild flirtation into the provision of venture capital. A new £5.5m fund to back young high technology business in Britain and Europe has been launched called Advent Eurofund. Monsanto is putting up half the capital. The remainder is being put by Oxford, Cambridge, Imperial College, St

### Life, at 41 he is on his set and chosen course.

Now there is a 3-year expansion plan for Crown, with a drive into medical insurance and a public quote among the projects. Money may not be the main driving force but the executives will be rich men if they cash in their options when the quote comes. Andrew's University, the Nuffield Foundation, Boston University, and some British financial institutions. Cambridge is in for the best part of £1m—£500,000 from the university funds administered by Gardner, and the rest from the private funds of individual colleges. Oxford is, as ever, more cautious and so far is only committed to £100,000 of university funds. The text for yesterday when the new fund was unveiled in the presence of John MacGregor, junior minister responsible for small firms development, was the novelty of British universities actually taking a stake in high technology entrepreneurs. Sir Kenneth Cork, former Lord Mayor of London, and unsurpassed undertaker of failed British businesses, is chairman of Advent Eurofund. He was moved to say of this university investment spree: "They are putting their money where their mouth is." Incidentally the participation of Cork may be seen by some City elders as an assurance that Advent Eurofund will succeed. Cork himself commented: "It would do my reputation no good at all to have to sit at a meeting of creditors for this fund." But what has really motivated Oxford and Cambridge to kick over the traces after several centuries and move into the venture capital business? The sad truth, as the two university fund managers admitted, is that their staple 20th Century investments until recently, the "Blue Chip" companies, have not been providing sufficient return upon capital to keep the Don's pay up with inflation.

### Parental advice

Overheard at an end-of-term school concert: "What do you mean 'It all depends'? Don't intellectualise with me, my boy."

### Observer

# Cutty Sark Scotch Whisky

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Observer



PROTECTING THE INVESTOR

# Gower's next step in a City minefield

By Barry Riley, Financial Editor

THE RECENT expulsion or suspension of a number of members of the Stock Exchange in two different firms of stockbrokers has emphasised the need for close supervision of the investment markets. Clients of the now defunct firm of Halliday Simpson were being systematically cheated through a variety of irregular dealing practices.

The Stock Exchange has shown once again that although it may sometimes move slowly, it is capable of powerful disciplinary action to keep its house in order.

The moves have come as Professor Jim Gower, adviser on company law to the Department of Trade, moves into the second stage of his review of investor protection.

The first stage was the publication of a discussion document last January (see panel) which has started up strong controversy in the City. A fourth pile of comments in his office at the Department contains the assorted mixture of complaints, praise, special pleading and constructive comment which has been sent in response.

So far he has received 41 submissions from representative bodies. The latest came yesterday from the National Association of Pension Funds. Some 20 individual companies or firms have also tendered their opinions, and there have been many private letters, as well as verbal submissions at meetings.

Now Prof Gower is about to begin the lengthy process of evaluating the evidence and preparing his final report. This is expected to be accompanied by a draft Securities Act setting out the new framework for the regulation of providers of investment services.

The aim is to have the report ready for the incoming Government to be able to bring legislation in its first session after the next general election.

The arguments for extending the range and power of self-regulation within the institutions of the financial sector remain clear.

The Stock Exchange stands out as a body with real teeth and a large number of organisations which are really little more than trade associations.

Not that Prof Gower is uncritical of the Stock Exchange,

which has reacted quite sharply in its evidence, to some of the detailed comments in his discussion document.

Thus there are a number of unsatisfactory aspects to the Stock Exchange's Compensation Fund, even though it has provided valuable protection for many investors, being called into action over last year's Hedderwick Stirling failure, for example.

The fund is not mentioned in the Stock Exchange's Rule Book, but is described only in a separate brochure. Payments are discretionary, take at least three months to come through, and investors can lose substantial amounts of interest because of the delays.

A conclusion that could be drawn from this is that even where a self-regulatory agency is strong and effective there may still be a need for some kind of overriding supervisory agency in order to assert the public interest.

In fact, a noticeable feature of the flood of Gower submissions has been the scarcity of

responses, from bodies representing the investor. Apart from the National Association of Pension Funds, and a number of miscellaneous complaints from private individuals, Professor Gower is primarily dealing with the more or less self-interested views of commercial organisations.

Inevitably, such bodies feel obliged to list criticisms and defend their historical achievements.

An example is the Accepting Houses Committee, a group of 15 elite City merchant banks. They are much more than just banking institutions, dealing in deposits and advances; they are also powerful agencies in the field of portfolio investment.

In the most recent years the volume of investments managed on a discretionary basis by the accepting houses has soared from £7.5bn to over £25bn. That does not include another

## This kind of prickly independence could lead to anomalies

The AHC managed on an advisory basis only.

The accepting houses are accustomed to supervision of their banking activities by a statutory body, the Bank of England, but the investment side is another matter. Here the policy is said to be one of "individual self-discipline" and the member banks are claimed to behave as if a Code of Conduct already exists. However, the AHC does not argue that this is always enough.

It is already to turn itself into a self-regulatory body for investment management activities.

The AHC would be willing to adopt a formal Rule Book, and such matters as the disclosure of fees and the setting up of qualifications and organisations could be considered.

At the same time, however, the accepting houses have made it very clear that they would not be willing to be lumped in with various other groups in the way that Professor Gower originally proposed. The AHC described this suggestion as absurd. It stated firmly: "The AHC is prepared to be responsible for the conduct of its own members, but its own members only."

The catch-all agency has been roundly criticised on all sides and Professor Gower now accepts that it is not going to happen: "It is not practical politics."

The eventual Gower framework will have to cope with this kind of prickly independence, which could lead to many anomalies. For example, the AHC argues that there should be separate self-regulatory bodies for the accepting houses, the clearing banks and "other recognised banks."

But this would put three broadly comparable merchant banks like Henry Anshacher, County Bank (a NatWest subsidiary) and, say, Baring Brothers (an accepting house) into three different categories. It is hardly going to make sense to the investor.

The Council for the Securities Industry, a co-ordinating body within the City set up with Bank of England encouragement, has attempted in its evidence to make a virtue of this diversity.



Springer

THE DISCUSSION document on investor protection published in January by Prof Jim Gower (above) proposed a new Securities Act creating a network of self-regulatory bodies with statutory powers, reporting to the Department of Trade.

There would need to be a minimum of four such agencies, covering:

- Public issues and takeovers. The role of the Takeover Panel would be widened to include vetting of all new

issues and prospectuses.

- The Stock Exchange, which would control only the broking and jobbing activities of member firms.
- An agency for all "over the counter" markets, dealings of the Stock Exchange, and investment management and advice.
- A unit trust agency.

It has criticised Prof Gower for aiming merely at tidiness, and has suggested that greater Government supervision would deprive self-regulatory bodies of their principal virtues of flexibility, quickness of response and ability to concentrate on the spirit rather than the letter of any rules.

The weakness of the CSI's argument lies in the obvious lack of eagerness of many financial organisations to develop proper self-regulatory powers without official prompting.

Moreover, two of the CSI's constituent bodies have come to rather different conclusions. The Unit Trust Association has pointed out that its members have operated successfully under quite tight statutory control by the Department of Trade for more than 50 years.

The National Association of Security Dealers and Investment Managers believes that the proposals in the discussion document "would greatly increase the protection afforded to all classes of investor." At the same time, as a relatively young organisation, it doubts whether it can accept all the responsibilities of a proper self-regulatory body within the City set up with Bank of England encouragement, has attempted in its evidence to make a virtue of this diversity.

quite rigorous conditions. If there are to be many more self-regulatory agencies than the four he originally proposed, then each will have to prove its ability to do the job.

Few financial institutions are going to accept tighter regulation with enthusiasm, however. Some are concerned about the international implications of a new system of investor protection.

As the City Capital Markets Committee has put it: "We believe it is of fundamental importance not to burden the City of London with a regulatory system which is so onerous that legitimate business is driven away overseas."

But it is also likely that the final Gower report will show concern about the need to control the flow of offshore financial services into the UK. For example, trusts and life insurance policies originating in various offshore locations are widely advertised and marketed in the UK at present.

It would not be logical for future investor protection legislation to leave a gaping loophole so that overseas operators could evade the regulation which was compulsory for institutions based in Britain.

There remains the question of how the Government should exercise the enhanced supervisory powers which would be fundamental to the new system. Originally, Prof Gower came down against the idea of a separately constituted Securities Commission, partly because he feared opposition from the City and politicians. He proposed that supervision should be by the Department of Trade.

However, the balance of the argument has shifted. For example, in some quarters of the City there is a feeling that a suitably independent Securities Commission—on the lines, say, of the Monopolies Commission—might be less of a potential political threat.

Prof Gower has reserved the right to reconsider his position: "I have found no monolithic opposition to a Securities Commission, even in the City," he comments.

On the political front the Liberal Party, as well as the Labour Party, is now firmly in favour of a commission. And the shifts in the structure of the financial community also point in this direction. For, if there is greater diversification of function of financial institutions—with banks and stockbrokers getting together, for instance—it might be unreasonable to expect self-regulatory bodies to sort out the conflicts of interest.

# Britain's crisis in manufacturing

By John Elliott

BRITISH INDUSTRY needs some urgent encouragement from the Government, Mrs Thatcher may have been proud, even thrilled, by the way the country responded to the challenge of the Falklands crisis but she is wrong if she believes that British industry will continue indefinitely to respond to the crisis of recession.

The Confederation of British Industry is, to a substantial degree, to blame for allowing the present situation to develop. Its leaders have been too willing to follow the line dictated by Mrs Thatcher and by some Tory industrialists ever since Sir Terence Beckett, director general, made his famous "bare knuckles" speech criticising the Government 20 months ago.

Industry is now running the risk of being cut back so far and to such a small scale that businesses will not have sufficient internal strength and volume production to justify fresh investment and become competitive. Instead of being leaner and fitter they may well become smaller and poorer.

When the recession started in earnest in early 1980, industrialists screamed with outrage at what was happening. Then, behind the clamour, it became clear that managers were seeing the advantage of the Government's policies.

Trade unions retired into sullen inertia and workers became frightened about the prospect of unemployment. Companies started to push through major organisational changes and for a year or so did the things they ought to have done years before. Managers managed, albeit sometimes roughly.

But the mood started to change a year ago when the false dawn appeared. Enough remained to be done in industry to keep enthusiasm going till early this summer. By that time managers were realising that the upturn could be a long way off, and, although deeply worried by the prospect, were digging in for a few more months.

The trouble now is that, with the prospect of no recovery before next spring and with the risk of a further downturn, many will now consider cutting back into what they regard as their essential industrial base, so permanently damaging themselves for the future.

It is quite possible to visit town after town visiting companies which enthusiastically claim they are leaner and fitter. Some have swelling order books because they have hit on winning product lines while others have enough cash to cushion problems for a little longer. But then one senses growing unease. It has all gone on too long and life is not really so rosy. More streamlining is about to be demanded by group headquarters. Research and development, apprentice training and capital investment are on chairman's check lists for their next meetings with subsidiaries. Such is the mood today in many companies which do not have the luxury of operating in the better off areas of electronics, defence and consumer industries—and even there many companies are contemplating cutbacks.

One also bears of managing directors and other executives becoming dispirited by the lack of an upturn and of workers and trade unionists being put through continuing pressures that one day may turn relationships sour. That is not the basis for recovery.

It may be invigorating for Mr Patrick Jenkin, as a Conservative Industry Secretary, to concentrate on politically rewarding projects like privatising British Telecom. Mr Kenneth Baker, an Industry Minister of State, can wax lyrical about recasting Britain. And Sir Geoffrey Howe, the Chancellor of the Exchequer enjoys indulging his fancy for enterprise zones.

But at least some of their time would be better spent concentrating on the need to revive what is left of traditional manufacturing; electronics and enterprise zones will not fill the gaps left by the recession.

Much has been achieved in British industry in the last year or so. There is a mood to respond to an economic upturn which could be caught this autumn. But if the Government stands firm on its present policies and does nothing to give industry new hope, it runs the risk of ruining much of the good that its uncomfortable policies have done to industry so far.

## Letters to the Editor

### Protectionism and the EEC's external trade

From Mr M. Lam

Sir—Professor Hager's article (July 25) is dangerous. Even in the holiday period it might get into the wrong hands.

His thesis—that competition with Europe from outside is unbearable without a reduction in our living standards—is, in certain fields, genuine enough. For this very reason his conclusion is impossible, and that EEC external trade needs to be "managed" if internal trade is to remain free—may be seized on only too readily as the theoretical justification for a change of course.

It is useful, therefore, to pose what are logically prior questions: what can this doctrine do for us if it is applied, and what can it not do? It is easiest to answer the second question first. "Managed" trade, or protection in whatever form, cannot increase or sustain aggregate welfare within the EEC. What it can do is to redistribute income within the EEC. It can safeguard vulnerable jobs and thus transfer purchasing power from those in safe jobs to those whose work

is at risk, and who might otherwise have to accept lower real wages or rely on social payments.

There is something to be said for this option. Protection is a more agreeable form of support than hand-outs, not only for the beneficiaries but also, miraculously, for those who pay the bill, most of whom will not even notice what is happening, unless it is brought to their notice by ill-natured commentators.

Suffice to note here, however, that once this process starts and becomes self-perpetuating it will not be easy to reverse. As with agricultural support, it will become a vested right of those who would otherwise be exposed to competition. Perhaps this is all well and good at a time when the more efficient use of labour, and, at the limit, its displacement, threaten to destabilise our society. Citizens may well query the point of the more efficient use of any of the factors when saving on one of them—labour—brings only more strain. They might also question the logic of fostering competition within the

Community—unless by way of a game—if the EEC officially restricted competition from outside.

On the other hand some will see from the example of Eastern Europe that in a closed economic system competition takes place only in a Pickwickian sense. In return they do have full employment, of a sort, but in order to keep the system coherent their society tends to be as closed as their economies.

In the real world (is that where we still live?) it is more likely that protection based on Professor Hager's thesis will be applied surreptitiously, and on a case-by-case basis. But the consequences and limitations of such a strategy should be weighed by policy makers and, one hopes, by EEC electorates, before the "management" of external trade is generalised from a small number of exceptional sectors where adjustment is painful to a sad doctrine that freedom of external trade is an irrelevancy.

Martin Lam,  
22 The Avenue,  
Wembley, Middlesex.

### Co-operatives doing well

From Mr J. Ruddock

Sir—John Cherrington's article of July 30 is far too harsh on an industry sector which is surviving remarkably well as the recession deepens. Just because one large co-op is in difficulties he deems the whole co-operative movement. Mr Cherrington should know, and he does know, that North Devon Meat is only one of the majority of slaughterers in the red meat industry—co-op and otherwise—who are in difficulties at the present time.

Requisite co-operatives are holding their own extremely well and those with major setbacks 18 months ago are pulling through.

Turnover for marketing co-operatives has increased from £407m in 1976 to over £1bn in 1980—surely this is far from "very slightly growing" according to Mr Cherrington. Finally, he praises the MMB as the only co-op he would join but on the same page that Board is seeking a cash injection of £25m in an unprecedented move.

James G. Ruddock,  
Ruddock, Turner and Co.,  
Richmond House,  
48 Bromyard Road, Worcester, Worcester.

### Retrospective insurance

From Mr P. Spill

Sir—Black lung, asbestosis and industrial deafness are all diseases which may take years to manifest themselves as was quite rightly pointed out in the Lex column on July 27. It is, however, still possible to buy insurance cover for claims arising on policies written two decades and more ago, where evidence of insurance cannot be produced.

Retrospective employers liability insurance cover is available in the market to protect employers in many industries who have to be able to produce evidence of their employers liability cover as far back as say 1960 to be certain of not being involved in paying part of the claims themselves. The insurance can be so arranged as to cover the proportion of liabilities either prior to a specific date or during a specific period and these dates correspond with periods during which the insured cannot identify his insurers. Receivers and liquidators also find this type of cover of great value in protecting assets and assisting winding up procedures.

P. D. Spill,  
Capacity Resources,  
5 Bridle Close,  
Surbiton Road,  
Kingston-upon-Thames, Surrey.

### NZ has the can-do spirit

From Mr R. Priest

Sir—I'm compelled to comment on your correspondent Mr Stewart Dalby's survey (July 27) of New Zealand. Many of his observations are accurate. I can't measure how "confused" and "divided" we are, but certainly Prime Minister Muldoon has substituted vindictive conservatism for leadership. Our down-on-the-farm orientation is preventing the effective marketing of our agricultural exports, and the Sprinkbak war definitely damaged race relations.

But like many Fleet Street journalists, he forgets New Zealand is a "New World" country. The "can-do" spirit prevails. As our innovative history of social legislation reveals, we are a nation of innovators and experimenters. Unlike Europeans, we are comparatively un-fettered by ancient traditions and outdated institutions. Combine this with the population's solid education level, and one can understand our optimism about our future.

I'm not wanting to discredit Mr Dalby. After all, insignificant New Zealand needs all the publicity it can get. But to transmute a sense of Old World weariness on to a "New World" Zealand only confirms why

### Britons still migrate 12,000 miles live here. And we welcome them

Richard Priest,  
64 Cole Street, Masterton,  
New Zealand.

Guarantees for overseas orders

From: Mr L. C. W. Sandy

Sir—A recurrent problem facing all small companies trying to sell in the developing countries arises from the need to give performance bonds and bank guarantees. Since the banks require absolute liabilities, they require from a small company an asset backing or collateral that it frequently doesn't have.

In this company for example, we were unable to quote for a £250,000 contract in India because, although the Indians were prepared to pay a \$70,000 deposit which would have enabled us to finance the contract, they quite understandably wanted a guarantee against non-delivery for the same amount, which our bankers were unwilling to give unless they could hold on to the deposit.

Again, developing countries want performance bonds to ensure machinery is properly installed in accordance with the contract terms, and we certainly lose overseas orders because we cannot give such guarantees. Surely this is a gap which the

### Government could fill by backing the guarantees given by banks to small companies. I believe this is done in Germany and Italy. Risks involved would be negligible in relation to the prospects of developing business.

L. C. W. Sandy,  
Director Pilgrim Packaging,  
45, Dereham Road, Norfolk.

Time and money badly spent

From the Managing Director, Colston Domestic Appliances

Sir—Much cost and effort continues to be expended on behalf of the minority of investors in "companies," most of whom are quite able to judge for themselves the value of historical accounts as against those prepared under SSAP 16.

Nothing is done to bring to the attention of the majority of less sophisticated investors that their savings in Post Office, building societies, banks, etc., are earnings rates of interest which in many cases, even before taxation, do not compensate them for inflation.

SSAP 16 is time and money spent in the wrong cause.

A. R. Laken,  
Colston Domestic Appliances,  
Colston House, London Road,  
High Wycombe, Bucks.

## SIMMER AND JACK MINES LIMITED

(Incorporated in the Republic of South Africa)

### INTERIM REPORT

Report of the Directors  
for the 6 months ended 30th June 1982

The unaudited results of the Company and its subsidiaries for the period indicated below are set out as follows:—

	Half year ended 30.6.82 R000's	Half year ended 30.6.81 R000's
Revenue: Gold and Silver	1,252	1,176
Less: mining expenditure	937	823
Net income from mining	315	353
Net income from properties:		
Sales	347	—
Rentals	26	25
Other income	156	(22)
Income before tax	844	355
Tax	348	43
Attributable income of shareholders	496	312
Number of shares in issue	6,750,000	6,750,000
Earnings per share (cents)	7.35	4.62

Mining Results

Details of operations are as follows:—

	Quarter ended 30.6.82	Quarter ended 31.3.82	Half year ended 30.6.82	Half year ended 30.6.81
Tons treated	73,336	72,547	146,183	160,120
Grams per ton milled	1.17	1.47	1.32	1.22
Total yield kilograms fine	47.53	61.22	108.50	92.34
Revenue per ton milled	R7.50	R9.65	R8.56	R7.32
Expenditure per ton milled	R6.48	R6.33	R6.41	R5.14
Profit per ton milled	R1.02	R3.30	R2.15	R2.18

Capital Expenditure

There are no commitments for Capital Expenditure on mining operations.

Simmergo

The 150,000 ton per month treatment plant is on schedule, and it should be commissioned early in 1983; both the 2000 HP hoist at the South Deep Shaft and large compressor will be operative in August 1982. Thereafter the shaft will be examined and repaired to 29 level.

Sampling of the Kimberley Reef at that elevation will be undertaken.

Property

During the six months ended 30th June 1982, full payment was received from certain industrial land sold in 1981. The profits arising from these sales have consequently been brought into account.

Demand for industrial land in the Germiston Area remains strong.

For and on behalf of the Board

P. B. GAIN (Director)  
M. M. BORKUM (Director)

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Suite 1401, 14th Floor,  
Standard Bank Centre,  
78, Fox Street,  
Johannesburg 2001

Share Transfer Secretaries:  
Elli Samuel Registrars (S.A.) Ltd.,  
The Corner House,  
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Johannesburg 2001

London Registrars and Share Transfer Secretaries:  
Hill Samuel Registrars Ltd.,  
6, Greencoat Place,  
London SW1P 1PL.

2nd August 1982

Companies and Markets

UK COMPANY NEWS

Hallite pushes towards £1m

SECOND-HALF pre-tax profits at Hallite rose from £385,000 to £547,000, and figures for the 52 weeks to May 1, 1982 increased by 57 per cent from £908,000 to £1,435,000. But for a change in accounting policy, group profit before tax would have exceeded £1m, says Mr J. Gordon, the chairman. The final dividend is raised from 5.25p to 7p for an improved total of 11p net against 7.75p.

Crown Life Assurance completes cash plan

THE Crown Life Assurance Group has completed the raising of £12m to finance its ambitious development plans for the next five years. It was one of the largest capital-raising ventures by an unquoted insurance group. The group's parent company, Canadian-based Crown Life Insurance Company, put up £8m of the capital, with the remaining £4m coming from a number of leading UK financial institutions, including Finance for Industry, Philip Hill Investment Trust and clients of Drayton Montagu Portfolio Management.

Eurotherm issue to raise £7.35m

Eurotherm International, the electronic equipment manufacturer, is raising about £7.35m net by a one-for-six rights issue at 44p. The Worthing-based company will apply £2m of the money towards its borrowings. The balance will be used to fund joint ventures and subsidiaries which will develop Eurotherm's product line and provide for wider distribution of its current range of electronic equipment.

Regalian pays first dividend since 1974

SECOND-HALF taxable profits of Regalian Properties were little changed at £196,900, compared with £196,386 last year. But with full year figures, to end March 1982, showing a 20 per cent increase from £299,892 to £359,786, the company is recommending a final dividend for the period of 1p net per share - the last payment made was in 1974.

Drayton Premier slips to £2.79m

Pre-tax revenue at Drayton Premier Investment Trust in the six months to June 30, 1982, slipped from £2,970,000 to £2,790,000, on gross income reduced from £3,260,000 to £3,110,000.

J. Bibby 13% improvement to £5.6m after first six months

REFLECTING THE advantages of operating a number of diverse activities, taxable profits of J. Bibby & Sons advanced to £5,566 for the 26 weeks to July 3, an improvement of 13 per cent over the £4,922m returned for the corresponding period a year earlier. Mr Leslie Young, the chairman, comments that although many of the markets in which the group operates show little signs of improvement, he remains confident that, given no unforeseen circumstances, a further profits progression will be achieved for the year as a whole.

Midway rise to £315,000 at Aquis Secs.

Pre-tax profits at Aquis Securities in the six months to June 30, 1982, were ahead from £225,000 to £315,000, on total income up from £299,000 to £1.6m. The net interim dividend per 5p share is raised from 0.3p to 0.4p. Last year a total of 1.2p per share was paid out, including a special payment of 0.2p, from pre-tax profits of £745,000.

Stead & Simpson sees current year increase

Mr Harry Gee, the chairman of footwear retailer and motor trader Stead & Simpson, told members at the annual meeting that the board was of the opinion that group profits for the first half of the current year would show an increase over those of the corresponding period of last year.

Table with columns: Company Name, Current Dividend, Date of Payment, Corresponding Dividend, Total Dividend, Total Dividend per Share. Includes J. Bibby, Drayton Japan, Regalian, etc.

Table titled 'EUROPEAN OPTIONS EXCHANGE' with columns: Series, Vol., Aug. Last, Nov. Last, Feb. Last, Stock. Lists various options for companies like GOLD, AAN, AKZO, etc.

Yearlings total £19m

Yearling bonds totalling £19m at 11 per cent redeemable on August 10, 1983 have been issued this week by the following local authorities: City Council £1m; Manchester (City of) £1.5m; Alnwick DC £0.5m; Rhondda BC £1m; Windsor and Maidenhead (Royal Borough of) £0.5m; Merthyr Tydfil BC £0.5m; Breckland DC £0.5m; Castlepoint DC £0.5m; Southrop (Borough of) £0.5m; Strathclyde DC £1m; Glasgow (The City of) DC £2m.

TR City of London Trust at £2.35m

As forecast last March the dividend for the year to June 30, 1982 at TR City of London Trust has been lifted from 4.4p to 4.5p. The fourth interim was 1.5p against 1.1p previously. The directors say they expect to pay a total dividend of not less than 5p for the year to June 30, 1983 by way of quarterly dividends increased from 1.1p to 1.25p.

English & NY Tst

NET EARNINGS of the English & NY Trust for the six months to June 30, 1982 rose to £106,000 from £102,000. The board has declared a maintained interim dividend of 1.75p, with stated earnings per 25 stock unit at 2.35p (2.85p dividend for 1981 was 4.15p).

RESULTS AND ACCOUNTS IN BRIEF

PITMAN (publisher, printer, processor of colleges)—Results for year to March 31 1982: pre-tax profit £206,000; turnover £1,246 (£2,111m); trading profit £156m (£783,000); no ordinary dividend. Interest charged £1,770 (£1,720); tax £274,000 (£183,000); minorities £10,000 (£3,000); extraordinary debts £87,000 (£71,000).

M. J. H. Nightingale & Co. Limited

Table with columns: High/Low, Company, Price Change, Div. % Actual, Div. % Target. Lists various companies like 125 120 Ass. Brit. Ind. Dred., 135 100 Ass. Brit. Ind. CULS, etc.

Advertisement for Bibby & Sons PLC. Features a large image of a gear and the text 'Bibby demonstrates the strength of diverse activities'. Lists various business achievements and contact information for J. Bibby & Sons PLC.

Advertisement for Creative Consultancy with Financial expertise. Lists services such as exclusive creative communications, company working mainly for major organisations, and contact information for Jack J. O'Leary.

Advertisement for Pactrol Electronics PLC. Includes the text 'This advertisement is issued in compliance with the Regulations of the Council of the Stock Exchange in London...' and details about share capital and financial information.

Advertisement for The Tring Hall USM Index and Ladbroke Index. Includes contact information for Charlotte House and Laurie, Milbank & Co.

BIDS AND DEALS

# Tarmac agreed offer for Brady

Tarmac, the construction and property development group, yesterday announced agreement has been reached on an offer for industrial door-maker Brady Industries valuing the company at £3.4m.

Directors and family owning 279,23 ordinary Brady shares— or 48 per cent of the voting shares—have accepted the offer of 93p cash per share, advised by Lazar Brothers, advisers to Tarmac, said.

Holders of 128,925 "A" ordinary (restricted voting) shares have also undertaken to accept the offer of 93p cash for this class of share.

Brady's ordinary shares rose 67 to 128p yesterday on news of the offer while the "A" shares rose 50 to 93p.

The offer which has been made by Tarmac's fully-owned subsidiary Tarmac Building Pro-

ducts, represents an increase in value of 113 per cent and 116 per cent on the value of the ordinary and "A" shares respectively based on middle market quotations of 60p and 49p per share on August 3.

Brady employs 1,000 people making, installing and repairing industrial doors, shutters and grilles, including those installed at most of Britain's prisons. Subsidiary activities include steel stockholding, merchandising of engineering products to the building industry, graphic reproduction and transport services.

Brady made a pre-tax loss of £86,000 in the six months ended September 30, 1981, and omitted the interim dividend. Turnover was marginally lower at £10.63m.

It is expected to announce to small loss for the year ended March 31 when figures are released next week.

MINING NEWS

# 'Freddies' may cut dividend

By Kenneth Marston, Mining Editor

"UNLESS there is a rapid improvement in commodity prices, it is likely that dividend income will fall further during the coming year and that, as a result, the current level of dividend distribution will not be maintained."

Thus comments Mr B. L. Jackson in his annual statement as chairman of South Africa's Free State Development and Investment ("Freddies"). He adds: "The portfolio in the main consists of the low-cost (gold) producers and the benefits of this investment policy must flow to the shareholders whose growth in the business cycle is resumed."

As one of South Africa's smaller mining finance houses with a long history "Freddies" still holds mineral rights in the Orange Free State, but draws its

income from a portfolio which consists largely of gold mining shares.

These include holdings in Driefontein Consolidated, Southvaal and Unisel. Outside gold, major interests include stakes in Rustenburg Platinum, De Beers, Palabora and S.A. Mangruese.

"Freddies" dividend income in the year to June '80 was bolstered by a special payment from Tavistock Collieries prior to the company's take-over by Johannesburg Consolidated Investment.

Even so, net profits fell to R133m (£16,000) from R343m in the previous 12 months. But "Freddies" still maintained its dividend total at 47.5 cents (24p). Net assets equalled 502 cents (251p) per share. The shares were 225p yesterday to yield 10.5 per cent.

# Smith Whitworth in the red and further losses are expected

LOSSES of £300,485, against pre-tax profits of £76,847, were incurred by Smith Whitworth in the year to March 31 1982. One of the contributing factors to the deficit was a provision of £31,817 for a bad debt in respect of a 1979 contract for an Indonesian customer.

This represents the proportion of the contract not covered by the company's EGD policy.

The directors say a loss for the current year must be expected, but thereafter, it is hoped that shareholders will be able to see some return from the steps taken. No dividend is being paid for the year under review—the last payment being 0.3p in 1979.

Apart from the bad debt provision, the losses were after depreciation higher at £68,176 against £62,230 and interest charges of £38,502 (£44,604). Turnover of its manufacturing of textile machinery, steel fabrications and plastic products fell from £2.39m to £1.57m. There was a trading loss of £162,240 against profits of £154,651.

Accounts also show a write-off of £35,788 in respect of the Darwin property sold in

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's meetings.

TODAY:

Imperial: Amerson Bros., Bendyside Bank, Bath and Portland, British Printing and Communications, East Lancashire Paper, Ewoda, Hoover, Johnson's Patent, Law Debenture, London.

Friday: James Austin Steel, Peter Black, Gnome Photographic Products, Malaysia Rubber, Contrust, David S. Smith.

FUTURE DATES

Imperial: Amerson Bros. Aug 9  
 Conter International Aug 9  
 Ewoda Building and Construction Aug 20  
 Pearl Assurance Aug 25  
 Royal Dutch Petroleum Aug 25  
 Shell Transport and Trading Aug 25  
 Royal Dutch Petroleum Aug 18  
 Shell Transport and Trading Aug 18  
 The Pacific Basin Investment Trust Aug 18  
 York Mount Aug 18  
 Smith Aug 12

# Berisford resists raising its British Sugar offer

S. W. Berisford, the commodity trading group, acted yesterday to quash British Sugar Corporation's attempt to wrest an improvement on Berisford's 470p per share offer for the sugar beet producer.

The offer, Berisford said, "sets a full value on British Sugar and realistically reflects its longer-term prospects, including the sustainable level of dividend distribution."

Reminding British Sugar shareholders that its share alternative, even allowing for scaling down provisions, would be worth 430p per share at current market values, Berisford made it clear that its offer "is final and will not be increased."

That effectively removes British Sugar's last hope of mustering sufficient institutional shareholder support for a better price by holding out as a minority to thwart compulsory purchase of total control under section 209 of the Companies Act 1948.

A letter yesterday from Sir Gerald Thorley, chairman of British Sugar, to shareholders stressed that no action is required before the August 19 closing date and sought to allay any shareholder's fears of remaining as a minority. The market for the outstanding shares remains wide, valued at some £138m, and Berisford "may require the forecast dividend of 45p per share unless it owns 100 per cent."

Berisford immediately replied by pointing out British Sugar's longer term uncertainties. These, the commodity group contended, include the vagaries of the weather, the need to improve relationships with farmers and customers; the future level of production quotas; and declining domestic consumption coupled with the increased competitiveness of Tate & Lyle.

# Copper mine earns more

VIRTUALLY unique among the world's major copper mines in that it can still make profits at the currently depressed level of copper prices, the Rin Tin Tin group's Palabora mine in South Africa reports an increased net profit for the first half of 1982 of R15.2m (£7.6m).

This compares with R396m in the same period of 1981 and that year's total of R19.8m. Palabora is thus maintaining its second interim at 10 cents. This makes an unchanged 20 cents for the first half of 1982; the total for 1981 was 50 cents.

However, Palabora warns that if copper prices remain at their current levels it is unlikely that second half results will be as good as those now reported, hearing in mind also that no further deliveries of by-product uranium are scheduled for 1982.

# Gecamines gets French loan

IT IS reported from Kinshasa that Caisse Centrale de Coopération Economique de France has decided to lend Frs 100m (£34.2m) to the Zairean copper and cobalt mining company, Gecamines.

Together with a \$40m loan from the EEC, the funds will be used to finance the maintenance of Gecamines' equipment and improved production. This represents Zaire's main source of foreign currency.

Gecamines has a potential annual production capacity of 470,000 tonnes of copper and 15,000 tonnes of cobalt. Because of equipment breakdowns, however, the company is expected to produce some 440,000 tonnes of copper this year.

# Powell Duffryn ahead so far

Lord Sandon, the chairman of Powell Duffryn, told members at the annual meeting in London that group profits for the first quarter of the current year were "encouragingly ahead" of the corresponding period last year. He said this reflected an improvement in the results of the group's UK activities.

The chairman pointed out, however, that the U.K. economy was still depressed and continued to affect the markets of Powell Duffryn's newly acquired engineering business.

Taking the group as a whole, Lord Sandon said the board's view was that the profit decline over the last two years had bottomed out.

# Field Inds. warns of halftime loss

The directors of Field Industries, a South African offshoot of Hunting Associated Industries, state that as a result of an apparent fraud in one of its subsidiaries, Field will incur a loss for the six months to end June 1982.

Two employees have been charged with embezzling about R300,000 (£151,300). Field's management is not sure of the precise amount as several documents have been destroyed.

They say it is impossible to determine how much of the interim loss will be due to the fraud and how much to trading losses.

Field has interests in aviation, industrial fasteners and rubber products.

### LONDON TRADED OPTIONS

August 4 Total Contracts: 818 Calls 654 Puts 164

Option	Exercised price	Closing offer	Vol.	Opening offer	Vol.	Exercised price	Closing offer	Vol.	Opening offer	Vol.	Equity close
BP (c)	280	280	248	280	2	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
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BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
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BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1	280	280				280p
BP (c)	280	280	18	280	1	280	280				280p
BP (p)	280	280	18	280	1</						

Companies and Markets

COMMODITIES AND AGRICULTURE

Farm land nationalisation attacked

BY RICHARD MOONEY

NATIONALISATION OF farm land would cost the British taxpayer a fortune and could reduce UK food productivity according to a report published by the Royal Institution of Chartered Surveyors.

The only positive facet to nationalisation recognised in the report is in the opportunity it would provide for new entrants to farming through the splitting up of large estates.

The report is reported to be well down the list of priorities. Farmland prices in England and Wales in the April-June quarter reached their highest level for two years.

Meat futures market study By John Edwards, Commodities Editor

Meat futures market study

BY JOHN EDWARDS, Commodities Editor

PROSPECTS FOR the introduction of meat futures contracts in London are to be viewed at a special "workshop" meeting to be staged by the Meat and Livestock Commission in early November.

Brazil's aluminium dream begins to buckle

BY A CORRESPONDENT

DOUBTS about the start-up date at the planned Alunex aluminium smelter in Recife pose an important question mark for Brazil's ambitious aluminium programme.

Projections drawn up only last year show installed capacity in Brazil rising to nearly 1.5m tonnes by 1990 compared with 260,000 tonnes in 1980.

Under these difficult circumstances, any indication of when a sustained economic upturn can be expected, it is not only the builders of new mills who are reviewing their timetables and wondering about viability.

Sugar prices ease

By Terry Povey

WORLD SUGAR prices eased slightly yesterday following the sale of just under 60,000 tonnes of white sugar by the EEC at its weekly tender.

Drought may force Australian farmers to sell off land

BY MICHAEL THOMPSON-NOEL IN SYDNEY

WITH NEWS that the Federal Australian Government has made a \$100m (£59m) advance payment to the government of New South Wales to assist the state's drought aid programme, it became clear yesterday that large tracts of the country's best grain cropping land would be sold unless the rains come soon.

Potato planting target reduced

By Our Commodities Staff

BRITAIN'S Potato Marketing Board has reduced the planting target for 1983 to 161,000 hectares from 183,000 hectares this year — the fourth successive annual reduction.

AMERICAN MARKETS

NEW YORK, August 4

PRECIOUS metals recovered on the firmer tone in financial instruments. Gold futures rose to 322.00, silver to 10.25, and platinum to 1,000.00.

LONDON OIL SPOT PRICES

Table with columns for oil types (Arabian Light, Arabian Heavy, Brent, etc.) and prices per barrel.

GAS OIL FUTURES

Table with columns for gas oil types and prices per tonne.

BRITISH COMMODITY MARKET

Table listing various commodities like tin, copper, zinc, aluminium, and their prices.

PRICE CHANGES

Table showing price changes for various commodities over the week.

INDICES

Table showing various financial indices like FTSE 100, DAX, etc.

EUROPEAN MARKETS

Table showing market data for various European countries.

Tuesday's closing prices

Table showing closing prices for various commodities on Tuesday.

GOLD MARKETS

Gold fell \$31 an ounce from Tuesday's close in the London bullion market yesterday.

LONDON FUTURES

Table showing futures prices for various commodities in London.

COFFEE

During a quiet opening, Commission House buying inspired modest gains.

SOYABEAN MEAL

The market opened slightly higher on weaker steaming reports.

SUGAR

The market was contained within a 100 points trading range throughout the day.

WOL FUTURES

SYDNEY GREASY WOOL—Close in order buyers, better business.

COTTON

LIVERPOOL—Spot and shipment sales amounted to 150 tonnes.

POTATOES

LONDON POTATO FUTURES—A quiet market showing the direction of the potato crop.

ESTABLISHED 1879 BACHE

OFFER THE FOLLOWING COMMODITY SERVICES: Trading Gold around the clock, weekly movements and technical analysis.

ART GALLERIES

COLNAGHI, 14 Old Bond Street, W1. Offering a wide range of paintings and sculptures.

LEAD

Table showing lead prices and market data.

GRAINS

After a quiet but firm opening the market saw more action in the afternoon.

WHEAT

Table showing wheat prices and market data.

WHEAT

Table showing wheat prices and market data.

WHEAT

Table showing wheat prices and market data.

WHEAT

Table showing wheat prices and market data.

LEGAL NOTICES

NOTICE OF MEETING OF CREDITORS: M. C. O'BRIEN LIMITED. NOTICE IS HEREBY GIVEN.

CLUBS

HANDYMAN NIGHTCLUB and Bar. 9 Handymans Street, W1. Offering entertainment and drinks.

NICKEL

Table showing nickel prices and market data.

WHEAT

Table showing wheat prices and market data.

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Table showing wheat prices and market data.

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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Deutsche Bank launches \$300m Eurodollar bond

By Alan Friedman

DEUTSCHE BANK last night came to the Euro market with its first fixed-interest Eurodollar bond...

changing hands last night at a discount of 1/4 per cent or less. In 1977 Deutsche Bank raised \$125m through the issue of a Eurobond...

AEG's bank consortium to meet on Monday

By Kevin Done in Frankfurt

CONTINUING dissaray among the 25-member banking consortium is still holding up agreement on urgently needed cash help for AEG-Telefunken...

The Continental Illinois loans tally

CONTINENTAL ILLINOIS, struggling to recover from the huge blow caused by last month's collapse of Penn Square Bank...

are to Harvester's foreign subsidiaries, and are good. Continental also has a \$50m commitment to buy third party receivables from Harvester's credit company...

whose enormous debts have been a source of concern for some time. Mr Anderson said that these loans were secured by oil and gas properties...

performing. But Mr Anderson is cautiously optimistic "that we'll recover most of this credit."

Chicago's biggest bank airs the dirty linen in its loan basket. David Lascelles reports

The bank's biggest questionable exposure is to International Harvester, the struggling Chicago-based farm, transport and construction equipment subsidiary...

Mr Anderson said that, because of the collateral, he expects a "full recovery."

They also include AM International, the Chicago office equipment company to which Continental loaned \$12m...

Mr Anderson also warned that the bank's volume of non-performing loans could still go up this year as the recession takes its toll...

LBI to lead Eurocredit for Spain

By Our Euromarkets Staff

THE KINGDOM of Spain has awarded a mandate to Lloyds Bank International for a \$100m four-year Eurocredit. The interest margin on the credit will be 1/2 per cent above the London Interbank offered rate (Libor) for the full four years...

Canada asks U.S. banks for extra \$2bn credit

By Richard Mackie in Toronto

THE Canadian Government has asked a consortium of U.S. banks to raise its credit line to \$3bn from \$1bn. It aims to increase its U.S. dollar reserves which can be used to defend the value of the Canadian dollar...

including Bank of America, Irving Trust and Manufacturers Hanover Trust as joint managers. As a result of intervention to defend the dollar, these lines of credit had been reduced by \$2.4bn on June 30...

Record profits for TransCanada PipeLines

By Robert Gibbins in Montreal

RECORD PROFITS are reported by TransCanada PipeLines for the half-year ended June 30, endorsing the recent statement by Mr Rodcliffe Latimer, president...

increase of 29 per cent on the C\$520.1m in the comparative period last year. The directors report that all its divisions turned in higher profits for the three months...

Second quarter earnings have slipped 14 per cent from 1981's comparative US\$26.1m or 83 cents a share to US\$22.4m or 80 cents a share on revenues maintained at US\$457m.

Moore Corporation, the world's largest business forms manufacturer based in Toronto but which does more than 60 per cent of its business in the U.S. is still finding the going tough after its 17 per cent first quarter earnings decline.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. Details of these and other bonds see the complete list of bonds published next on Wednesday August 18.

Table with columns for U.S. DOLLAR STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANK STRAIGHTS, and YEN STRAIGHTS. Includes columns for Issued, Bid, Offer, Day, and Yield.

SCM warns of earnings drop

New York - SCM Corporation, expects to report that net income for the fiscal year ended June 30 fell 48 per cent to about \$3 a share from \$5.80 a year ago...

All sections of the group, which is a diversified manufacturer of consumer and industrial products, are down, "except the food business and technically that was down too."

Outlook weak at Santa Fe Industries

EARNINGS will remain weak for a while at Santa Fe Industries, the railway company with interests in energy, forest products and construction...

Mr John Reed, chairman and chief executive officer, said: "Frankly, I don't see business snapping back strongly, but I would be happy to be proven wrong."

Energy group dives into red

PIONEER CORPORATION, the diversified Texas-based energy resources group has plunged into the red in the second quarter.

It has turned in a loss of \$13.06m or 35 cents a share against a profit in the same period last year of \$23.4m or 76 cents a share on sales down from \$305m to \$239.5m.

U.S. QUARTERLIES

Table with columns for AMERICAN STANDARD, COLUMBIA GAS SYSTEM, ELECTRONIC DATA SYSTEMS, and STORER BROADCASTING. Includes columns for Revenue, Net profits, and Net per share.

Banque Worms

Advertisement for Banque Worms floating rate notes due 1994. Includes financial data for various banks and a list of participating financial institutions.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

U.S. \$75,000,000

Province of Nova Scotia

15 1/4% Debentures due 1989

Issue Price 100%

The following have agreed to subscribe or procure subscribers for the Debentures:

- Union Bank of Switzerland (Securities) Limited
- Amro International Limited
- Credit Suisse First Boston Limited
- Merrill Lynch International & Co.
- Richardson Securities of Canada (UK) Limited
- Société Générale de Banque S.A.
- Banque Paribas
- McLeod Young Weir International Limited
- Orion Royal Bank Limited
- S. G. Warburg & Co. Ltd.
- Westdeutsche Landesbank Girozentrale

The 75,000 Debentures of U.S. \$1,000 each constituting the above issue have been admitted to the Official List of The Stock Exchange in London subject only to the issue of the temporary global Debenture. Interest is payable annually in arrears on 1st August, the first payment being made on 1st August, 1983. Particulars of the Debentures are available from Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 19th August, 1983 from:

R. Nivison & Co.  
25 Austin Friars,  
London EC2N 2JB

5th August, 1982

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Siemens lifts nine-month net profits by one third

BY STEWART FLEMING IN FRANKFURT

SIEMENS, West Germany's largest electronics concern, reports a sharp rise in nine-month profits in the wake of determined steps in recent months to cut costs and loss-making activities. But it is evident from the company's statement that a depressed domestic market is still a drag on its operations while sales abroad have been growing strongly. However, Siemens warns that because of declining oil revenues there is evidence of weakening orders from all exporting countries which feature prominently among its foreign customers. In the nine months ended

June, 1982 sales rose 14 per cent to DM 27.3bn. The increase comprised a 9 per cent rise in domestic sales to DM 11.5bn and an 18 per cent rise in foreign sales to DM 15.8bn. Net income rose by 33 per cent, to DM 464m against DM 348m. Net profit margins widened from 1.5 per cent to 1.7 per cent.

The company says that it expects sales for the year to top DM 38m with profit margins remaining stable at around 1.7 per cent. This implies that the company will report a net profit for the year of around DM 646m, a gain of around one quarter compared with 1981's

results and slightly above the DM 633m reported in 1979-80. The company has already emphasised that it is in the midst of a programme aimed to improve profitability which has been declining in recent years. This has already led to significant cuts in its labour force, which is down by 4 per cent to 325,000 compared with the end of its last financial year. The fall in domestic orders in the nine months reflects two nuclear power station orders in the year ago period, while the increase in foreign orders follows large orders from oil exporting countries in the fields of energy and communications

Esselte plans more expansion abroad

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

ESSELTE, the Swedish office supplies, graphics and packaging group, is determined to curb its rising indebtedness. But Mr Sven Wallgren, managing director, tells shareholders in the group's annual report that Esselte will still "probably" continue its policy of purchasing foreign companies within the limits of the balance sheet and the group's ability to incorporate the new concerns. Since the middle of the 1970s Esselte has grown fast outside Sweden. Last year 53 per cent of the SKr 5.55bn (\$915m) in group sales arose abroad and with the acquisition of Letraset in the UK, incorporated from November, 1981, the proportion

will increase again. Foreign profits have grown faster than foreign sales. In 1981-82 the subsidiaries outside Sweden accounted for almost two-thirds of operating profit. But the 22 per cent increase to SKr 447m in operating profit last year was largely eaten up by the rising interest charges on the loans taken up to finance company purchases. Esselte's pre-tax earnings increased by only SKr 11m to SKr 222m, as previously reported. Net interest cost climbed by almost SKr 77m to SKr 165m while the parent company's foreign borrowing grew from SKr 517m to SKr 1,230m.

Improvement for Munich banks

BY OUR FRANKFURT STAFF

TWO OF Munich's leading banks, the privately-owned Bayerische Vereinsbank and the publicly-owned Bayerische Landesbank have reported improved operating earnings. Bayerische Vereinsbank said partial operating earnings excluding the bank's own securities and foreign exchange trading as well as loan loss provisions and write downs) rose 25 per cent in the first half of 1982.

Interest earnings increased by 15.2 per cent to DM 528m and commission income by 11.7 per cent to DM 92m compared with an average for the same six months of 1981. Bayerische Vereinsbank is one of the few leading German banks not to have suffered earnings setbacks in the past two years. Its main rival in Munich, the Bayerische Hypothek und Wechsel-Bank, has reported a 23.1 per cent recovery in in-

terest earnings to DM 555.5m and a 54.8 per cent rise in partial operating earnings. Bayerische Landesbank said six months operating earnings had improved, but earnings from higher interest and dealing profits had been partially offset by increased personnel and material costs. Total assets of the bank had fallen slightly to DM 90.2bn at end-June compared with DM 90.8bn at the end of 1981.

Foreign Swiss debt rises

BY JOHN WICKS IN ZURICH

FOREIGN Swiss franc borrowings reached a record SwFr 21.4bn (\$10.2bn) in the first half of this year. Figures issued by the Swiss National Bank show that this was due largely to a jump in the issue of privately-placed medium-term notes to SwFr 9.5bn from SwFr 5.1bn.

In the first half, new issues amounted to almost SwFr 4.5bn, compared with SwFr 3.6bn. Bank loans to foreign borrowers rose more slowly, amounting to some SwFr 6.85bn, compared with rather less than SwFr 6.47bn previously. Finance credits increased from SwFr 5.2bn to SwFr 6.17bn, but recessionary trends led to a drop in export credits also look like reaching a new peak for 1982 as a whole. SwFr 651m.

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to subscribe for or purchase any securities.



US \$75,000,000

The Development Bank of Singapore Limited

(Incorporated with limited liability in the Republic of Singapore)

15 1/4% Notes Due August 12, 1989

and

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14 1/4% Notes Due August 12, 1989

The following have agreed to subscribe to the Notes and the Warrants:-

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- STANDARD CHARTERED MERCHANT BANK ASIA
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- COMMERZBANK AKTIENGESELLSCHAFT
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The 15 1/4% Notes, issued at 100 per cent in denominations of U.S.\$5,000, the Warrants, and the 14 1/4% Notes in denominations of U.S.\$1,000 issuable at 100 per cent plus accrued interest (if any), have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of temporary global Notes and the global Warrant. Interest on both Note issues is payable annually in arrears on August 12. Particulars of the Notes, the Warrants and the issuer are available in the Extel Statistical Service and may be obtained during usual business hours up to and including August 19, 1982 from:

Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

Morgan Guaranty Ltd  
30 Throgmorton Street  
London EC2N 2NT

August 5, 1982

Dunlop Malaysian suffers fall in mid-term earnings

BY WONG SULONG IN KUALA LUMPUR

DUNLOP MALAYSIAN Industries, which is the object of a takeover offer from Pegi, the Malaysian investment group, has reported lower 1982 first-half profits and is forecasting similar results for the second half.

Group pre-tax earnings were 18.89m ringgit (\$8m), a decline of 13 per cent, on turnover down by 4 per cent to 123m ringgit. After-tax profits were 10.7m ringgit, a fall of 7 per cent.

The performance was affected by sluggish tyre sales in the local market aggravated by fierce competition in export markets.

Imports of tyres from Japan and Korea into East Malaysia had reached "alarming proportions," and the group's associate, TI International, which recently commissioned a plant in Kedah State, had asked the Malaysian Government to act on the influx. The only bright spot for the

group was its associate tile manufacturer, H. and R. Johnson (Malaysia), which had buoyant sales because of the strength of the construction industry.

The company is declaring a 7.5 cents interim dividend, compared with 12.5 cents previously.

Dunlop Holdings of the UK has agreed to sell its 51 per cent stake in DMI to Pegi for 255m ringgit, valuing DMI at 5 ringgit per share.

The deal has been criticised by DMI minority shareholders because Pegi is not offering them a cash option, but exchanging every 1,000 DMI shares for 2,900 Pegi shares. Since the deal was announced last month, both DMI and Pegi shares have fallen and are currently traded at 3.8 and 2.25 ringgit respectively.

Keppel Shipyard raises income

KEPPEL SHIPYARD of Singapore has reported pre-tax profit of \$833.7m (US\$389m) for the six months ended June, an increase of 12.6 per cent from \$865.5m a year earlier, AP-DJ reports. Tax took \$828m (\$321.5m a year earlier) and minorities \$814.5m (\$41.1m), making a group net attributable profit of \$841.2m (\$37.3m). The company, which recently got a London stock listing, reported group net profits of \$837.2m for all of last year.

A FINANCIAL TIMES SURVEY

FINANCIAL FUTURES

14 SEPTEMBER 1982

The Financial Times is planning to publish a Survey on Financial Futures in its issue of September 14 1982. The provisional editorial synopsis is set out below.

Introduction: The London International Financial Futures Exchange will start trading in September. The City of London's newest financial activity will provide a wide range of investment opportunities for corporations, commercial banks, insurance companies, jobbers and discount houses, dealers, building societies, local authorities and speculators. The development of the Exchange and its future role in the London financial community.

Editorial coverage will also include:

- The structure of the London International Financial Futures Exchange
- A profile of the Chairman of the London International Financial Futures Exchange
- Membership of the Exchange
- Financial Instruments traded on the new Exchange
- The new market and its users
- London and Chicago
- Computerisation and financial futures
- Analysis
- Directory

COPY DATE: SEPTEMBER 3 1982  
For further information and advertisement rates please contact:

Adrian Blackshaw  
Financial Times  
Bracken House  
10 Cannon Street, London EC4P 4BY  
Telephone: 01-248 8000 ext 3389  
Telex: 885033 FENTIM G

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.



Province de Québec

£30,000,000

14 1/2 per cent. Notes 1989

Issue price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:-

- S. G. Warburg & Co. Ltd.
- Amro International Limited
- County Bank Limited
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- Morgan Grenfell & Co. Limited
- Yamaichi International (Europe) Limited
- CIBC Limited
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- Samuel Montagu & Co. Limited
- Morgan Stanley International

The Notes, in denominations of £1,000 each, have been admitted to the Official List of The Stock Exchange of the United Kingdom and the Republic of Ireland, subject only to the issue of the Notes. Interest is payable annually in arrears on 15th August, the first such payment being due on 15th August, 1983.

Particulars of Province de Québec and the Notes are available from Extel Statistical Services Limited and copies may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 19th August, 1982 from:-

Rowe & Pitman,  
City-Gate House,  
39-45 Finsbury Square,  
London EC2A 1JA.

Phillips & Drew,  
Lee House,  
London Wall,  
London EC2Y 5AP.

5th August, 1982.

Handwritten signature: J. J. J. J.



U.S. \$20,000,000

Bearer Depositary Receipts

representing undivided interests in a Floating Rate Deposit finally due 1986 with

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Notice is hereby given pursuant to the Terms and Conditions of the Bearer Depositary Receipts (the "BDRs") that for the three months from 5th August, 1982 to 5th November, 1982 the BDRs will carry an interest rate of 12 1/2% per annum. On 5th November, 1982 interest of U.S.\$32.74 will be due per U.S.\$1,000 BDR and U.S.\$327.42 due per U.S.\$10,000 BDR for Coupon No. 13.

European Banking Company Limited (Agent Bank)

5th August, 1982

U.S. \$20,000,000



Den norske Creditbank

Floating Rate Subordinated Capital Notes Due 1990

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 5th August, 1982 to 5th November, 1982 the Notes will carry an interest rate of 12 1/2% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$31.94.

Credit Suisse First Boston Limited Agent Bank

U.S. \$60,000,000



Banamex Banco Nacional de México, S.R.

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Floating Rate Subordinated Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 5th August, 1982 to 7th February, 1983 the Notes will carry an interest rate of 12 1/2% per annum and the Coupon Amount per U.S. \$2,000 will be U.S. \$343.91.

Credit Suisse First Boston Limited Agent Bank

Companies and Markets **INTL. COMPANIES & FINANCE**

# Birla reaps benefits of growth outside India

BY R. C. MURTHY IN BOMBAY



Mr G D Birla architect and leader of the Birla empire

TWO INDIAN business empires stand out above all others—Tata, under the guidance of the patriarchal figure of Mr. J. R. D. Tata, and Birla, under the patriarchal leadership of Mr. G. D. Birla, the architect of the conglomerate, and its head for more than half a century.

At Industry House in the centre of Bombay, the Birla group's headquarters, hangs a photograph of G. D. Birla shaking hands with a smiling President Marcos of the Philippines.

The President had invited the group to set up industries in the Philippines, says Mr. Aditya Vardhan Birla, the Massachusetts Institute of Technology-educated grandson of G. D.

There is also a photograph of Mrs. Indira Gandhi, India's Prime Minister, and of a group of Birla family members with the King and Queen of Thailand. These pictures reflect the strength of Birla connections in and outside India.

Birla has worked hard to achieve such relationships. "We have built in just five months and 29 days a large spinning mill in the Philippines, a project which normally takes more than a year," says Mr. Aditya Birla. The Philippines Government responded by asking Birla in May to bid for setting up a 60 tonnes a day staple fibre project on a turn-key basis.

The Birla companies have also joined hands with multinationals to set up projects in South-east Asia. The Iodo-Thal Carbon Company, for example, is a tripartite venture between Birla, Phillips Petroleum of the U.S., which supplied the technology, and local participants.

One of the latest projects he commissioned is a staple fibre plant in Indonesia.

Birla ventured abroad in the late 1980s primarily to get away from the stifling restrictions on industrial expansion by big business houses. These are defined as companies with assets of more than Rs 200m (\$21m) and the restrictions are framed in India's Monopolies and Restrictive Trades Practices Act.

The Birlas went first to Africa to set up a textile mill in Ethiopia, and later a pulp and paper plant in Nigeria. The total of Birla investment overseas is about Rs 2,250m (\$236m) in assets and working capital, says Mr. Aditya Birla.

The anti-monopolies legislation came about, according to Dr. R. K. Hazari, a former Deputy Governor of the Reserve Bank of India, because Birla and other large houses tried to corner government licences for industrial plants to pre-empt new competitors.

Since the MRTPA came into

force in 1969, the number of companies forming the Birla empire has been a matter for dispute between the Government and the group.

The Birlas see the family business as a far flung and loosely structured collection of companies. "We take decisions independently and compete fiercely for market share," says Mr. Aditya Birla. The usual practice is to install a member of the family at the head of each company. Thus, for example, Mr. Ganga Prasad Birla, a nephew of G. D., runs

Investors are usually rewarded. For example, when Birla took a stake in the ailing Indian Rayon Corporation 10 years ago, IRC's Rs 10 par value shares were quoted below par. Recently they touched a record high of Rs 101.

The jewels of the Birla crown are Century Spinning and Manufacturing, Gwalior Rayon Silk Manufacturing (Weaving), and Hindustan Aluminium.

Century Spinning, a diversified company with interests in cotton textiles, caustic soda, tyre cord, cement and shipping, has been the market leader on the Bombay Stock Exchange for more than 10 years.

Gwalior Rayon was started soon after India's partition in 1947 to exploit the opportunities thrown up by India's loss of cotton-growing areas to Pakistan. Gwalior has since developed man-made fibre technology.

Analysts say that more Birla companies are blue chips for two reasons. Firstly, having graduated from trading to manufacturing (G.D.'s father was a tin trader in Calcutta), Birla has in reward the investor and endeavour to keep the market value of its shares high.

Secondly, the Birla companies are financially oriented. The focus is on net value realisation and profits rather than on increasing the volume of production.

"We have various products ranging from cement to electric fans and electrical ceramic insulators. The common denominator can be only rupees," says Mr. Aditya Birla.

The Birla group has a unique system of evaluation of their top executives. Birla has coined "Padtha," a term in Marwar dialect spoken in Marwar (a pocket in the northern state of Rajasthan) to mean "net cash inflow."

Padtha is a method of financial budgeting practised by all Marwaris, a small trading community to which the Birla family belongs. Padtha is the residue of incremental cash after setting off incremental cash costs.

Prof. S. T. Datta, a former Bombay management consultant, says the concept of incremental cash is not accounting-based budgeting because the focus is on cash generation.

The budget is set normally for a year and is subdivided into 12 monthly targets. The top manager, normally a Birla, has to be informed by telegram each day of the company's performance for the previous day in the prescribed format, with reasons for deviation from Padtha, if any.

Birla watchers say any shortfall in Padtha at the end of

the year is considered a loss, even if the profit is higher than the previous year. The Birla executives at the plant level have full freedom to take decisions once Padtha is set and is rewarded adequately for exceeding the target.

Birla is prepared to explore and to exploit any growth opportunities in Indian industry, and there are more now that the Government has recently relaxed its tight controls on the diversification of large houses.

Following a shortage of cement capacity, for example, the sector was opened up to more companies. Birla concerns are seizing this opportunity and will soon have a combined capacity that will exceed the current industry leader, Associated Cement, which has capacity of about 11m tonnes a year equal to about 45 per cent of the country's present capacity.

The only Birla concern that has failed in the past 20 years was the Bombay-based Hind Cycles which made the traditional form of Indian mechanised transport. In common with other companies in the organised sector, Hind could not compete with products made in the backyards of the rural Punjab.

The sick company, closed by the Birlas for many years, has been taken over by the state government and is being run with government subsidies to provide jobs.

G. D., tradition bound and deeply religious, has turned like other Indian business moguls to philanthropy in fields such as health and education. But the family has added a new dimension to such works by providing a place of Hindu worship at almost every Birla factory. The temples are dedicated to one of the pantheon of Hindu gods worshipped in each region. At Hyderabad, in the southern state of Andhra Pradesh, for instance, Birla has built a temple atop a rocky hillock overlooking the city.

Who is to take up G.D.'s legacy? The third Birla generation has thrown up many enterprising entrepreneurs. Apart from Aditya Vardhan, there are Ashok Vardhan, Chandrakant and Sudarshankumar, all pressing ahead vigorously with industrial expansion plans.

**MAJOR BIRLA COMPANIES RANKED BY 1981 ASSETS**

Company	Rs m
Gwalior Rayon Silk	2,031.3
Century Spinning	1,361
Hindustan Aluminium	1,320
India Seams	1,143.4
Hindustan Motors	1,023.6
Renuagar Power	900.4
Birla Jute	764.6
Zuari Agro Chemicals	636.7
Kosaram Ind. & Cotton Mills	618.9
Orient Paper	569.4
Jijirao Cotton Mills	475.5
Ratanlal Shipping	460.1
Indian Rayon	415.4
Texmaco	415.4
Bihar Alloy Steels	394.7

Hindustan Motors, the Calcutta based maker of motor vehicles. Mr. K. K. Birla, G.D.'s son, runs Texmaco, a large Calcutta engineering company which makes textile machinery, railway wagons and road rollers.

One exception to the family rule is Mr. D. P. Mandalia who for 40 years has been a highly valued and trusted adviser to the family.

The Government reckons that the Birla empire consists of more than 150 investment and manufacturing companies with total assets of Rs 14,323m (\$1,500m).

Birla has a stake in all major fields of industrial activity except steel which is reserved for the public sector. Tata Iron and Steel is the only integrated steel mill in the private sector because it pre-dates the policy.

Private investors clearly look at Birla as a group of companies rather than separate concerns. Thus the name of Birla is a magnet for support for share offers.

"Rarely does a Birla company fail to get overwhelming response from investors," says Mr. Arvind Datta, whose stock-broking company has been associated with Birla generations.

One of the latest projects he commissioned is a staple fibre plant in Indonesia.

Birla ventured abroad in the late 1980s primarily to get away from the stifling restrictions on industrial expansion by big business houses. These are defined as companies with assets of more than Rs 200m (\$21m) and the restrictions are framed in India's Monopolies and Restrictive Trades Practices Act.

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The anti-monopolies legislation came about, according to Dr. R. K. Hazari, a former Deputy Governor of the Reserve Bank of India, because Birla and other large houses tried to corner government licences for industrial plants to pre-empt new competitors.

Since the MRTPA came into

This announcement appears as a matter of record only  
**U.S. \$235,000,000**

Multi-Currency Project Loan to finance the construction of a Methanol Plant in New Zealand

## PETRALGAS CHEMICALS NZ LIMITED

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The Mitsui Trust and Banking Co., Ltd International Westminster Bank PLC The Sanwa Bank, Limited  
The Tokai Bank, Limited The Mitsui Bank of Canada Taiyo Kobe Finance Hongkong Limited

March, 1982  
**BANK OF MONTREAL**  
Agent

This announcement appears as a matter of record only June 1982

**K.D. 36,754,363**  
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On behalf of the joint venture of

**TOSHIBA CORPORATION** (Tokyo)  
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Agent & issuing bank  
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**A Consortium of Middle Eastern Institutional Investors has acquired**

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The undersigned initiated and structured this transaction and acted as investment advisor to the Consortium.

**ARAB INTERNATIONAL FINANCE LIMITED**  
Arinfi

**U.S. \$40,000,000**

**Genossenschaftliche Zentralbank Aktiengesellschaft**  
Vienna

**Floating Rate Notes Due 1989**

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 5th August, 1982 to 5th November, 1982 the Notes will carry an Interest Rate of 12 1/2% per annum. The relevant Interest Payment Date will be 5th November, 1982 and the Coupon Amount per U.S. \$1,000 will be U.S. \$31.94.

**Credit Suisse First Boston Limited**  
Agent Bank

**U.S. \$40,000,000**

**Christiania Bank og Kreditkasse**  
(Incorporated in the Kingdom of Norway with limited liability)

**Floating Rate Subordinated Capital Notes Due 1991**

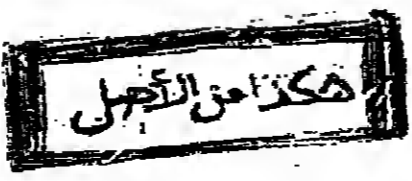
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**Credit Suisse First Boston Limited**  
Agent Bank

**VONTOBEL EUROBONDINDEXES**  
GEWOGENE DURCHSCHNITTSPRENDITZEN  
WEIGHTED AVERAGE YIELDS  
PER 3 AUGUST 1982

Index	Today	Last week	1 Month	3 Months	Year to Date
U.S. Eurobonds	14.08	14.25	14.00	13.50	12.50
DM Auslandsanleihen	8.50	8.40	8.50	8.50	8.50
NFL Inhabersanleihen	8.50	8.70	10.21	10.21	8.75
Caes Eurobonds	15.57	17.00	17.30	17.30	16.57

Weekly net asset value  
**Tokyo Pacific Holdings (Seaboard) N.V.**  
on August 2nd, 1982, U.S. \$53.03  
Listed on the Amsterdam Stock Exchange  
Information: Pierson, Hekking & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.



Companies and Markets

WORLD STOCK MARKETS

Early Wall St retreat of 7.2

NEW YORK

Table listing New York stock prices for various companies like ACF Industries, AMF, AR, etc.

Stock

Table listing stock prices for Columbia Gas, Amstar, etc.

Stock

Table listing stock prices for Gulf Oil, Halliburton, etc.

Stock

Table listing stock prices for MGM, Motropedia, etc.

Stock

Table listing stock prices for Schluhsberger, SCM, etc.

Stock

Table listing stock prices for Simplicity Part, Singer, etc.

Stock

Table listing stock prices for Tandy, Teletype, etc.

Stock

Table listing stock prices for Timken, Total, etc.

Stock

Table listing stock prices for AMCA Int, Abitibi, etc.

Stock

Table listing stock prices for Bell Canada, Bell Canada, etc.

Stock

Table listing stock prices for Can Pac, Can Pac, etc.

Stock

Table listing stock prices for Can Pac, Can Pac, etc.

Stock

Table listing stock prices for Can Pac, Can Pac, etc.

UNDER PRESSURE from Israel's siege of Beirut and indications that the decline in U.S. interest rates may have ended for the near-term, Wall Street retreated in fairly active early dealings yesterday, extending Tuesday's late downturn.

The Dow Jones Industrial Average was down 7.25 at 808.11 at 1 pm, while the NYSE All Company Index fell 64 cents to 361.27 and declines exceeded rises by a ratio of three-to-one.

Trading volume decreased to 33,040 shares from the previous day's 1 pm heavy total of 44,317.

Analysts said investors are concerned that the fighting in Lebanon could lead to the involvement of other Middle East nations.

The market was also undercut by signs that the Federal Reserve may want to keep interest rates at their present levels.

The Fed unexpectedly drained reserves from the banking system on Tuesday and took the same action again yesterday morning.

Analysts said this could have the effect of stopping further gains in the Treasury Funds Rate, which is presently at the relatively low level of 10 1/2 per cent.

Declines were posted by Oil, Drug, Computer and Transportation issues.

Home Computer Makers continued to weaken as they have all week following the news that Texas Instruments is offering a \$100 rebate on its personal computer.

Tandy was the volume leader and recovered 1/2 more to 330 1/2, while Commodore lost 1/2 more to 330 1/2.

Warner Communications is down 1/2 to 330 1/2.

TYE AMERICAN SE Market Value Index rose 2.50 to 248.82 at 1 pm. Volume 3.29m shares.

Export-oriented issues, including Precision Instruments, Motors, Computer Manufacturers and Light Electricals, led the decline, along with Oils.

Closing prices for North America were not available for this edition.

Canada

Markets were no worse than mixed at mid-session despite the Wall Street weakness.

Toronto Composite Index edged up 0.9 to 1,434.5 and Oil and Gas picked up 5.0 to 2,425.5, although Golds slipped 2.6 to 1,747.7 and Metals and Minerals 2.1 to 1,326.8.

Among the actives, Selkirik Communications Class "A" was up 1/2 at C\$10, Northern Telecom slipped 1/2 to C\$43, Dome Petroleum eased 5/8 to C\$4.95, and Noranda shed 1/2 to C\$24.

Imasco, up 1/2 at C\$44, said it expects the earnings growth of the first quarter to continue through the year.

It reported first quarter earnings of C\$1.63 a share, compared with C\$1.32 a year ago.

A fall in the yen against the U.S. dollar and the overnight easier close on Wall Street left Tokyo shares mainly weaker yesterday, with investors concerned about the apparent halt in the recent decline in U.S. interest rates.

A trader said the downturn in U.S. interest rates appeared to have levelled off before they had fallen as low as the market had hoped. He expects weakness in the market to continue through next week and is recommending that investors buy speculative issues.

Another trader said the market may be more sensitive to bad news during the current holiday season because of the low level of trading.

The Nikkei-Dow Jones Average retreated 47.13 to 2,164.33 and the Tokyo SE index 2.52 to 830.04.

Moderate trading conditions resulted in a volume of 240m shares, but was above Tuesday's 200m.

Export-oriented issues, including Precision Instruments, Motors, Computer Manufacturers and Light Electricals, led the decline, along with Oils.

Closing prices for North America were not available for this edition.

Germany

Against the background of a strong dollar, a hardening of some U.S. interest rates and a softening Domestic Bond market, Bourse prices mostly turned downward early yesterday.

However, shares tended to pick up later, making a rather mixed showing on balance, with sentiment aided by news of October's profits growth for Elektrochemie.

Shares finished DM 1.60 higher at DM 223.30, while Bayerische Vereinsbank, which announced a 25 per cent rise in interim profits, edged up 10 cents to DM 278.10.

Registered declines ranging to 1/2 of a point, with the Bundesbank buying DM 33.4m of stock.

After Tuesday's good rally, stock prices were inclined to

close lower.

Among the actives, Siemens was up 1/2 to DM 223.30, while Bayerische Vereinsbank, which announced a 25 per cent rise in interim profits, edged up 10 cents to DM 278.10.

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Germany

Against the background of a strong dollar, a hardening of some U.S. interest rates and a softening Domestic Bond market, Bourse prices mostly turned downward early yesterday.

However, shares tended to pick up later, making a rather mixed showing on balance, with sentiment aided by news of October's profits growth for Elektrochemie.

Shares finished DM 1.60 higher at DM 223.30, while Bayerische Vereinsbank, which announced a 25 per cent rise in interim profits, edged up 10 cents to DM 278.10.

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LONDON STOCK EXCHANGE

Gilts consolidate but equity markets overshadowed by worries about the economy—Index down 5.9 at 560.3

Account-Dealing Dates
Option
First Dealers Last Account
Dealings Last Account
Dealings Last Account

The two main investment sectors of London stock markets ran out of steam yesterday. The prospect of a continuation of the interest rate downward failed to generate further buying enthusiasm and equity markets turned dull.

Tuesday's announcement of a 500m lb. tranche of existing Treasury stock and the overnight setback in U.S. bonds unsettled sentiment in Gilts. After showing minor losses at the opening, however, medium and long-dated stocks began to edge higher and quotations at the close were usually 1 to 2 better on balance.

Wall Street's failure on Tuesday to extend its recovery momentum and a revival of fears about the U.K. economic outlook following the gloomy CBI business survey made for a dull start in leading shares which were marked a shade easier at the opening.

The appearance of buyers at the lower levels steadied the market, but quotations drifted off again in the absence of follow-through support. The final tone was not helped by yesterday's early weakness on Wall Street and the FT 30-share index closed 5.9 down at 560.3, its lowest since the day.

Interest generally was at a low ebb and few individual features emerged. Of the sectors, Buildings, bolstered by late by expectations of an early reduction in mortgage rates, turned easier following adverse comment, but Discount Houses moved to a 1982 peak.

Gerrard & National up
A firm sector of late on lower interest rate hopes and in sympathy with the interior discount houses, Gerrard & National attracted a good demand, and the close was 11 higher at 308p, after 309p.

Stores lacked support and the leaders gave up most of the gains established on Tuesday. House of Fraser shed 4 to 145p, while Habitat 67 fell 5 to 158p. Gossies A closed 6 cheaper at 51p and Marks and Spencer eased a couple of pence to 164p.

take the previous day's rally and further as consideration of the bullish report from the CBI deterred buyers. TI at 94p, gave back the previous day's rise of 4p as did GKN, to 140p and Hawker, to 332p.

Particularly firm recently on the rate optimism, leading Buildings succumbed to scrappy selling following cautious Press comment. Blue Circle gave up 12 to 480p and BEB 15 to 440p.

After opening a shade easier at 229p, the interior discount houses ended 8 down at 285p. Against the trend, Coates Brothers A attracted further support and added 2 more to 76p.

The proposed £8m rights issue depressed Eurotherm which dipped to 449p before closing 15 down at 429p, a 455p. Elsewhere, Standard Telephones and Cables continued to reflect the disappointing interim figures and chairman's cautious remarks about the future decline of 16 to 560p, Unilever fell 17 to 265p, after 260p, following comment on the results. By way of contrast, selected stocks dealt in the Unlisted Securities Market rose 15 down at 429p, the leaders closed at, or near, the overnight levels.

induced scrappy selling in recently firm Properties, Land Securities losing 8 to 282p and MEPC 4 to 191p. Profit-taking clipped 6 from Great Portland Estates, to 160p, and 5 from Stock Conversion, to 200p. Elsewhere, small selling in unwilling markets left Penzance down 11 at 1982 low of 24p and Laganvale Estates 2 cheaper at 23p. Against the trend, Marler Estates met and put on 66 while Montevieu Estates added 2 to 172p awaiting reports of the annual meeting. Estate agents Barlowe Eves hoarded a penny to a peak of 58p compared with the recent placing price of 46p.

Business in Foods contracted and quotations closed easier for choice. Kwik Save closed 4 down at 262p and J. Sainsbury 3 off at 335p, while Tesco softened a penny to 82p. Elsewhere, British Sugar stayed at 465p following a further round of urging shareholders to ignore S. and W. Berisford's 47p per share bid for the company; Barisford shed 3 to 137p and the company stated that the offer would not be increased. A synthetic rise of 6 for a two-day gain of 20 to 183p as value takeover rumours revived, while soft-drinker concern Somport rose 5 to 90p on seasonal influences.

Heavily sold and down 11 the previous day on adverse rumours amid mounting concern about the asbestos controversy, Turner and Newall had already rallied to 36p before improving afresh to close 7 up at 39p following the company's denial of any liquidity problems. Elsewhere, encouragements reports emanating from an analysts' meeting with the company helped the recently weak Rank Organisation to pick up 17 to 133p and also brought in a synthetic rise of 10 to 180p in the associated A. Kershaw.

Secondary issues were featured by Brady Industries as the ordinary jumped 87 to 128p and the A 50 to 93p in order to match terms of the surprise cash bids from Barclays, a couple of pence harder at 300p. Speculative buying in a short market on revived takeover suggestions helped Pains and Whites to advance 11 more to 249p, after 252p, while Scottish Heritable Trust rose 5 1/2 in 4 1/2 in the wake of director Sir John Sill of the company's Service bid situation. Johnson Group Cleaners rose 6 to 254p and, continuing to draw strength from the recent excellent results, Fobel advanced 5 more to 45p, ending 4 down at 429p, the leaders closed at, or near, the overnight levels.

Already a few pence easier in line with the general market trend, Oils met fresh scattered selling in after-hours trading on early Wall Street indications and closed at the day's lowest levels. British Petroleum settled 4 cheaper at 266p and Shell 6 off at 386p, while Ultramar lost 10 down at 385p. Selected Irish issues went better. Arva adding a penny to 15p and Bula Resources 2 to 10p. Financials again featured stock-jobbers Akroyd and Smithers which rose 5 for a two-day gain of 11 to a 492p high of 243p reflecting a recovery in the Gilts-edged turnover. Smith Bros, which does not run a gilt book, and announces preliminary results during this Account, held at 39p.

British and Commonwealth stood out among Shippings with an advance of 15 to 470p on investment support. Caledonia closed 11 higher at 406p. Reardon Smith A remained in demand and rose 3 more to 60p, but P & O Deferred eased a couple of pence to 155p.

South African Golds opened sharply lower, in line with the overnight fall of 35 in the bullion price, but no real selling pressure developed. Prices rallied as bullion recovered around midday, but lost ground again towards the close on some light covering.

Bullion finally closed at \$345.5, down \$2.25 and the Gold Mines Index, at 258.5, gave up 5.3 of its recent advance. Declines among the heavyweights were confined to about 1/2 at most, as in Buffels at 124.

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RECENT ISSUES
EQUITIES
Issue price, Annual dividend, Latest return, 1982 High Low, Stock, Closing price, % change, Dividend yield, Dividend cover, Dividend date

FIXED INTEREST STOCKS
Issue price, Annual dividend, Latest return, 1982 High Low, Stock, Closing price, % change, Dividend yield, Dividend cover, Dividend date

"RIGHTS" OFFERS
Issue price, Annual dividend, Latest return, 1982 High Low, Stock, Closing price, % change, Dividend yield, Dividend cover, Dividend date

OPTIONS
First Deal, Last Deal, Decline, Settlement, Ings, For
July 26 Aug 6 Oct 28 Nov 8 Aug 9 Aug 20 Nov 11 Nov 23 Aug 23 Sept 3 Nov 25 Dec 6

TUESDAY'S ACTIVE STOCKS
Based on bargains recorded in SE Official List
Stock, Tuesday's closing price, change, No. of shares, Tuesday's closing price, change, No. of shares

ACTIVE STOCKS
Above average activity was noted in the following stocks yesterday
Stock, Closing price, Day's price change, Stock, Closing price, Day's price change

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Aug, July, June, May, April, March, February, January, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 1838, 1837, 1836, 1835, 1834, 1833, 1832, 1831, 1830, 1829, 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597, 596, 595, 594, 593, 592, 591, 590, 589, 588, 587, 586, 585, 584, 583, 582, 581, 580, 579, 578, 577, 576, 575, 574, 573, 572, 571, 570, 569, 568, 567, 566, 565, 564, 563, 562, 561, 560, 559, 558, 557, 556, 555, 554, 553, 552, 551, 550, 549, 548, 547, 546, 545, 544, 543, 542, 541, 540, 539, 538, 537, 536, 535, 534, 533, 532, 531, 530, 529, 528, 527, 526, 525, 524, 523, 522, 521, 520, 519, 518, 517, 516, 515, 514, 513, 512, 511, 510, 509, 508, 507, 506, 505, 504, 503, 502, 501, 500, 499, 498, 497, 496, 495, 494, 493, 492, 491, 490, 489, 488, 487, 486, 485, 484, 483, 482, 481, 480, 479, 478, 477, 476, 475, 474, 473, 472, 471, 470, 469, 468, 467, 466, 465, 464, 463, 462, 461, 460, 459, 458, 457, 456, 455, 454, 453, 452, 451, 450, 449, 448, 447, 446, 445, 444, 443, 442, 441, 440, 439, 438, 437, 436, 435, 434, 433, 432, 431, 430, 429, 428, 427, 426, 425, 424, 423, 422, 421, 420, 419, 418, 417, 416, 415, 414, 413, 412, 411, 410, 409, 408, 407, 406, 405, 404, 403, 4

Companies and Markets

CURRENCIES and MONEY

Dollar strong

The dollar rose sharply yesterday in response to higher Euro-dollar rates. This followed action by the U.S. Federal authorities to drain reserves from the U.S. money market yesterday and on Tuesday. There was also a disappointing reaction to the Treasury's latest funding programme.

THE POUND SPOT AND FORWARD

Table with columns: Aug 4, Day's spread, Close, One month, % Three p.m. months, % p.a. Includes data for U.S., Canada, Netherland, Belgium, Denmark, Ireland, Portugal, Spain, Norway, Sweden, Japan, Austria, Switzerland, and Belgium.

THE DOLLAR SPOT AND FORWARD

Table with columns: Aug 4, Day's spread, Close, One month, % Three p.m. months, % p.a. Includes data for UK, Ireland, Netherland, Belgium, Denmark, Portugal, Spain, Norway, France, Germany, Japan, Austria, and Switzerland.

CURRENCY MOVEMENTS

Table with columns: Aug 4, Bank of England, Morgan Guaranty, Index Changes. Includes Sterling, U.S. dollar, Australian dollar, Canadian dollar, Hong Kong dollar, New Zealand dollar, Singapore dollar, and U.A.E. Dirham.

OTHER CURRENCIES

Table with columns: Aug 4, Argentina, Australia, Brazil, Finland, Great Britain, Hong Kong, Kuwait, Luxembourg, Malaysia, New Zealand, Singapore, and U.A.E. Dirham.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: ECU amount, % change from last week, % change from previous month. Includes Belgian franc, Danish krone, German mark, French franc, Dutch guilder, Irish punt, and Italian lira.

EXCHANGE CROSS RATES

Table with columns: Aug 4, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc.

FT LONDON INTERBANK FIXING (11.00 a.m. AUGUST 4)

Table with columns: 3 months U.S. dollars, 6 months U.S. dollars. Includes bid 18 5/8, offer 12 1/2, bid 13 1/4, offer 13 5/4.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Aug 4, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

MONEY MARKETS

Bank cuts dealing rates

UK clearing bank has leading rate 1 1/2 per cent (since July 30 or August 2 and 3). The Bank of England reduced its dealing rate yesterday for the second time this week.

EUROCURRENCIES

Euro \$ firm

Euro-dollar rates were firmer yesterday, reacting to some extent to recent sharp falls. The market took note of Tuesday's action by the U.S. Federal authorities to drain reserves from the system, slowly indicating their desire to slow down the recent weaker trend.

MONEY RATES

Table with columns: NEW YORK, GERMANY, FRANCE, JAPAN. Includes Prime rate, Fed funds, Treasury bills, and various interest rates.

LONDON MONEY RATES

Table with columns: Aug 4, Sterling, Interbank, Local Authority, Finance, Company, Discount, Treasury, Eligible, Fine. Includes various interest rates and percentages.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Large table listing various unit trusts and their performance. Columns include trust names, managers, and performance metrics. Includes Abbey Unit Trst, American Growth, British American, etc.

NOTES: Prices are in pence unless otherwise indicated. These quotations are with an implied bid or offer. Yield is shown in brackets after the price. A 'Yield' is shown in brackets after the price. A 'Yield' is shown in brackets after the price. A 'Yield' is shown in brackets after the price.

SERVICE

INSURANCES

Table of insurance companies and their various fund offerings, including Abbey Life Assurance Co. Ltd., Crown Life Insurance Co., and others.

INSURANCE & OVERSEAS MANAGED FUNDS

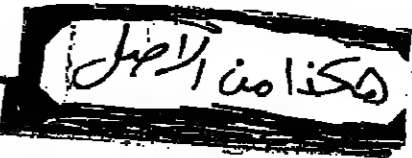
Main table listing various managed funds and insurance products, such as Life Assur. Co. of Pennsylvania, Norwich Union Insurance Group, and numerous international funds.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including Fidelity International, Guinness Mahon Int. Fund, and others.

NOTES: Information regarding fund performance, currency, and other relevant details for the listed funds.





Saitama Bank logo and contact information: The Japanese bank that helps you grow. Saitama Bank, Ltd. London Branch, Tel: (01) 248-9421.

MINES-Continued

Central African

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various Central African mining stocks.

Australian

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various Australian mining stocks.

Tins

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various tin mining stocks.

Miscellaneous

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various miscellaneous mining stocks.

NOTES

Unless otherwise indicated, prices and shares (dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are based on the latest available figures.

PLANTATIONS

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various plantation stocks.

Teas

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various tea plantation stocks.

MINES

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various mining stocks.

Central Rand

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various Central Rand mining stocks.

Eastern Rand

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various Eastern Rand mining stocks.

Far West Rand

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various Far West Rand mining stocks.

O.F.S.

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various O.F.S. mining stocks.

REGIONAL AND IRISH STOCKS

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various regional and Irish stocks.

OPTIONS

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various options.

3-month Call Rates

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various 3-month call rates.

Finance

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various finance stocks.

Diamond and Platinum

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various diamond and platinum stocks.

Recent Issues and Rights Page 25

This service is available to every company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £600 per annum for each security.

OIL AND GAS-Continued

Oil

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various oil stocks.

Gas

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various gas stocks.

INVESTMENT TRUSTS-Cont.

Stock

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various investment trusts.

Bond

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various investment trusts.

PROPERTY-Continued

Stock

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various property stocks.

Bond

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various property stocks.

LEISURE-Continued

Stock

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various leisure stocks.

Bond

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various leisure stocks.

INDUSTRIAL

Stock

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various industrial stocks.

Bond

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various industrial stocks.

MOTORS, AIRCRAFT TRADES

Motors and Cycles

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various motor and cycle stocks.

Commercial Vehicles

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various commercial vehicle stocks.

Components

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various component stocks.

Garages and Distributors

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various garage and distributor stocks.

SHIPPING

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various shipping stocks.

SOLES AND LEATHER

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various sole and leather stocks.

SOUTH AFRICANS

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various South African stocks.

TEXTILES

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various textile stocks.

NEWSPAPERS, PUBLISHERS

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various newspaper and publisher stocks.

PAPER, PRINTING ADVERTISING

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various paper, printing and advertising stocks.

TOBACCO

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various tobacco stocks.

TRUSTS, FINANCE, LAND

Investment Trusts

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various trusts, finance and land stocks.

PROPERTY

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various property stocks.

INSURANCES

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various insurance stocks.

LEISURE

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various leisure stocks.

PROPERTY

Table with columns: High, Low, Stock, Price, Div, Yld, C/P, P/E. Lists various property stocks.

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